COUNTY ADMINISTRATOR



SUSAN S. MURANISHI COUNTY ADMINISTRATOR

January 22, 2019

Honorable Board of Supervisors Administration Building Oakland, CA 94612

Dear Board Members:

ADOPTION OF 2019-2020 ALAMEDA COUNTY LEGISLATIVE PLATFORM SUBJECT:

RECOMMENDATION:

- A. Adopt the 2019-2020 Alameda County Legislative Platform as recommended by the Personnel, Administration and Legislation (PAL) Board Committee on January 28, 2019;
- B. Adopt the 2019 Alameda County Legislative Priorities including County sponsored legislation;
- C. Adopt the general principle that the Alameda County Board of Supervisors supports legislation which is consistent with the County's Mission, Vision, Values, and Vision 2026 - Shared Visions, 10X Goals and Operating Principles; and
- D. Direct Alameda County's federal and State legislative advocates to represent the County's interest in federal and State legislative and budget proposals identified in, or in the spirit of, the 2019-2020 Legislative Platform and 2019 Priorities.

SUMMARY:

The 2019-2020 Alameda County Legislative Platform and 2019 Priorities are intended to serve as key documents for the County's advocacy efforts by County officials, County staff, and our legislative advocates. Over the past several months, staff have revised the County Legislative Platform to align with Vision 2026, make the format more concise, and draw emphasis to key policy and budget areas that impact County residents.

Key changes to the Legislative Platform include:

- It covers two years (2019-2020) although it may be amended at any time through the established PAL Committee process with subsequent Board approval;
- All planks in the Platform align with Vision 2026 which includes our Shared Visions, 10X Goals, and Operating Principles;
- Identifies priorities that are of special import to the County across several policy areas;
- It has been streamlined and revised from 174 pages to 31 pages in length; and
- The addition of the 2019 County Legislative Priorities which highlights issues of focus for the 2019 legislative session including County sponsored legislative proposals.

Honorable Board of Supervisors

DISCUSSION:

As your Board is aware, Alameda County has long enjoyed rich and successful advocacy efforts at both the State and federal levels. To continue and improve upon our past efforts, the Platform has been revised and reformatted to align our advocacy efforts to your Board's adopted Vision 2026. It will guide the County's legislative advocacy activities during the next two years. The Platform was developed over the past several months in collaboration with Board offices, Agency/Department heads, and representatives from participating County agencies and departments.

The Platform document consists of four general sections – a primer/overview of the County; priority issue areas; Vision 2026; and a legislative issue matrix. The primer/overview provides basic facts about County governance and demographics. The priority issues section describes key areas of County action and concern. The Platform provides an overview of Vision 2026: Shared Visions, Guiding Principles, and 10X Goals. The legislative matrix includes key policy areas aligned with your Board's Vision 2026 goals. The Legislative Platform anticipates areas of interest for the County's residents, however, if new policy issues emerge, amendments will be brought to PAL for review and comment.

The Legislative Platform serves as the foundation for the County's Legislative Priorities document. The Legislative Priorities document is one page in length and will cover one year (2019) in the legislative cycle. County sponsored bills and areas of prioritization for the year are included in this document. In accordance with these priorities, PAL has put forward a recommendation to support the following proposals in the Governor's budget: In-Home Support Services, Medi-Cal expansion, CalWORKs grants, 2020 Census, and Homelessness funding.

The following proposals for County sponsored or co-sponsored legislation are advanced for your consideration for inclusion in the Platform.

2019 County Legislative Proposals			
Proposal	Submitter	State/Federal	
Alignment of State regulations for the administration of CalFresh and CalWORKs regarding sponsored noncitizens	Social Services Agency	State	
Co-sponsor AB 143 Quirk-Silva – Shelter Crisis: homeless shelters	Homelessness Council	State	

Social Services proposes another attempt to align the sponsor "deeming" exemption criteria for CalWORKs and CalFresh. Most legal immigrants in the U.S. are eligible for CalWORKs and CalFresh benefits, provided they meet financial and categorical requirements. In California, if a county determines a sponsored noncitizen would go hungry and homeless without aid, the sponsored noncitizen is determined to be indigent. A sponsored non-citizen can apply for CalFresh benefits every 12 months. However, that same eligible individual can only apply for CalWORKs benefits for a total of 12 months. The county seeks the authority to renew CalWORKs benefits to an eligible sponsored indigent non-citizen similar to how they are extended under CalFresh.

The Alameda County Homelessness Council has submitted a proposal to co-sponsor Assembly Bill 143 (Quirk-Silva) – Shelter crisis: homeless shelters. Current law allows specific jurisdictions to, upon declaration of a shelter crisis, suspend certain state and local laws, regulations, and ordinances to the extent that strict compliance would prevent, hinder, or delay the mitigation of the effects of the shelter crisis. This bill would extend the application of existing law to Alameda County.

This Platform package (2019-2020 Legislative Platform and 2019 County Priorities) was reviewed and recommended to the full Board for adoption, by your Board's Personnel, Administration and Legislation (PAL) Policy Committee at its regular meetings on January 7, 14, and 28, 2019.

With your Boards approval of the Legislative Platform package, the County can ensure our advocacy efforts align with our Vision to have Alameda County recognized as one of the best counties in which to live, work and do business.

FINANCING:

There will be no increase in net county costs related to the adoption of the 2019-2020 Alameda County Legislative Platform package, though State and federal legislative actions can have impacts on County finances.

VISION 2026:

The entirety of the 2019-2020 Legislative Platform is aligned with the Vision 2026 - Shared Visions, 10X Goals and Operating Principles.

Very truly yours,

Susan S. Muranishi County Administrator

Attachments SSM:AC:TSR:mp

cc: Auditor-Controller County Counsel

2019 COUNTY PRIORITIES

Alameda County's Vision 2026 Operating Principles of Access, Collaboration, Equity, Fiscal Stewardship, Innovation, and Sustainability provide the foundation for all County policies and programs. These Principles inform and support realization of the County's Mission: to enrich the lives of Alameda County residents through visionary policies and accessible, responsible, and effective services. To further these principles the County has identified the following policy priorities to help focus our legislative advocacy in 2019.

REVENUE STABILITY AND FLEXIBILITY

Stable funding and flexibility are required to provide County services to residents. The County supports dependable, predictable, sustainable, and equitable revenue streams and allocation methodologies—including funding for administrative costs. The County opposes transfers of responsibilities to counties without adequate funding and efforts to eliminate or redirect revenues currently dedicated to local government. The County supports efforts that enhance funding and program administration flexibility, incorporate the increased costs and needs for mandated programs and allow for additional revenue raising authority for counties.

FUNDING FOR HOMELESSNESS

The County supports additional funding from the State and federal government, private sector, and foundations to reduce homelessness, support rapid re-housing, provide services for those at risk of homelessness, and continue building affordable housing. The County supports flexible funding and programs to serve our County's unique regional needs.

2020 CENSUS COMPLETE COUNT

The U.S Census Bureau will conduct the next Census in 2020. Alameda County is one of the country's fifty hardest to count counties, which translates into less funding and fewer services for families in need. The County supports securing adequate funding to ensure a complete and accurate count of all Alameda County residents, especially the hard-to-count populations. An accurate Census count ensures that the County receives adequate funding across many State and federal programs.

IMMIGRANT PROTECTIONS

Nearly 1 in 3 Alameda County residents is an immigrant. The County supports policies that protect and defend immigrants regardless of status, prioritizing comprehensive immigration reform; family unity; access to health care, social services, and educational and legal services; and preventing the loss of current status, services, and benefits, specifically opposing the expansion of the definition of "public charge." The County supports policies that minimize the harmful local impacts of federal immigration policy including the ability to report crimes without fear of retribution and safe access to public spaces.

HEALTHY COMMUNITIES AND HEALTH CARE FOR ALL

The County supports policies and funding to reduce health inequities and increase access to quality health care for all Alameda County residents, regardless of socioeconomic or immigration status. The County advocates for investments in the safety net, a robust public health infrastructure, and a comprehensive statewide behavioral health care delivery system that includes peer programs. The County also supports policies and funding to enforce state public health and environmental health duties and laws, including funding to assist local compliance with onsite wastewater treatment systems laws.



Federal



1/14/19 3p



Federal

State





2019 COUNTY PRIORITIES

INNOVATIVE HOUSING

The policies and practices on land use development are one of the most critical aspects of building healthy, equitable, and resilient communities that are sustainable today and for future generations. The County supports developing high-level land use policies to allow innovative, affordable, and pilot-type projects to alleviate homelessness.

SAFE, ACCESSIBLE, AND MODERN INFRASTRUCTURE

Community and program planning should include, protect, and support policies that promote and ensure accessibility of spaces for people of all abilities, ages, and modes of mobility. The County supports policies and legislation that increase safety, funding, pavement and sidewalk rehabilitation, and a dedicated funding source for all rural road safety projects. The County supports securing additional resources to upgrade streetscapes, transit access, consolidated parking, and activated open space.

COMMUNITY-BASED SUPPORT FOR REENTRY

Alameda County supports rehabilitation and programs providing options for incarcerated and/or returning residents to make safer, healthier, and crime-free choices. The County supports additional State and federal funding for the Alameda County Public Safety Departments to support the continued changes to public safety policy that enable effective programs and reforms, including the public safety realignment of 2011; propositions 47, 57, and 64; SB 1437 (2018); and SB 10 (2018). The County also supports a continued focus on robust pretrial services to further improve outcomes and enhance the safety of our communities.

CLIMATE CHANGE MITIGATION

Shifting to a clean energy economy provides opportunities for job growth and helps ensure a healthy environment. The County supports aggressively developing renewable energy targets to keep fossil fuels "in the ground" including the development of utility-scaled solar projects and other alternative energy sources.

PUBLIC HEALTH NURSING

The increased fee for a Public Health Nursing (PHN) certificate, an out-of-pocket cost for nurses, affects public health as many local health departments struggle with hiring and retaining PHNs. The County supports efforts to lower the recently increased PHN certification fees.

FOOD FOR ALL

One in four California children experience hunger and nearly five million Californians experience food insecurity. The County supports Food for All policies and supports additional funding for the expansion of CalFresh and the California Food Assistance Program (CFAP) specifically for vulnerable populations including those currently without access to benefits such as immigrants.

CALWORKS SPONSORED NONCITIZENS

County Sponsored Measure & Budget Request

Most legal immigrants in the U.S. are eligible for CalWORKs and CalFresh benefits, provided they meet financial and categorical requirements. An eligible, sponsored non-citizen can apply for CalFresh benefits every 12 months, but that same individual can only apply for CalWORKs benefits for a total of 12 months. The County seeks the authority to renew CalWORKs benefits to an eligible sponsored indigent non-citizen similar to how they are extended under CalFresh.

1/14/19 3p



















ALAMEDA COUNTY LEGISLATIVE PLATFORM



ADOPTED BY THE BOARD OF SUPERVISORS ON MONTH DAY, YEAR

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INTRODUCTION

Alameda County is characterized by rich geography, diversity, and culture. The County provides a range of services to residents. The Board of Supervisors' adoption of this two-year Legislative Platform supports the vision that Alameda County is recognized as one of the best counties in which to live, work, and do business.

The County provides for the basic needs of the most vulnerable populations and is responsible for health and human services for the entire County, including social safety net programs. The United States Congress and the State Legislature craft legislation regarding the County's mandated services and provide over 60% of the County's General Fund revenue, including Medicaid and Medicare charges for services. The County also provides municipal services such as police and road repair in the Unincorporated Area. To best serve the diverse needs of County residents, Alameda County needs dependable and equitable revenue streams and local control to provide flexibility in delivering services.

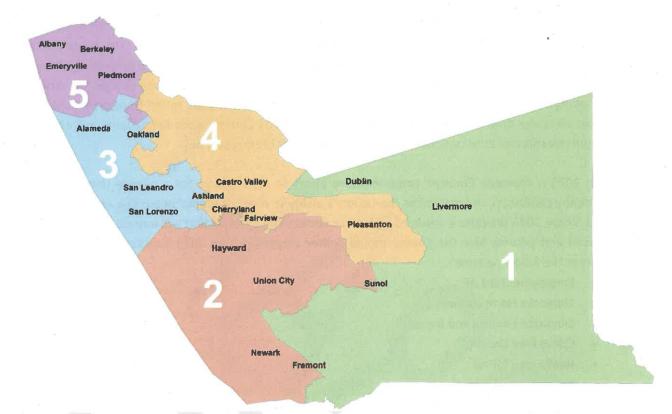
Vision 2026 is Alameda County's comprehensive effort to set a course for a decade that anticipates community challenges and maximizes the County's ability to meet residents' needs in a rapidly changing world. Vision 2026 provides a roadmap to look at demographic trends that will impact Alameda County residents and informs how the County should deliver services. Vision 2026 includes 10X goals for the County in the following areas:

- Employment for All
- Eliminate Homelessness
- Eliminate Poverty and Hunger
- Crime Free County
- Healthcare for All
- Accessible Infrastructure

Vision 2026 is the foundation for County actions and this Legislative Platform, including an emphasis on addressing homelessness, combating climate change, ensuring an accurate Census count, and protecting immigrants.

COUNTY OVERVIEW

Alameda County was established in 1853. The County's almost 821 square miles encompass a varied geography ranging from bay wetlands to rolling open spaces to hillside lakes and streams. Alameda is the seventh most populous county in California, with a dense urban corridor and suburban and rural communities. The County has 14 incorporated cities and several unincorporated communities.



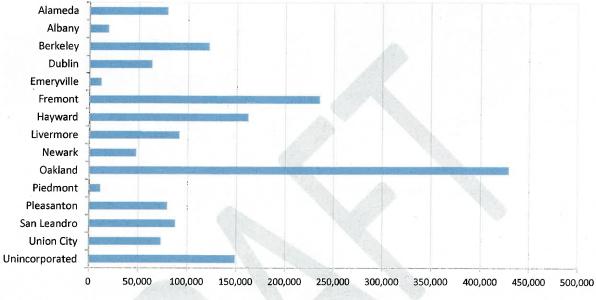
Alameda County is governed by a five-member Board of Supervisors elected by popular vote. Countywide elected officials include the Auditor-Controller/Clerk-Recorder, Assessor, Treasurer-Tax Collector, District Attorney, and Sheriff/Coroner. The Board of Supervisors is responsible for providing policy direction, approving the County budget, and representing the County in a number of areas including its dependent special districts. The County Administrator advises, assists, and acts as an agent for the Board of Supervisors in all matters under the Board's jurisdiction.

Alameda County Board of Supervisors

District 1	Scott Haggerty
District 2	Richard Valle
District 3	Wilma Chan
District 4	Nate Miley
District 5	Keith Carson

POPULATION

Alameda County's total population is estimated to be 1,660,202 as of January 2018, a 0.8% increase from the prior year. Oakland is the seat of County government and the largest city.

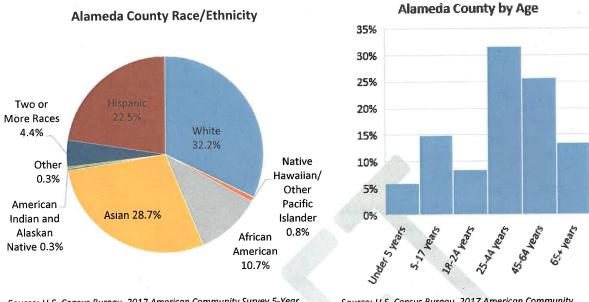


Population Of Alameda County Cities And Unincorporated Area

Source: California Department of Finance, January 2018

Alameda County is characterized by rich ethnic and cultural diversity. Population growth has occurred with the natural net increase of births over deaths, but also from substantial immigration, making Alameda County one of the most ethnically diverse regions in the Bay Area and the nation. Based on the 2010 Census, 31% of the population is foreign born. There is no majority racial or ethnic group in Alameda County. According to the California Department of Education, 61 languages were spoken by English language learners in Alameda County K-12 public school systems in 2017-2018.

The U.S. Census Bureau's 2017 American Community Survey indicates that approximately 14% of the County's population is age 65 or older. This population is projected to increase almost 60% between 2018 and 2030 based on data from the California Department of Finance. The shifting demographics contribute to the County's forward thinking and implementation of Vision 2026.

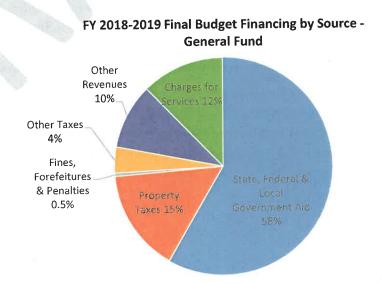


Source: U.S. Census Bureau, 2017 American Community Survey 5-Year Estimates Source: U.S. Census Bureau, 2017 American Community Survey 1-Year Estimates

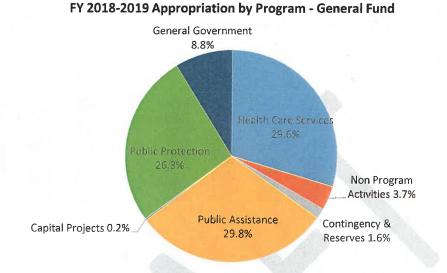
COUNTY BUDGET

The Board of Supervisors adopts a balanced budget by June 30th annually and begins the new fiscal year on July 1st. The FY 2018-2019 Final Budget includes appropriations of over \$3.4 billion. The Budget is divided into four program areas: Public Assistance, Health Care Services, Public Protection, and General Government.

The County budget is financed by revenues from State, federal, and local governments; revenues from property and other taxes; charges for services; fines, forfeitures, and penalties; and other revenues. In FY 2018-2019, the County received over 60% of General Fund revenue from State and federal sources, including Medicaid and Medicare charges for services.



The majority of County appropriations are dedicated to providing essential services to residents. Together, Health Care Services, Public Assistance, and Public Protection account for over 85% of total County General Fund appropriations.



Only 25% of General Fund revenue is discretionary revenue that the Board of Supervisors has the authority to allocate to meet County needs. Most of this discretionary revenue is used to fund the County's mandated share of costs for programs that receive federal and State funding. About 90% of the County's discretionary revenue comes from property taxes, although the County receives only about 15% of the property tax collected.



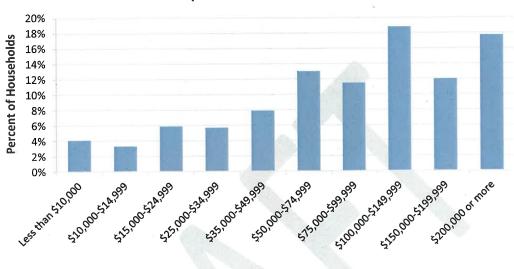


* Over time, redevelopment agencies' share of property taxes should be distributed to the other entities

This discretionary revenue funds many of the essential services for County residents, including social safety net programs, which are increasingly important given the rising cost of living in the County.

COST OF LIVING

According to the U.S. Census Bureau, Alameda County's median annual household income in 2017 was \$96,296 with an average household size of 2.8 persons.



Alameda County Household Income Distribution, 2017

According to the Massachusetts Institute of Technology's Living Wage Calculator, an adult with two children in Alameda County would need to earn \$80,370 annually (\$38.64/hour) to cover costs for housing, food, healthcare, transportation, child care, and taxes. This is equivalent to more than three full-time jobs at the California minimum wage of \$12/hour and almost \$60,000 higher than the federal poverty level for a family of three. Additionally, research from the California Budget and Policy Center finds that on average, a single mother in Alameda County would have to spend over 60% of her income to afford center-based child care for two children.

SAFETY NET PROGRAMS

Alameda County, along with its community-based partners, is the safety net for County residents. A partial list of services provided by the County that are dependent on State funding or funds passed-through from the federal government include California Work Opportunity and Responsibility to Kids (CalWORKs) and Temporary Assistance to Needy Families (TANF), CalFresh and the Supplemental Nutrition Assistance Program (SNAP), Medi-Cal, In-Home Supportive Services, Supplemental Security Income (SSI) and State Suppementary Payment (SSP), mental health services, meals to seniors and people with disabilities, subsidized child care, subsidized housing, homelessness programs, and employment services. According to the latest California Poverty Measure, a comprehensive poverty measure that accounts for the regional cost of living and California-specific safety net programs, 16.7% of Alameda County residents lived in poverty.

Source: U.S. Census Bureau, 2017 American Community Survey 1-Year Estimates

A recent California Poverty Measure report also found that social safety net programs helped keep almost three million California residents out of deep poverty and moderated the impact of poverty, especially for children. During times of economic hardships, many people rely on safety net services; however, even in times of economic expansion, safety net programs are critical to helping residents meet basic needs given the high cost of living in Alameda County.

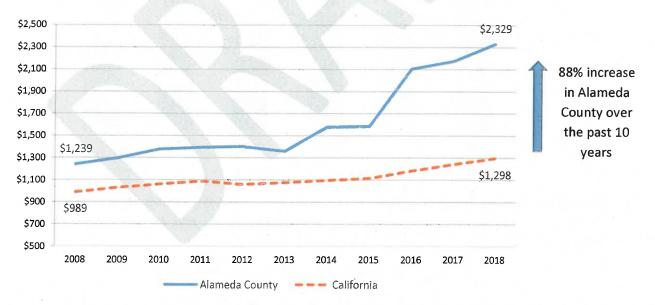
> 1 in 4 County residents receives direct assistance from the County of Alameda



During the Great Recession, State funding for core health and human services programs was reduced dramatically (cutting over \$15 billion between 2008 and 2013). There have been some restorations over the past few years but many core public services remain underfunded following years of deep cuts.

RISING COST OF HOUSING

Alameda County's median home value was \$810,000 as of March 2018, up 11% from the previous year. Fair Market Rents have also grown 88% over the past ten years in the County for a two-bedroom apartment, outpacing income growth. According to data from the U.S. Department of Housing and Urban Development, Alameda County rents are growing significantly faster than the State average.



Monthly Fair Market Rent for Two-Bedroom Apartments 2008-2018

Source: U.S. Department of Housing and Urban Development, https://www.huduser.gov/portal/datasets/fmr.html#2018

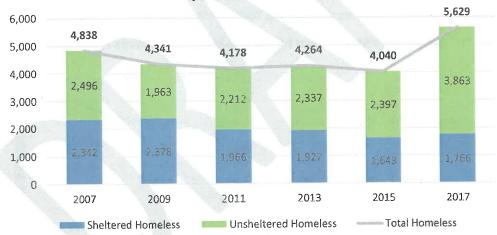


Sources: U.S. Department of Housing and Urban Development, Alameda County Social Services Agency

These demographic and economic trends pose specific short- and long-term challenges to County residents. State and federal support are necessary in addressing these broader economic trends.

HOMELESSNESS

Given the rising cost of living and housing costs, homelessness has become an even more immediate and pressing issue. The 2017 Alameda County Point-in-Time Count showed an increase of nearly 40% since 2015, with over 5,600 individuals experiencing homelessness during a single 24-hour period.



Alameda County Point-in-Time Homeless Population

69% of the County's homeless population are unsheltered – residing on the street or other outdoor locations, in vehicles, in encampments, or in abandoned buildings that are not suitable for human habitation.

2017 Sheltered/Unsheltered Homeless Population



Source: Applied Survey Research, 2017 Alameda County Homeless Count

In response to the increase in homelessness, the Board of Supervisors, in February 2018, formalized the County Homelessness Council as the single County leadership body to accelerate progress toward the Vision 2026 10X Goal of eliminating homelessness. To date, the Board of Supervisors has approved proactive measures including a 3-year \$340 million Homelessness Action Plan (including \$90 million in new one-time funding), a 3-year Unincorporated Area Homelessness Action Plan, a Shelter Crisis Declaration and Emergency Housing Ordinance, and applications for new one-time State funding. The 2019 Point-in-Time count will take place on January 30, 2019.

2020 CENSUS

In addition to accurately surveying the homeless population in the County, an accurate decennial Census count ensures Alameda County receives fair political representation and equitable share of federal and State funds. To achieve an accurate assessment of the population in the United States, the Constitution mandates a census every ten years. The data from the Census determine which states gain or lose representation in Congress, legislative boundaries in each state, and how billions of dollars in federal and State funding are distributed to communities. The U.S. Census Bureau will conduct the next Census in 2020.

Alameda County is one of the country's fifty "hardest-to-count" counties. Undercounted communities receive less funding, which results in fewer services for families in need. Census data is used to determine the distribution of nearly \$700 billion yearly in federal funds and programs. It is estimated that each person that is not counted represents a loss of \$1,950 per resident annually in federal funds. This amounts to \$19,500 per person over the next ten years or \$19.5 million for each 1,000 persons that are missed. These figures do not include State funding allocations that are also based on population data derived from the Census. A loss of funding due to an inaccurate count would affect the County's ability to provide safety net programs and provide services to residents.

CLIMATE CHANGE

Alameda County's hard-to-count population, including immigrants, people of color, low-income households, and others, are also more vulnerable to the effects of climate change. Climate change disproportionately harms economically vulnerable communities and individuals. Climate change is already impacting the County's residents today with increased droughts, fires, floods, and public health issues such as heat waves and wildfire smoke.

Counties are on the front lines of responding to impacts of global climate change and it is critical to ensure that State and federal resources and policies support the County's ability to respond immediately and plan for the future. At the same time, shifting to a clean energy economy provides opportunities for job growth and helps ensure a healthy environment for Alameda County residents. The Board of Supervisors actively supports equitable polices to secure resources to combat and prepare our communities for climate change impacts and to accelerate and intensify the actions and investments needed for a sustainable low carbon future.

IMMIGRATION

Alameda County, the most diverse county in the Bay Area and the fourth most diverse in the United States, is home to over half a million immigrants who live, work, attend school, and engage in everyday activities in our communities. According to the U.S. Census Bureau's 2017 American Community Survey, 1 in 3 Alameda County residents (33%) is an immigrant. This represents at least 550,000 naturalized U.S. citizens, lawful permanent residents, temporary migrants, humanitarian migrants, and other foreign-born residents who were not U.S. citizens at birth.

The County supports policies that protect and defend immigrants regardless of status. Additionally, the County supports policies prioritizing the needs and welfare of immigrants by supporting: comprehensive immigration reform; family unity; access to health care, social services, and educational and legal services; and preventing the loss of current status and benefits. The County supports policies that minimize the harmful local impacts of federal immigration policy including the ability to report crimes without fear of retribution and safe access to public places such as courthouses and schools. The County opposes efforts to restrict immigrant access to all necessary services and benefits, specifically opposing the expansion of the definition of "public charge" and family detentions.

GUIDING PRINCIPLES

The Vision, Mission, Values and Vision 2026 grew from extensive collaboration involving Alameda County leaders and other local officials to address County trends and promote communities that are vibrant, prosperous, safe, healthy, and inclusive. These shared visions can be achieved through the six 10X Goals.

VISION

Alameda County is recognized as one of the best counties in which to live, work, and do business.

MISSION

To enrich the lives of Alameda County residents through visionary policies and accessible, responsible, and effective services.

VALUES

- Integrity, honesty, and respect fostering mutual trust.
- Transparency and accountability achieved through open communications and involvement of diverse community voices.
- Fiscal stewardship reflecting the responsible management of resources.
- Customer service built on commitment, accessibility, and responsiveness.
- Excellence in performance based on strong leadership, teamwork, and a willingness to take risks.
- Diversity recognizing the unique qualities of every individual and his or her perspective.
- Environmental stewardship to preserve, protect, and restore our natural resources.

- Social responsibility promoting self-sufficiency, economic independence, and an interdependent system of care and support.
- Compassion ensuring all people are treated with respect, dignity, and fairness.

VISION 2026

OUR SHARED VISION



Thriving & Resilient Population

Individuals and communities are empowered to overcome adversities and supported so they can grow, flourish, and be self-sufficient.



Safe & Livable Communities Safe and secure communities with accessible

infrastructure including open space and recreational facilities and facilitates the availability of diverse and affordable housing.



Healthy Environment

Comprehensive utilization of environmentally sustainable practices that conserve natural resources while reducing pollution and harm to the environment.

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Prosperous & Vibrant Economy

Emergence, robust growth, and profitability of all businesses across a diversity of sectors that also create employment opportunities for all residents.

10X GOALS

- Employment for All: Deliver services through highly skilled, agile, and responsive County employees and pursue policies and programs that support full employment of the hard to employ throughout the County.
- Eliminate Homelessness: Pursue policies and programs that ensure the availability of diverse and affordable housing for all residents with the goal of eliminating homelessness in Alameda County.
- Eliminate Poverty and Hunger: Pursue policies and programs that ensure all residents' basic needs are met including eliminating poverty and hunger, while building resiliency and selfsufficiency among vulnerable populations.
- Crime Free County: Implement robust criminal justice strategies that lead to a crime free county through responsive and innovative community engagement while providing effective support for victims and reentry populations.
- Healthcare for All: Pursue policies and programs that ensure healthcare for all with a focus on providing preventive and supportive services to vulnerable populations.

Accessible Infrastructure: Implement smart, accessible, and adaptive public infrastructure that enable the deployment of future technologies while optimizing the returns on investments of existing infrastructure.

OPERATING PRINCIPLES

Alameda County's Vision 2026 Operating Principles are the foundational tools necessary to achieve our shared vision for Alameda County.



For more information on Vision 2026, visit: http://vision2026.acgov.org.

LEGISLATIVE ISSUE MATRIX

The following matrix sets out Alameda County's priority issues in the Vision 2026 framework of Shared Visions, 10X Goals, and Operating Principles.

Issue	Summary/Action Item	State/Federal
Revenue Adequacy and Stability	Support dependable, predictable, sustainable, and equitable revenue streams and allocation methodologies. Ensure that new and existing programs include funding to	State/Federal
	sufficiently support caseload growth and other administrative costs and costs are a net neutral to the County. Oppose transfers of responsibilities to counties without adequate	
	funding and efforts to eliminate or redirect revenues currently dedicated to local government.	
Local Governance	Maintain adequate authority, local discretionary control, and flexibility to meet the County's dual role as agent of the State and as a local service provider. Maintain ability to set State and local standards that exceed federal standards (e.g. fuel economy standards, clean air and water, greenhouse gas, human rights). Support efforts that enhance funding flexibility, incorporate the increased costs and needs for mandated programs, and allow for additional revenue raising authority for counties. Support efforts that provide the County with flexibility in negotiating pension benefits that maintain fiscal stability for the County. Support fiscally viable local incorporation efforts where significant resident interest exists, including State policies to restore the fiscal viability of city incorporations.	State/Federal
Immigration	Support policies that minimize the harmful local impacts of federal immigration policy including the protection of clients' information, the ability to report crimes without fear of retribution, and safe access to public places such as courthouses and schools. Support Comprehensive Immigration Reform that provides a clear pathway to citizenship that encourages family reunification and opportunities for workers and employers. Oppose efforts to restrict immigrant access to all necessary services and benefits, specifically opposing the expansion of the definition of "public charge" and family detentions.	State/Federal
2020 Census	Secure adequate funding to ensure a complete and accurate count of all Alameda County residents, especially the hard-to-count	State/Federal

	populations, to ensure equitable federal and State funding for	
	Alameda County.	
5 e e	Support increased data privacy protections necessary for the	
	utilization of the new digital Census platform.	
	Oppose the inclusion of a citizenship question or other questions on	
	the Census questionnaire that may discourage full participation.	
Race & Equity	Support policies and increased funding that seek to reduce racial and	State/Federal
	ethnic disparities in the County.	
Regulatory	Protect existing laws and protections from being dismantled or not	State/Federal
Stability	implemented (e.g. clean air and water, Endangered Species Act,	
÷-	human rights, healthcare, safety net programs, and supportive	
-	services).	
	Eliminate and oppose imposition of undue burdens on existing rights	
	and privileges.	
County	To serve Alameda County residents to the best of our ability, County	State/Federal
Workforce	employees must have ample opportunity to receive the latest	
Training	workforce training and education.	
2	New State and federal policies/procedures should include	
	reasonable timelines for implementation and funding for training.	

10X GOAL: EMPLOYMENT FOR ALL

Employment for All: Deliver services through highly skilled, agile, and responsive County employees and pursue policies and programs that support full employment of the hard to employ throughout the County.

Issue	Summary/Action Item	State/Federal
	Expand Opportunity	
Inclusive	Support employment opportunities, such as Competitive Integrated	State/Federal
Employment	Employment, and reduce barriers for vulnerable populations	
Opportunities	including people with disabilities, veterans, older adults, at-risk and	
	foster youth, and reentry populations.	
	Support employment programs that promote access to jobs with fair	
	and sustainable wages, predictable hours, paid sick leave, and career	
	pathways.	
	Address racial, cultural, and economic disparities in employment	
	outcomes.	
	Prepare for the Future	
Educational	Invest in, and ensure access to, quality education for the 21st century	State/Federal
Attainment	workforce including: early care and education, STEAM (Science,	
	Technology, Engineering, Art, and Mathematics) programs, high	
	school that prepares graduates for college and career, Career	
	Technical Education adult education programs, certificate programs,	
	pre-apprenticeship and apprenticeship programs, and affordable	
	post-secondary education.	
	Ensure education equity so that educational obtainment is available	
	to all, especially vulnerable populations such as re-entry populations,	
	CalWORKs recipients, individuals with disabilities, English Language	
	Learners, immigrant/refugee communities, older adults, foster	
	youth, and veterans.	
Regional	Support and expand programs that preserve the Workforce	State/Federal
Workforce	Investment and Opportunity Act (WIOA) funding and other programs	
Development	that increase the number of qualified workers in growing regional	
	sectors of the local economy, such as health care, technology,	
	logistics, and food service.	
	Support resources and policies that align with the workforce	
	development goals and objectives outlined in the Alameda County	
	Workforce Development Board's (ACWDB) Regional and Local Plan	
	two-year modification, including supporting entrepreneurial	
	endeavors of small local business, families, and communities.	

EMPLOYMENT FOR ALL

Employment	Invest in affordable, quality, family-centered, developmentally-	State/Federal
	appropriate, and high-quality early care and education, with a special	
Support		
Services	focus on increased infant care, workforce supports – including	
	transportation and ancillary expenses – and facilities, and	
	technology/data tracking development.	
Worker	Support policies and funding that promote worker health and safety,	State/Federal
Health and	including paid sick and family leave, meaningful regulations of	
Safety	dangerous chemicals and toxins, and enforcement of statewide	
	worker health and safety laws.	

Alameda County Legislative Platform 2019-2020

ELIMINATE HOMELESSNESS

10X GOAL: ELIMINATE HOMELESSNESS

Eliminate Homelessness: Pursue policies and programs that ensure the availability of diverse and affordable housing for all residents with the goal of eliminating homelessness in Alameda County.

Issue	Summary/Action Item	State/Federal
	Affordability	
Affordable	Support efforts to create a permanent source of funding for	State/Federal
Housing	affordable housing and rental assistance to enable localities to	
	respond to current and increased needs including special	
	consideration for vulnerable populations.	
Long-Term	Support policies and funding that continue the "Money Follows the	State/Federal
Services and	Person" model to fund individuals who move from institutionalized	
Support	settings to the community, which includes developmentally	
	disabled, foster youth, and justice-involved individuals.	
	Availability	
Funding to	Increase ongoing funding for housing programs/supports and	State/Federal
Prevent and	wraparound services to quickly move homeless individuals into	
End	permanent and stable housing and help them remain housed.	
Homelessness	Increase one-time funding to help address the homelessness crisis	
	in a flexible manner.	
Prevent	Support efforts to preserve and rehabilitate existing housing and	State/Federal
Displacement	preserve housing for vulnerable populations that are at risk of	
of Community	becoming homeless—including group living facilities.	
Residents	Limit and ameliorate resident displacement by protecting against	
	foreclosure and supporting tenants' rights in foreclosed properties.	
	Support homeowner and tenant protections and rights including	
	preventing unfair eviction for families and individuals that are	
	victims of abuse, financial abuse, or neglect.	
	Support housing anti-discrimination efforts-including immigrants.	
Housing as	Support policies and funding that support "housing first" in order to	State/Federal
Health	address and meet the needs of people who are homeless or at risk	
	of homelessness.	
Maintain and	Support funding and efforts to preserve and rehabilitate existing	State
Rehabilitate	housing that is safe and healthy including the proper maintenance	
Homes	and inspection of rental units.	
Individuals and	Increase funding for supports and services for persons experiencing	State/Federal
Families	homelessness, including emergency shelter, rapid re-housing,	
Experiencing	transitional housing, and permanent supportive housing.	
Homelessness		

ELIMINATE HOMELESSNESS

	Land Use	
Urban Density	Incentivize and support policies and regulations that promote	State
	smart growth, infill, and dense affordable housing development.	
Innovative	Develop high-level land use policies to allow innovative and pilot-	State
Housing	type projects to alleviate homelessness.	

Alameda County Legislative Platform 2019-2020

10X GOAL: ELIMINATE POVERTY AND HUNGER

Eliminate Poverty and Hunger: Pursue policies and programs that ensure all residents' basic needs are met including eliminating poverty and hunger, while building resiliency and self-sufficiency among vulnerable populations.

Issue	Summary/Action Item	State/Federal
	Basic Needs	
Access to Benefits	Support policies and systems that make it easier for individuals and families to access, apply for, utilize, retain, and recertify for benefits, including CalWORKs/TANF, CalFresh/SNAP, Medi- Cal/Medicaid, SSI/SSP, IHSS, and other supportive services, including housing and childcare.	State/Federal
Nutrition	Support programs and approaches that improve, and ensure equitable access to, fresh, nutrient-rich foods for all communities in alignment with the "food as medicine" philosophy, and address food "deserts" in community plans and development.	State/Federal
Asset Building	Expand programs and support policies that promote economic stability and wealth building, such as the Earned Income Tax Credit and other tax credits for low-income individuals and families; eliminating the asset limits for public benefits; expanding access to savings programs, credit, and capital; alleviating debt; and protecting savings and assets. Increase reputable financial institutions in underserved communities and restrict predatory financial products such as payday lending. Invest in entrepreneur training and expand opportunities to launch new businesses, with special emphasis on opportunities for women, minorities, and people with disabilities.	State/Federal
Wages and Income	Support policies that allow individuals and families to earn an income that allows for financial stability, which includes livable wages, efforts to close gender and racial wage disparities, and combatting wage stagnation and compression.	State/Federal
Land Use	Create objective targets to allow all County residents to get basic needs met within their own communities, near transit, services, and jobs.	State
Vulnerable Populations		
In-Home Supportive Services (IHSS)	Support policies and adequate funding for IHSS to ensure recipients can find care that allows them to remain safely in their own homes. Oppose cost shifts to counties.	State/Federal

ELIMINATE POVERTY AND HUNGER

Child and	Support legislation and funding that reduces barriers and enhances	State/Federal
Family	services and programs for children and youth who are at-risk or are	
Stability	experiencing or have experienced neglect, abuse, or exploitation—	
	including supports for their caregivers.	
	Advocate for innovative funding streams to adequately support the	
	well-being of children who were in the foster care system or are at	
	risk of being in the foster care systems including transition-age	
	youth and Commercially Sexually Exploited Children (CSEC).	
	Support funding to successfully implement the Continuum of Care	
	Reform and Family Resource Approval to fund and support stable	
	placements for children removed from their homes.	
	Ensure that the Alameda County's child support program receives	
	an equitable funding allocation from the California Department of	
	Child Support Services and improve the collection of child support	
	orders and stabilization of household income.	
Older Adults	Support policies and funding for enhanced coordination of services	State/Federal
	for older adults, including those with disabilities, to promote	
	independent living, protect against financial and physical abuse, and	
	safeguard against neglect and exploitation.	
Individuals	Support policies, funding, and programs that preserve, support, and	State/Federal
with	expand services and opportunities for individuals with disabilities.	
Disabilities	Preserve and support the Americans with Disabilities Act and	
	protect civil rights.	
Boys and Men	Support policies and funding that focus on addressing critical	State/Federal
of Color and	challenges and risk factors facing boys and men of color and	
Fathers	increase opportunities to improve long-term outcomes.	
	Support and promote initiatives that create father-friendly practices	
	that encourage increased male involvement in the intellectual,	
	emotional, social, and financial well-being of children and families.	
	Service Delivery	
Safety Net	Restore critical safety net benefits, increase flexibility, remove	State/Federal
Programs and	barriers to participation, expand programs that work, and	
Supportive	simplify/streamline processes and systems to ensure access to	
Services	public benefits, including for immigrants, refugees, and asylees.	
	Encourage cooperative, multi-jurisdictional, public and private	
	interagency collaboration for funding, planning, and provision of	

ELIMINATE POVERTY AND HUNGER

Foster Youth and Former Foster Youth	Expand and build support services and improve systems change under Title IV-E. Loosen barriers to reimbursement eligibility under Medi-Cal	State/Federal
Veterans	Administrative Activity Claiming. Support programs and funding that assist veterans in accessing	State/Federal
Services	benefits, housing, and stable employment. Increase funding for the County Veterans Services Offices (CSVOs).	

Alameda County Legislative Platform 2019-2020

10X GOAL: CRIME FREE COUNTY

Crime Free County: Implement robust criminal justice strategies that lead to a crime free county through responsive and innovative community engagement while providing effective support for victims and reentry populations.¹

Issue	Summary/Action Item	State/Federal
	Community Safety	
Expansive	Increase funding for, and access to, mental health and substance	State/Federal
Behavioral	use disorder treatment services, in and out of incarceration,	
Health	including promoting ways to divert those with mental illness out	
	of the criminal justice system.	
Cannabis	Improve licensing requirements to allow a larger role for local	State/Federal
	jurisdictions.	
	Reduce public safety threats such as those associated with	к.
	cannabis usage and the cash nature of the industry.	
	Support funding to research the impacts of cannabis legalization	L
	and usage.	
	Victims Support	
Victims of Crime	Increase funding to expand services to all victims of crime,	State/Federal
	especially violent crime, to strengthen the process for seeking and	
	securing restitution, and to aggressively collect restitution.	
Access to Courts	Support policies that increase accessibility for court-related	State/Federal
	services to vulnerable populations including at-risk youth, foster	
	youth, immigrants, individuals with disabilities, those with	
	behavioral health needs, and older adults.	
Human	Enhance services to victims of trafficking and sexual exploitation,	State/Federal
Exploitation and	especially minors, and increase community and law enforcement	
Trafficking	education and training.	
(H.E.A.T.)		
Reduce Gun	Evaluate and propose changes in the law that reduce the unsafe	State
Violence	availability of firearms, the unlawful use of firearms, and gun	
	violence to protect innocent bystanders and children from mutual	
	gun combat.	5
Consumer,	Increase efforts to provide consumer, environmental, and worker	State/Federa
Environmental,	protections particularly around labor trafficking.	
and Worker		
Protections		

¹ Department and Agency staff continue to explore policy issues. If any new issues are recommended by staff, they will be brought forward through the PAL approval process.

CRIME FREE COUNTY

Prevent	Support legislation and funding to increase domestic violence	State/Federa
Domestic	prevention and services for domestic violence victims.	
Violence		
	Reentry Support	
Successful	Remove barriers to reintegration including barriers to education,	State/Federa
Reentry	employment, housing, and health and social services.	
	Increase rehabilitation services both for in-custody defendants	
	and those who have been released.	
	Allow more options to reduce court supervision periods.	
	Support programs designed to restore rights, including reduction,	
	dismissal, expungement, and/or sealing of criminal records for	
	those who have completed their criminal sentences.	
Community-	Fund expansions and detailed evaluations of community programs	State
Based Support	and partnerships such as health and social services that aid	
for Formerly	incarcerated and formerly incarcerated individuals through their	
Incarcerated	rehabilitation efforts and reentry process.	
Probation	Support funding and policies that continue to improve probation	State/Federa
Success Rates	success rates and increase public safety; reduce victimization and	
	admission to prisons; incorporate the use of automation to enable	
	monitoring; and focus resources on evidence-based case	
	management through the use of risk and needs assessment tools,	
	service referral and quality controls, and automated case	
	management.	
	Increase funding to support higher risk clients for redirected	
	adults and youth.	
	Criminal Justice Strategies	
Technology	Support increased funding to support increased costs associated	State/Federal
Informed Tools	with technological advancements in the judicial process such as	
	body worn cameras.	
	Support efforts to create a streamlined policy and funding model	
	to eliminate current DNA testing backlog and prevent future	
	backlogs.	
	Require ALL sexual assault kits be submitted for testing in a timely	
	expedited manner.	
Reduce	Support more coordinated, regional, multi-disciplinary, and multi-	State/Federa
Serious/Violent	agency efforts to combat violence and crime.	
Crimes		
Public Safety	Reduce recidivism by realigning lower level offenders to enhanced	State/Federa
Realignment	and strengthened community corrections and rehabilitation	

CRIME FREE COUNTY

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	programs aiding both incarcerated and released individuals on	
	their road to healthy and successful reintegration.	
	Incentivize evidence-based supervision strategies.	
Diversion	Support proven diversion strategies such as Collaborative Courts	State/Federal
Programs	and other programs designed to prevent people, including	
	juveniles, from coming into the criminal justice system.	
	Promote restorative justice programs and policies.	
Alternative	Advocate for continued funding for alternative programs to	State
Programs to	incarceration.	
Incarceration	Increase funding for rehabilitation services that are alternatives to	
	incarceration and focus on recovery to reduce recidivism.	
Pretrial Services	Support policy and funding to develop a robust evidence-based	State
	pretrial risk assessment tool, focusing on positive and strength-	
	based services to determine a client's eligibility for release pre-	
	arraignment, while also addressing the safety needs of the	
	community.	
	Juvenile Justice	
Youth	Juvenile Justice Increased funding for stronger intervention and prevention	State
Youth Empowerment		State
	Increased funding for stronger intervention and prevention	State
Empowerment	Increased funding for stronger intervention and prevention programs for all youth including those who are victims of	State
Empowerment and Juvenile	Increased funding for stronger intervention and prevention programs for all youth including those who are victims of	State
Empowerment and Juvenile Delinquency	Increased funding for stronger intervention and prevention programs for all youth including those who are victims of	State
Empowerment and Juvenile Delinquency Prevention	Increased funding for stronger intervention and prevention programs for all youth including those who are victims of trafficking or sexual exploitation.	
Empowerment and Juvenile Delinquency Prevention Youth Violence	Increased funding for stronger intervention and prevention programs for all youth including those who are victims of trafficking or sexual exploitation. Funding for collaborative violence prevention and education	
Empowerment and Juvenile Delinquency Prevention Youth Violence Prevention and	Increased funding for stronger intervention and prevention programs for all youth including those who are victims of trafficking or sexual exploitation. Funding for collaborative violence prevention and education programs and/or counseling programs for youth who are at risk of	
Empowerment and Juvenile Delinquency Prevention Youth Violence Prevention and Education	Increased funding for stronger intervention and prevention programs for all youth including those who are victims of trafficking or sexual exploitation. Funding for collaborative violence prevention and education programs and/or counseling programs for youth who are at risk of	State
Empowerment and Juvenile Delinquency Prevention Youth Violence Prevention and Education	Increased funding for stronger intervention and prevention programs for all youth including those who are victims of trafficking or sexual exploitation. Funding for collaborative violence prevention and education programs and/or counseling programs for youth who are at risk of or have been involved in crime.	State
Empowerment and Juvenile Delinquency Prevention Youth Violence Prevention and Education Programs	Increased funding for stronger intervention and prevention programs for all youth including those who are victims of trafficking or sexual exploitation. Funding for collaborative violence prevention and education programs and/or counseling programs for youth who are at risk of or have been involved in crime. Emergency Management	

10X GOAL: HEALTHCARE FOR ALL

Healthcare for All: Pursue policies and programs that ensure healthcare for all with a focus on providing preventive and supportive services to vulnerable populations.

Issue	Summary/Action Item	State/Federal
	Healthy Community	
Health Equity	Support funding and initiatives to address racial/ethnic health disparities and other inequities that are due to the social determinants of health.	State/Federal
Behavioral Health Services	Improve access to, and funding for, mental health and substance use services for all populations. Support the development of a statewide behavioral health delivery system that adequately funds comprehensive services, supports certified peer models, and tailors services for unique populations, including older adults and justice-involved populations.	State/Federal
Older Adults	Coordinate an integrated system of care to preserve, support, and expand programs and policies that promote healthy aging and aging-in-place.	State/Federal
Adapting to Climate Change Impacts	Support polices and funding for local governments, communities, and businesses to prepare and adapt to climate change impacts such as wildfire, heat, and sea level rise while building resilient communities. Ensure special focus and equitable solutions for most vulnerable communities.	State/Federal
Emergency Medical Services	Support adequate funding for Local Emergency Medical Services Agencies (LEMSA) and promote policies that support innovation and flexibility for LEMSAs to serve their populations, including through Citizen Activated Care and Crisis Intervention Training programs.	State
Healthy Education	Promote healthy school and early care and education environments addressing physical, mental, and environmental health and full- services in community schools.	State/Federal
	Environmental Health	
Climate Change Mitigation	Support equitable policies to regulate greenhouse gases as pollutants, to develop robust carbon markets, and to provide funding to local governments to combat climate change. Implement the Paris Climate Agreement.	State/Federal

HEALTHCARE FOR ALL

	Aggressively develop renewable energy targets to keep fossil fuels	
	"in the ground" including the development of utility-scaled solar	
	projects and other alternative energy sources.	
Natural	Support policies and regulatory structures that protect public lands	State/Federa
Resource and	and natural ecosystems from exploitation to ensure the public's	
Public Health	health and access to clean air, water, and land for all communities.	
Protection		
Safe and	Develop new housing located at safe distances from environmental	State/Federa
Healthy	impacts that harm the public and workers' health and quality of	
Housing	life.	
Emerging	Support policies and funding to enforce State laws and regulatory	State
Public and	authority in the areas of food safety, toxic substances, vector	
Environmental	control, waste management, green chemistry, lead, air and water	
Health	quality, environmental contaminants, and other emerging threats	
	to the public's health.	>
	Health Care Safety Net	
Health Care	Support policies and funding to promote a robust health care safety	State/Federa
Safety Net	net that offers high-quality medical, dental, behavioral, preventive,	
	aging, and disability health care services and maintains the	
	Children's Health Insurance Program (CHIP).	
	Support efforts to increase safety net provider reimbursement	
	rates.	
	Promote workforce development to address the needs of an aging	
	population.	
	Ensure resources are adequate, adaptive, locally relevant, and	-
	linguistically and culturally appropriate.	
Access to	Oppose the repeal or destabilization of the Affordable Care Act and	Federal
Health Care	other actions that adversely impact health care access, quality, or	
	affordability.	
	Support policies and funding to increase equitable access to health	
	care for all Alameda County residents, regardless of socioeconomic	-
	or immigration status.	
Behavioral	Support the development of a statewide peer and family support	State/Federa
Health	specialist program as part of the State's comprehensive mental	
	health delivery system.	
	Support mental health parity.	υ.
	Increase funding to build a competent geriatric behavioral health	
	workforce to meet the demands of a rapidly aging population.	
	WORKING THE THE METHATING OF A LADING ASING POPULATION.	1

HEALTHCARE FOR ALL

	Preventive Health Care	
Maternal and	Support increased funding for maternal and early child health	State/Federal
Early Child	through the Title V Maternal and Child Health Services Block Grant	
Health	and local access to Title XIX funding.	
	Support full implementation of comprehensive perinatal services	
	for all Medi-Cal eligible women.	
	Support funding to address racial/ethnic disparities, particularly	
	African-American infant and maternal mortality rates.	
	Promote the initiation of prolonged breast feeding.	
Reproductive	Promote comprehensive sex education.	State/Federal
Health	Ensure access to comprehensive and low-cost reproductive health	
	services, including family planning and abortion services, full	
	funding of the Title X Family Planning Program, and provision of	
	accurate information for women and men.	
Screening and	Support policies and funding for chronic and infectious disease	State/Federal
Prevention	prevention, screening and detection, outreach and education,	
	treatment, and ongoing disease management programs.	
	Integrated Health Care	
Quality Care	Incentivize and support innovative opportunities to improve and	State/Federal
Infrastructure	enhance the quality and availability of care in a system of care	
	health infrastructure that promotes collective, coordinated services	
	for individuals, children, and families (such as the Whole Person	1. A.
	Care Pilot).	
California	Support continued funding for CCS as a system of care in counties	State
Children's	not transitioning to the Whole Child Model.	
Services (CCS)	Support policies that maintain CCS standards and quality case	
	management in all counties and ensure that all changes to CCS	
	proceed in the best interest of the child served.	
	Place-Based Health Services	
Community	Support legislation and funding that preserves and increases	Federal
Health Centers	funding for both public and non-profit community health centers.	
	Public Health	
Substance Use	Support funding for local substance use outreach, education, and	State/Federal
Prevention	prevention programs for cannabis, alcohol, and other substances.	
	Support funding and policies that promote harm reduction,	
	increase access to opioid overdose reversal treatments, and expand	
	medication-assisted treatment strategies.	
	Support funding and policies to prevent impaired driving.	
	Support funding to study the health impacts of cannabis use.	

HEALTHCARE FOR ALL

	(A)
Support policies and funding that mitigate the health impacts of	State/Federal
tobacco including health equity, language access, and cultural	
competency standards in all tobacco control agencies, programs,	2
processes, and educational outreach.	
Support policies and funding for a robust public health	State/Federal
infrastructure that supports counties in meeting their essential	
public health duties through investments in workforce, information	
systems, and local agencies to plan for, assess, and respond to	
emerging and urgent public health needs.	
Support broad-based public health including reducing and	State/Federal
preventing communicable diseases, encouraging immunization and	
adequate access to vaccines, preventing health care associated	
infections and antibiotic resistance, ensuring adequate resources	
for public health laboratories and services, and adequate funding	
for pandemic response and local preparedness programs.	
Support policies and funding to reduce health disparities, reduce	
disease-based stigma, and promote culturally competent outreach,	
education, and treatment.	
	tobacco including health equity, language access, and cultural competency standards in all tobacco control agencies, programs, processes, and educational outreach. Support policies and funding for a robust public health infrastructure that supports counties in meeting their essential public health duties through investments in workforce, information systems, and local agencies to plan for, assess, and respond to emerging and urgent public health needs. Support broad-based public health including reducing and preventing communicable diseases, encouraging immunization and adequate access to vaccines, preventing health care associated infections and antibiotic resistance, ensuring adequate resources for public health laboratories and services, and adequate funding for pandemic response and local preparedness programs. Support policies and funding to reduce health disparities, reduce disease-based stigma, and promote culturally competent outreach,

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ACCESSIBLE INFRASTRUCTURE

10X GOAL: ACCESSIBLE INFRASTRUCTURE

Accessible Infrastructure: Implement smart, accessible, and adaptive public infrastructure that enables the deployment of future technologies while optimizing the returns on investments of existing infrastructure.

Issue	Summary/Action Item	State/Federal
	Accessibility and Mobility	
Public Transit	Support funding to increase the accessibility, reliability, and affordability of public transit options, including the reauthorization of federal funds and the flexibility of Transport Mobility Management.	State/Federal
	Safety and Security	
Regional Communication	Enforce and fund regional communications plans, equipment, training, and services.	State/Federal
	Maintenance and Preservation	
Infrastructure Maintenance	Secure funding to support the County's infrastructure needs, expand capital investments vital to program and economic development including roadway rehabilitation and maintenance, and maintain the physical assets that house public programs. Support policies, legislation, and funding that increase safety and pavement rehabilitation, including the reauthorization and stabilization of federal Highway Trust Fund and a dedicated funding source for all rural road safety projects.	State/Federal
Water Conservation and Security	Support policies and funding to promote water conservation, provide safe and clean drinking water for all communities, and ensure water supply continuity in a future of climate disruption.	State/Federal
	Smart Infrastructure	
Data and Data Sharing	Support secure and meaningful data exchanges between systems and services. Support data security and privacy efforts and utilize data to better provide services to County residents. Oppose policies that mandate local/State agencies provide an individual's information for immigration enforcement.	State
Sustainable Environment	Develop sustainable built environments that prevent, reduce, and mitigate negative environmental impacts and provide ample open green space and safe thoroughfares, housing, early care and other education facilities, and community businesses.	State/Federal

ACCESSIBLE INFRASTRUCTURE

Upgrading	Support legislation and regulations that promote complete streets and other transportation modes through development of bicycle, pedestrian, and transit facilities. Secure resources to upgrade streetscapes, transit access,	State
Commercial Corridors	consolidated parking, and activated open space.	
Regional Planning	Consider new policies to create a more equal jobs/housing balance.	State
	Adaptive Infrastructure	
Accessibility	Community and program planning should include, protect, and support policies that promote design to ensure accessibility of spaces for people of all abilities, ages, and modes of mobility.	State/Federal
Climate Change Adaptation	Support funding that advances use of natural geographical elements to adapt for climate change.	State/Federal
Clean Energy	Support legislation and funding for: research and deployment of clean energy, energy efficiency, and storage technologies; local control over deployment of new energy generation and distribution models; and equitable and affordable clean energy access for all community members.	State/Federal
Clean Transportation	Support legislation and funding for: research and deployment of clean transportation fuels, technology, and infrastructure; local control over deployment; and equitable and affordable access to all community members.	State/Federal



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