

ALAMEDA COUNTY COMMUNITY DEVELOPMENT AGENCY

HOUSING & COMMUNITY DEVELOPMENT DEPARTMENT

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MEMORANDUM

TO: Supervisor Wilma Chan Supervisor Keith Carson

Board of Supervisors Health Committee - Subcommittee on Housing

FROM: Chris Bazar, Director, Community Development Agency Linda Gardner, Housing Director, Housing and Community Development

DATE: January 13, 2020

SUBJECT: Measure A1 Rental Housing South and East County Regional Pool RFPs and the Unincorporated County 'Base City' RFP - Funding Recommendations

Background:

This memorandum presents staff's recommendations for the award of Measure A1 funds for affordable housing project applications submitted in response to the County's Requests for Proposals (RFPs) for the East County Regional Pool, South County Regional Pool, and Unincorporated County 'Base City' Allocation, released September 2019.

On September 24, 2018, your Committee approved the minimum required thresholds and evaluation criteria for the Regional Pool RFPs. The first Regional Pool RFP was released in Fall, 2018. No proposals were received for the South or East County Regional Pools in response to the RFP. The same Committee-approved thresholds and criteria were included in the Fall 2019 South and East County Regional Pool RFPs. On September 10, 2019, your Committee approved the minimum thresholds and evaluation criteria for the first Unincorporated County Base City Allocation RFP.

The thresholds and criteria were designed to identify and select the affordable housing projects that were the most financially feasible and "ready to proceed" to construction, in order to be competitive for other financing sources such as the State of California's Affordable Housing and Sustainable Communities Program, No Place Like Home, and the Low Income Housing Tax Credit Program. The thresholds and criteria were also designed to incentivize the development of units for extremely low-income households and permanent supportive housing units for the homeless.

Of the \$580 million in the Measure A1 Bond, \$425 million is allocated to the Rental Housing Development Fund, of which \$200 million is available through four Regional Pools, and \$225 million is available to each Alameda County locality through established formulas as "Base City Allocations."

On November 7, 2017, the Board adopted Implementation Policies for the Rental Housing Development Fund. The guiding principles for Measure A1 investment



through the Rental Housing Development Fund are as follows:

- Maximize leverage and produce the largest number of units possible;
- Select feasible projects that can compete well for State/Federal funding;
- Fund projects at a level to ensure viability for the life of the regulatory period; and
- Ensure Bond proceeds fill a gap and do not supplant other funding.

To date, the Board of Supervisors has committed \$245,944,606 from the Measure A1 Rental Housing Development Fund, from both Base City and North and Mid-County Regional Pools, to finance 2,463 affordable units in 35 projects located throughout the County. These funds were matched by more than \$291 million in city funding. Development costs in these projects total more than \$1.64 billion (a leverage ratio of almost 7:1).

Project Review and Selection Process

RFP Release and Application Period – The East and South County Regional Pool RFPs were released on September 3, 2019. The Unincorporated County Base City Allocation RFP was released on September 10, 2019.

The East and South County Regional Pool RFPs were identical, with the exception of the dollar amount available for funding, containing the same minimum thresholds as well as rating and ranking criteria.

The Unincorporated County Base City Allocation RFP was the same as the Regional Pool RFPs with a few exceptions. First, the Unincorporated County minimum threshold requirements did not allow the developer to be a local government agency, as the Regional Pool minimum thresholds do, as the projects will be in the unincorporated County and the County will not be the developer. Second, the Unincorporated County minimum match requirement allows the project to demonstrate that the minimum-required match from the County will be committed in advance of construction loan closing, not at the time of the application. With regard to the Rating and Ranking Criteria, the Unincorporated County RFP is the same as the Regional Pool RFP except the Unincorporated County RFP does not have points for "additional match provided beyond minimum requirements", as there is no city to provide matching funds.

Several bidders' conferences were held at the public libraries in Castro Valley, Dublin and Fremont, as well as in the Community Development Agency's Public Hearing Room in Hayward.

Notice of the RFPs and bidders' conferences were sent out in August 2019 to HCD's Measure A1, Housing Development and RFP listserves and to businesses on the County Small, Local and Emerging Business (SLEB) list. Sixty-one (61) individuals representing nonprofit and for-profit developers, public agencies, and housing consultants attended the meetings, at which the RFPs and the application formats were presented along with a tutorial on HCD's on-line application system. Questions asked at the meetings were incorporated into "Frequently Asked Questions" (FAQ), issued on September 13th. Four subsequent FAQs based on additional questions received via email were released on a weekly basis during the application period to attendees of the bidders' conferences.

Applications for the East and South County RFPs were due on October 16, 2019. Applications for the Unincorporated County RFP were due on October 22, 2019. HCD received 11 proposals in response to the RFPs, totaling over \$101,896,850 in funding requests. These applications are summarized in the three attachments, one for each RFP.

HCD staff reviewed all application proposals to determine whether the projects met the RFP minimum required thresholds. All 11 proposals passed the threshold requirements and were eligible for funding consideration. Three 3-member County Selection Committees (CSCs) were formed to evaluate the proposals, one for each RFP. Members of the CSCs included County staff and staff from cities outside of the region for which they were reviewing proposals. The CSC members evaluated the proposals and assigned points based on the evaluation criteria published in the RFPs.

Members of the CSC's independently reviewed and scored the applications, then met to review and discuss project scoring. The scores of the three members of each CSC for each project were averaged, resulting in the final scoring and ranking order. The final rating and ranking order for all projects based on the average final scores for each project is in the tables provided below and in Attachments 1, 2, and 3 summarizing the results from each of the three RFPs.

HCD received three appeals from Eden Housing, Inc. for projects in the East and South County. However, all three appeals were rescinded prior to being reviewed. No appeals were received for projects in the Unincorporated County.

If all recommended projects are funded, 693 total units containing 685 affordable units including 157 units restricted to households earning up to 20% AMI and 205 homeless units, will be added to the county's stock of affordable housing.

Recommendations

Recommendation: Staff recommends your Committee discuss staff's funding recommendations and forward the item with recommendation for approval by the full Board of Supervisors at its January 28, 2020 meeting. This schedule will allow developers to include Measure A1 commitment letters for selected projects with their funding applications to other financing sources, such as the Affordable Housing and Sustainable Communities Program (due February 20) and the first round Competitive Low-Income Housing Tax Credits Program (due March 4).

The tables below list the projects and dollar amounts recommended for funding, along with each project's score under the RFP ranking criteria and its rank:

East County Regional Pool: Available Project Funding = \$24,599,135					
Project Name	Project Ranking	Average Score	Funding Recommendation		
Downtown Livermore Apartments	1	78.00	\$14,402,382		
The Vineyard	2	77.33	\$6,197,490		
Pacific Avenue Senior Homes	3	75.83	\$3,999,263		
Avance	4	67.33	\$0		

South County Regional Pool: Available Project Funding = \$ 30,185,486						
Droject Nome	Project	Average	Funding			
Project Name	Ranking	Score	Recommendation			
If Irvington Senior	1	90.00	\$12,200,000			
34320 Fremont Blvd. Family Housing	2	89.67	\$6,197,490			
Granite Ridge Apartments	3	85.00	\$5,078,933			
Lazuli Landing	4	84.67	\$4,453,899			
Newark Timber Street Senior	5	73.17	\$0			

Unincorporated County Base City Allocation: Available Project Funding = \$17,704,703			
Project Name Project Ranking		Average Score	Funding Recommendation
Madrone Terrace	1	83.67	\$8,852,351.50
Ruby Street Apartments	2	83.00	\$8,852,351.50

Attachments

Attachment 1 – East County Regional Pool RFP Summary & Recommendations

Attachment 1A— Measure A1 East County Regional Pool RFP Minimum Thresholds and Rating & Ranking Evaluation Criteria

Attachment 1B – Project Summaries

Attachment 2 – South County Regional Pool RFP Summary & Recommendations

Attachment 2A— Measure A1 South County Regional Pool RFP Minimum Thresholds and Rating & Ranking Evaluation Criteria

Attachment 2B – Project Summaries

Attachment 3 – Unincorporated County Base City Allocation RFP Summary & Recommendations

Attachment 3A— Measure A1 Unincorporated County Base City Allocation RFP Minimum Thresholds and Rating & Ranking Evaluation Criteria

Attachment 3B – Project Summaries

Attachment 1 – East County Regional Pool Request for Proposals Summary and Recommendations

Introduction

The total amount of the East County Regional Pool project funds, \$24,599,135, was released in the Request for Proposals (RFP). Four projects applied for funding, with requests totaling \$36,803,704. All submitted projects are located in the city of Livermore.

All projects met minimum thresholds and were scored by the East County Regional Pool County Selection Committee (CSC). Upon CSC review and scoring, the average of the three CSC member scores was used to place the projects in ranked order.

Project Ranking and Funding Recommendations

Two projects are recommended for full funding, one project is recommended for partial funding in the amount remaining in the Regional Pool after the top two ranked projects were fully funded. One project is not recommended for funding, due to having the lowest score (below the required minimum of 70 points in order to be considered for funding recommendation). The projects, average scores, rank, and amount requested and recommended funding amounts are show below in Table 1:

Table 1: East County Project Rankings and Funding Recommendation

Project Name	Project Ranking	Average Score	Funding Request	Funding Recommendation
Downtown Livermore Apartments	1	78.00	\$14,402,382	\$14,402,382
The Vineyard	2	77.33	\$6,197,490	\$6,197,490
Pacific Avenue Senior Homes	3	75.83	\$15,000,000	\$3,999,263
Avance	4	67.33	\$1,203,832	\$0

As shown in Table 2 below, if funded, the three recommended projects together would add 240 new affordable units to Alameda County's affordable housing stock, of which 64 will be set aside for households with incomes at or below 20% of the Area Median Income (AMI), and 67 of which will be set aside for permanent supportive housing for the homeless. Project summaries for each project are attached, arranged in order of project ranking.

Table 2: Units in East County Projects Recommended for Funding

Project Name	Total Units	Affordable Units	Units at or below 20% AMI	Homeless Units
Downtown Livermore Apartments	79	78	16	16
Pacific Avenue Senior Homes	140	139	30	28
The Vineyard	23	23	18	23

RFP Goals, Threshold Requirements, and Evaluation Criteria

The RFP thresholds and evaluation criteria were developed primarily to incentivize project readiness, financial feasibility, leveraging of the Measure A1 investment, and targeting of the

Measure A1-funded units to homeless populations through the provision of permanent supportive housing units to the greatest extent possible.

Minimum Thresholds - Projects were assessed first on whether they attained minimum threshold requirements. After staff determined that a project met minimum threshold, it was approved for evaluation based on the rating and ranking Evaluation Criteria. The RFP contained ten threshold requirements: seven from the adopted Implementation Policies for the Measure A1 Rental Housing Development Fund, and three additional thresholds specific to this RFP.

The thresholds from the Implementation Policies included, among others, the requirement that at least twenty percent (20%) of the total project units would be reserved for households with incomes at or below twenty percent (20%) of the Area Median Income (AMI) and that the project serve at least one of the adopted Measure A1 target populations including homeless people, seniors, veterans, people with disabilities, re-entry populations, transition-age youth, and lower income workforce. Additional threshold requirements added to this RFP addressed the goals of project feasibility and readiness to proceed. The threshold requirements were designed to ensure that those projects recommended Measure A1 funding will reasonably be able to move into construction within twelve months.

Rating and Ranking Evaluation Criteria - Attachment 1A contains the RFP minimum thresholds and rating and ranking Evaluation Criteria used in the 2019 East County Regional Pool RFP. A maximum of 124 points were available. Several criteria assessed the project's financial feasibility, readiness to proceed, likelihood of success with outside competitive funding sources, alignment with Measure A1 Implementation Policies, developer experience and capacity, and conformance with HCD's Housing Development Program Policies and Procedures and Administrative Loan Terms. These technical criteria include:

• Readiness to Proceed: 15 points

• Match, Leveraging, and Measure A1 Investment: 15 points

• Financial Feasibility: 21 points

• Developer/Sponsor Experience: 16 points

• Total Technical Points: 67

Other categories addressed target populations and project characteristics. These criteria include:

- Neighborhood Access and Amenities: 5 points
- Project Amenities, Accessibility and Green Building: 15 points
- Targeting Units to Homeless or ELI Populations: 18 points
- Resident Services/Supportive Services: 6 points
- Development Partnership: 5 points
- Bonus Points for Additional 20% AMI Units Targeted for Homeless: 8 points
- Total Points for these Criteria: 57

Attachment 1A— Measure A1 East County Regional Pool RFP Minimum Thresholds and Rating and Ranking Evaluation Criteria

Measure A1 Regional Pool Evaluation Criteria

Measure A1 Rental Fund East & South		A1 Regional Pool Evaluation Criteria
County Regional Pool Rating and Ranking Evaluation Criteria (September 2019)	Maximum	Scoring Notes
A. Readiness to Proceed	15	
1. Amount of Financing Commitments	5	Points awarded based on a percentage of total committed permanent financing sources, with exception of Measure A1 funding request. All funding sources with exception of A1 must be committed to receive maximum points. Points awarded on a sliding scale for - evidence of enforceable financing commitments other than Measure A1: 5 points if all but A1 are committed; 4 points if 90-99% committed; 3 points if 80-89%; 2 points if 70-79%; 5 points if 60-69%; 1 point if 50-59%; 0 points if less than 50% committed excluding Measure A1.
2. Environmental Review Approvals	2	Sliding scale based on project's progress towards obtaining Environmental Review Approvals. 2 points if awarded, 1 if under review, and 0 if not yet sought.
3. Entitlements	2	Sliding scale based on project's progress towards obtaining Land Use or Planning Entitlements. 2 points if awarded, 1 if under review, and 0 if not yet sought.
4. Project Ownership Entity	2	2 points if project ownership entity (LLC or LP) has been formed and documentation has been submitted with Application; otherwise, 0 points. For the purposes of this criteria, a W-9, LP Agreement or Articles of Incorporation will be considered acceptable evidence of ownership entity formation.
5. Evaluation of Scope of Development and Project Plan	2	Sliding scale: 2 points for well-defined project that responds comprehensively to required components of the Project Narrative submitted with Application, and scope of development is feasible and meets Measure A1 goals and policies. Otherwise points deducted.
6. Community Outreach Plan is Completed or Underway	2	2 points if Application includes documentation that Community Outreach Plan has been completed or is underway and evidence of such engagement (presentations, flyers, sign-in-sheets, comments received, actions taken) is included with application; 1 points if Community Outreach Plan has been developed but has not begun; 0 points if no plan submitted and no actions taken.
B. Neighborhood Access and Amenities	5	
7. Proximity to services that meet needs of target population(s) of the project (e.g. for family development, proximity to public schools; for senior development, proximity to senior services; for special needs, proximity to services for target population)	2	2 points if project is within 1/2 mile, 1 point if within 1 mile, 0 points if more than 1 mile away. TCAC Regulations have points for types of services needed for type of population. For a general family development, proximity to public schools shall be evaluated. For a Senior Development, proximity to a daily operated senior center or services site for seniors shall be evaluated. For a Special Needs development, proximity to services serving the target population shall be evaluated.
8. Proximity to full-scale grocery store, neighborhood market, and/or farmers' market	1	1 point if project is within 1/2 mile of a full-scale grocery store, 1/2 point point if within 1 mile, 0 points if more than 1 mile away. Full-scale grocery stores have at least 25,000 gross interior square feet where staples, fresh meat, and fresh produce are sold. 1/2 point if project is within 1/4 mile of neighborhood market of 5,000 sf where staples, fresh meat, and fresh produce are sold. 1/2 point if project is within 1/2 mile of a weekly farmers' market on list of Certified Farmers' Markets maintained by CA Department of Food & Agriculture and operated at least 5 months per year.
9. Proximity to public transit station	1	1 point if project is within 1/3 mile of public bus stop, light rail station, commuter rail station, ferry terminal, bus station and/or BART station with service at least every 30 minutes during the hours of 7-9am and 4-6pm Monday-Friday. 1/2 point if within 1/2 mile of these public transit facilities, 0 points if more than 1/2 mile away.
10. Proximity to public park, recreation or community center open to the public	1	1 point if project is within 1/2 mile of a public park, recreation center or community center open to the public, 1/2 point if within 3/4 miles, 0 points if more than 3/4 mile away

C. Project Amenities, Accessibility and Green Building	15	
11. Availability of Onsite Amenities	4	0.5 point for every onsite amenity, up to the max of 4 points (Broad-Band Infrastructure Installed throughout, Project, Centralized Laundry, Child Care Center, Community Garden/Planting Beds, Community Kitchen Space, Community Room, Computer Lab, Designated, Support Services Office, Elevator, Outdoor Landscaped Seating Areas, Play Lot/Tot Lot, Property Manager's Office, Resident Services and/or Case Management Offices, or others)
12. Project exceeds minimum accessibility requirements	6	(Sliding Scale: Universal Design = full points; minimum accessibility = 0 points since it is threshold). 2 points if exceeds the minimum number of required accessible units per Section 504 of the Rehabilitation Act of 1973 by at least 20%; 3 points if exceeds minimum accessible units by at least 20% plus all remaining units are adaptable; 4 points if exceeds min. accessible units by at least 20%, and all remaining units adaptable plus 100% of project units being Visitable; 6 points if project exceeds Section 504 accessibility by 20%, remaining adaptable units, and project uses Universal Design principles.
13. Project Level of Energy Efficiency/Green Building	5	For Rehab Projects: GPR of 80+ points receives 5 points; GPR score 65-79 gets 3 points; less than GPR score of 65 gets no points. For New construction projects: GPR 140+ (Platinum) or LEED Platinum receives 5 points; GPR 110-139 (Gold) gets 4 points; GPR 80-109 (Silver) or LEED Silver gets 2 points, less than these standards gets no points. Hybrid Rehab/New Construction Projects will receive a weighted score dependent on the number of units associated with each type of development.
D. Targeting Units to Homeless or ELI Populations	18	
14. 20% AMI Units will serve Homeless Populations	6	Project units that are designated for households at 20% or less of AMI (20% of total units must be at 20% AMI per minimum required threshold) will ALL serve homeless populations. Units must be designated for homeless populations, be rented at 20% AMI rent levels, and have a commitment of operating subsidy. 6 points if yes to all conditions; 3 points if units are designated for homeless populations and will be rented at 20% AMI rent levels, but do not yet have a commitment of operating subsidy; otherwise 0 points.
15. Referrals from County Coordinated Entry System to Reach the Homeless with the Highest Barriers to Housing	5	Project will accept referrals for the units designated for homeless populations through the County's Coordinated Entry System, and application includes written commitment of such intention from the executive director of the developer organization. 5 points if yes; otherwise 0 points.
16. Commitment to WIC Section 8255(b) "Housing First" Tenant Screening and Selection Practices	3	Project agrees to implement "Housing First" tenant screening and selection practices as codified in Section 8255(b) of Chapter 6.5 of the California Welfare and Institutions Code. Written commitment must come from the executive director of the developer organization. 3 points if yes; otherwise 0 points. https://leginfo.legislature.ca.gov/faces/codes_displayText.xhtml?lawCode=WIC&division=8.&title=∂ =&chapter=6.5.&article=
17. Project has set aside more than the minimum required 20% of total units at 20% AMI for Extremely Low-Income (ELI) Households (households with incomes at or below 30% of AMI), and these households pay no more than 30% of income for rent. Project must meet feasibility test to gain these points	4	1 point for each additional 5% of project units (beyond 20% requirement) provided at 30% or less of AMI up to the maximum 4 points (i.e. projects that provide 40% of total project units for households at or below 30% AMI get full points).

E. Resident Services/Supportive Services	6	
18. Is the Services Plan well-defined and appropriate for the targeted population?	2	Applicant has submitted with application either a written Resident Services Plan and/or a Supportive Services Plan for Special Needs Populations, as applicable. The plan(s) has an identified service provider(s) and scope of services. Scope of services is appropriate for the target populations, FTEs are indicated, plan describes services coordination and case management to be provided, and includes designated services coordinator work space and private space for counseling as required at the project site. Plan discusses whether services are on-site versus referrals to other agencies, and types of services (e.g. children/youth services, tutoring, computer training, other programs; physical and mental health services; education, financial literacy, employment, etc. 2 points, yes; 0 points if no.
19. Is the supportive services budget fully defined, and are there funds identified to pay for it?	2	2 points, yes; 0 points for gaps. The Operating budget must include cost of supportive services. Provide description of what services are provided and the budget for the services. Note if external services are provided at the expense of the external organization.
20. If applicable, are there commitment letters from service providers or MOUs with service providers?	2	If using external organizations and have documentation, 2 points. If providing in-house services, 2 points (no commitment letters/MOUs necessary). If using external orgs and no documentation, 0 points.
F. Match, Leveraging, and Measure A1 Investment	15	
21. Additional Match Provided beyond Minimum Requirements	5	Sliding Scale based on degree to which match exceeds minimum amount required per the Measure Al Implementation Policies. Ratio of total confirmed proposed match to minimum required amount. If ratio =>30, then full 5 points given (i.e. proposed match is 30x minimum required); if ratio is 25-29, 4 points; if ratio is 20-24, 3 points; if ratio is 15-19, 2 points; if ratio is 1-14, 1 point.
22. Leveraging of Measure A1 Funding Based on Permanent Commitments	5	Degree to which enforceable permanent financing commitments have been received to leverage Measure A1 funds. Based on amount of enforceable permanent financing commitments from sources other than Measure A1 as percentage of requested amount of Measure A1, as follows: 0 points for less than 25%; 1 point: 25-49%; 2 points: 50-99%; 3 points 100% to 149%; 4 points 150% to 199%; 5 points: >200%.
23. Amount of Measure A1 Investment Per Project - Based on Permanent Financing Need	5	Ratio of total proposed Measure A1 funds as a percentage of total project costs (TPC) based on permanent financing need. 0 points if Applicant is seeking maximum A1 funds per Policies. For 9% TCAC projects, 1 point if A1 is >25% but less than 30% of TPC; 2 points if A1 is >20% but less than 25%; 3 points if A1 is >15% but less than 20% of TPC; 4 points if A1 is >10% but less than 15% of TPC; 5 points is A1 is less than 10% of TPC. For 4% TCAC projects, 1 point if A1 is >30% but less than 40% of TPC; 2 points if A1 is >20% but less than 30% TPC; 3 points if A1 is >10% but less than 20% TPC; 4 points if A1 is >5% but less than 10% TPC; 5 points if A1 is less than 5% TPC. For project not seeking tax credits, will use 9% TCAC scale.
G. Financial Feasibility	21	
		Financing Plan submitted with Application demonstrates that project has a strong likelihood of receiving
24. Feasibility of Financing Plan	2	proposed funding sources. See RFP and Application for further instructions on required components of Financing Plan. Sliding scale: 2 points if Financing Plan is feasible and there is strong likelihood of project receiving proposed funding sources, and financing meets Measure A1 goals and policies. Otherwise,
24. Feasibility of Financing Plan 25. Reasonable Development Costs Analysis	5	proposed funding sources. See RFP and Application for further instructions on required components of Financing Plan. Sliding scale: 2 points if Financing Plan is feasible and there is strong likelihood of project
		proposed funding sources. See RFP and Application for further instructions on required components of Financing Plan. Sliding scale: 2 points if Financing Plan is feasible and there is strong likelihood of project receiving proposed funding sources, and financing meets Measure A1 goals and policies. Otherwise, deduct points accordingly.
25. Reasonable Development Costs Analysis 26. Project hard costs are no more than 15% different from average of comparable projects (land & soft costs excluded). If a	5	proposed funding sources. See RFP and Application for further instructions on required components of Financing Plan. Sliding scale: 2 points if Financing Plan is feasible and there is strong likelihood of project receiving proposed funding sources, and financing meets Measure A1 goals and policies. Otherwise, deduct points accordingly. subcategories below Full points if yes, 0 points if no. Considers both hard cost per unit and hard cost per square foot, if within 15% in either category project will be awarded full points. notes also state that below 15% should not be penalized Required
25. Reasonable Development Costs Analysis 26. Project hard costs are no more than 15% different from average of comparable projects (land & soft costs excluded). If a rehab, PNA justifies costs. 27. Required contingency standards are met (10% for new construction; 15% for rehabilitation) 28. Relocation budget is appropriate	5	proposed funding sources. See RFP and Application for further instructions on required components of Financing Plan. Sliding scale: 2 points if Financing Plan is feasible and there is strong likelihood of project receiving proposed funding sources, and financing meets Measure A1 goals and policies. Otherwise, deduct points accordingly. subcategories below Full points if yes, 0 points if no. Considers both hard cost per unit and hard cost per square foot, if within 15% in either category project will be awarded full points. notes also state that below 15% should not be penalized
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Budget, measured on a per unit/per year basis; committed sources of rental subsidy required for points if it is proposed in the proforma		
35. Operating costs(not including direct services) vary by no more than 15% from the average of similar projects in this RFP round	3	Full points if yes, 0 points if no.
36. If operating subsidy is needed, is it committed?	3	Full points if yes, 0 points if not committed. If it doesn't need rental subsidy, then it gets full points.
H. Developer/Sponsor Experience	16	
37. Completing more than 3 similar projects or a combination of equivalent, dissimilar projects on time and within budget	3	3 points if all projects listed completed construction within past 10 years; 2 points if some projects listed completed construction within past 10 years; 1 point if all projects listed completed construction more than 10 years ago.
38. Lead Staff (Project Manager) Experience	2	2 points if PM has completed at least 2 similar projects or a combination of equivalent, dissimilar projects is full points, 1/2 points if they completed 1 project, 0 points if they have not completed any projects
39. Lead Staff (Project Manager) Capacity	1	Working on up to 3 projects (including one in the application) or a combination of equivalent, dissimilar projects is full points, more than 3 projects, 0 points.
40. Strength of Development Team (Architect, GC, Legal, Financial Consultant)	3	Other team members (architect, general contractor, legal, financial consultant) have worked on at least 3 similar projects(including one in the application) or a combination of equivalent, dissimilar projects is full points. If other team members have worked on 2 similar projects, deduct 0.5 point; 1 similar project, deduct 1 point
41. Management Company Experience	1	1 point if management company has 11 or more projects managed over 3 years; 1/2 point if 6-10 projects managed over 3 years
42. Experience meeting Local/Targeted Hiring Goals	1	The applicant submits evidence of meeting local/targeted hiring goals in at least 3 previous affordable housing developments completed in the past 10 years. 1 point if yes, 0 points if no.
43. Developer has local government reference letter for past performance, including monitoring performance.	5	The applicant submits written letter of reference/recommendation from housing director or equivalent level from jurisdiction other than jurisdiction in which proposed Measure A1 project located. 5 points if letter provides positive recommendation on developer's ability to deliver affordable housing project on-time and on-budget and have no unresolved findings and/or issues with respect to monitoring performance. Deduct points accordingly.
I. Development Partnership	5	
44. Developer has partnered with a Community-Based or Faith-Based Organization with land asset for project	5	The developer is partnering with a community-based or faith-based organization (CBO or FBO) bringing land asset to the proposed development. 5 points if yes; 0 points if no. Application must include written documentation of partnership through MOU or other equivalent executed agreement between developer and CBO/FBO.
J. Total Points	116	
45. BONUS POINTS FOR ADDITIONAL 20% AMI UNITS TARGETED FOR HOMELESS	8	Basic threshold requires projects to include 20% of total units for households at 20% AMI or less. If project will designate additional units for households over and above the 20% of total required which are specifically designated for homeless households, have committed operating subsidies, and have agreed to accept referrals through the County's Coordinated Entry System, bonus points will be awarded. Up to 4 points will be available for projects that set aside up to 40% of their units for homeless (1pt for each 5% of units); AND 4 points will be available on a bell curve for the total number of units set aside (project with most gets all four, project with least gets 1).
K. Total Points Including Bonus Points	124	

Minimum Threshold Requirements

- 1. The developer must be a nonprofit organization, a local government agency, or a joint venture that includes a qualified nonprofit organization.
- 2. The proposed project must be located in the East County region of Alameda County.
- 3. The majority of project units must serve households with incomes between 30% and 60% AMI for Alameda County, as published by the U.S. Department of Housing and Urban Development (HUD).
- 4. At least twenty percent (20%) of the project units must be reserved for extremely low-income households with incomes of no more than 20% AMI.
- 5. The project must be new construction, acquisition/rehabilitation, rehabilitation of existing affordable housing with extended affordability.
- 6. Project must provide permanent affordable rental housing.
- 7. The applicant must have site control.
- 8. Project will serve at least one of the priority target population groups identified in the Implementation Policies, including the following: homeless people, seniors, veterans, people with disabilities, re-entry populations, transition-age youth aging out of foster care, and/or lower-income workforce.
- 9. Requested funds must fill a financing gap. The project must not already be fully funded with permanent financing, and Measure A1 may not replace other permanent funding on the project.
- 10. Project must demonstrate in the Application that the minimum required match contribution from Alameda County will be committed in advance of construction loan closing, and is administratively approved prior to submittal of the Application, and include documentation of such. The minimum amount of match must equal the County's planning and building fees, not including impact fees, for the jurisdiction in which the project is located. Eligible match types are described in Section VI of the Implementation Policies.

Attachment 1B – Project Summaries

PROJECT N	NAME		Downtown Live	ermore Apartments		
Average Score		78.00				
Project Address		Railroad & L St	Railroad & L Street			
Project Developer		Eden Housing, I	inc. (Eden)			
Joint Ventu	re or Partneri	ng with	No			
Community	- or Faith-Bas	ed Organization	NO			
Type of Pro			New construction	n		
Total Project	t Units and Si	izes	79 total; 78 affor	rdable; 1 resident manage	r's unit	
			17 one-bedroom	n units		
			42 two-bedroor	42 two-bedroom units (including resident manager's unit)		
			20 three-bedroom units			
General Inc	General Income Levels Served		100% affordable to households earning at or below 50%			
			Area Median In	come (AMI)		
Mea	sure A1 Targ	et Populations, Ta	rgeting to Extre	nely Low-Income House	holds, and	
	Use of County	y's Coordinated E	entry System (Hor	me Stretch) and Housing	g First	
% Units at	% Units at		Targeting of			
or below	or below	A1 Target	20% AMI	CES & Housing First	Proposed HCD	
20% AMI	30% AMI	Populations	Units to		Units	
			Homeless			
16 units	16 units	78 lower-	16 units (20%	Has committed to use	78 (99% of total	
(20% of	(20% of	income work	of total units)	CES & Housing First	units)	
total units)	total units)	force		for homeless units	16 at 20% AMI	
					62 at 50% AMI	

Measure A1 Request/Type	\$14,402,382– Regional Pool		
As % of Total Development Cost	24% of Total Development Cost		
Proposed Match Amount and Detail	\$ 5,240,000		
	The proposed match exceeds the required minimum of \$301,273		
	(value of planning and building fees less impact fees). The City of		
	Livermore has provided a preliminary commitment of \$500,000 in		
	funding to the project, as well as a land donation valued at \$4.7		
	million.		
Project Planning Approvals and	CEQA review has been completed and the existing CEQA review		
Environmental Review Clearances	undertaken by the city was found to be still valid for this project.		
	Staff determined that NEPA review was not needed.		
Project Accessibility	Eight (8) units are accessible: five (5) units will be for residents		
	with physical disabilities and three (3) units with auditory/visual		
	disabilities. All units will be adaptable and "visitable". All units		
	will have universal design features. Accessible units will exceed		
	Section 504 requirements by 20%.		
Project Green Building Features	Gold Level with a GreenPoint Rated score of 110.		
Project Amenities and	Amenities at project site: centralized laundry, community kitchen		
Neighborhood Access	space, community room, computer lab, elevator, outdoor		
	landscaped seating areas, property manager's office, resident		
	services and/or case management offices. The project is located		

	within .04 miles of the Livermore Farmers Market and 0.4 miles
	from Safeway. The closest schools are Livermore High School,
	located 0.6 miles away and St Michael Elementary School, located
	0.4 miles away. The Lizzie Fountain Park is located 0.2 miles
	away and the Livermore Transit Center is located 0.3 miles away.
Resident Services & Supportive	Developer will coordinate services through Eden Housing
Services Provision	Resident Services Inc. (EHRSI). Services provided will include
	English as a Second Language courses, financial education, job
	skills training, health and wellness classes, green education youth
	programming, and art classes. Additionally, referrals to other
	service programs will be provided.
Developer Capacity/Experience	Eden is a Tier 1 developer. Since its founding in 1968, Eden has
	developed, acquired or rehabilitated more than 10,600 affordable
	units, and currently provides homes to more than 22,000 lower-
	income residents. Incomes of residents typically range from 20%
	to 60% of AMI

PROJECT NAME			The Vineyard	The Vineyard		
Average Score			77.33	77.33		
Project Add				460 N. Livermore Avenue		
Project Devo	eloper		Housing Consor	Housing Consortium of the East Bay (HCEB)		
Joint Ventu	re or Partneri	ng with	No			
Community	- or Faith-Bas	sed Organizatio	n NO	NO		
Type of Pro	ject		New construction	n		
Total Project	et Units and S	700	23 total; 23 affor	rdable		
Total Frojec	t Umis and S	izes	18 studios	18 studios		
			5 one-bedroom	units		
			100 % affordabl	100 % affordable to households earning at or below 30%		
General Inc	ome Levels Se	erved		Area Median Income (AMI).		
M AIT (P I I I					1111	
				nely Low-Income House me Stretch) and Housing		
% Units at	% Units at		Targeting of	and Housing	THSt	
or below	or below	A1 Target	20% AMI Units	CES & Housing First	Proposed HCD	
20% AMI	30% AMI	Populations	to Homeless		Units	
18 units	23 units	23 units for	23 units (100% of	Has committed to use	23 units (100%	
(78% of	(100% of	chronically	total units)	CES & Housing First	of total units)	
total units)	total units)	homeless	,	for Homeless Units;	,	
		households			11 at 15% AMI	
					7 at 20% AMI	
					5 at 30% AMI	

	,
Measure A1 Request/Type	\$6,197,490– Regional Pool
As % of Total Development Cost	25.6% of Total Development Cost
Proposed Match Amount and Detail	\$ 3,125,110
	The proposed match exceeds the required minimum of \$119,920
	(value of planning and building fees less impact fees). The City of
	Livermore has provided a predevelopment loan of \$855,100 and a
	permanent acquisition loan of \$2,270,000.
Project Planning Approvals and	The developer has submitted an environmental review to the City
Environmental Review Clearances	of Livermore.
Project Accessibility	Seven (7) units are accessible: three (3) units will be for residents
	with physical disabilities and four (4) units will be for residents
	with auditory/visual disabilities. All units will have universal
	design features. Accessible units will exceed Section 504
	requirements.
Project Green Building Features	Gold Level with a GreenPoint Rated score of 122.
Project Amenities and	Amenities at project site: broad-band infrastructure, centralized
Neighborhood Access	laundry, community kitchen space, community room, computer
	lab, designated support services office, outdoor landscaped seating
	areas, Resident servicers and/or case management offices. The
	project is located 1.2 miles from Safeway. The closest park is
	Civic Center Park located 0.2 miles away. There is a bus stop
	located 0.06 miles away at Pacific & Dolores.

Resident Services & Supportive Services Provision	The Developer has entered into a Memorandum of Understanding with Bay Area Community Services (BACS), Trivalley BMR LLC, and Alameda County Behavioral Health Care Services (BCHS). Services will focus on assisting individuals to identify and prevent actions or circumstances that resulted in them
	previously losing housing.
Developer Capacity/Experience	HCEB is a Tier 1 developer. HCEB has developed affordable, supportive housing for 13 years, and has participated in the development of over 40 properties in 15 cities throughout the East Bay.

PROJECT NAME			Pacific Avenue Senior Homes				
Average Score			75.83	75.83			
Project Address			3701 Pacific Ave Livermore, CA 94550				
Project Deve	eloper		Satellite	Satellite Affordable Housing Associates (SAHA)			
Joint Ventu	re or Partneri	ng with		`			
Community	- or Faith-Bas	sed	Yes				
Organizatio	n						
Type of Pro	ject		New con	nstruction			
Total Projec	et Units and S	izes	140 tota	l; 139 affordable; 1 resid	lent manager's un	it	
			124 one	-bedroom units			
			16 two-	bedroom units (includin	ng resident manag	ger's unit)	
General Inc	ome Levels Se	erved	100 % affordable to households earning at or below 60% Area				
			Median Income (AMI).				
Mea	sure A1 Targ	et Population	ns, Targe	ting to Extremely Low-	Income Househ	olds, and	
				y System (Home Stretch			
% Units at or below 20% AMI	% Units at or below 30% AMI	A1 Target Populations		Targeting of 20% AMI Units to Homeless	CES & Housing First	Proposed HCD Units	
30 units (21% of total units)	44 units (31% of total units)	139 units for Seniors, of these 28 units will be chronically homeless, 35 for veterans and 17 with mental disabilities		28 units for chronically homeless (20% of total units)	Has committed to use CES & Housing First for Homeless Units;	73 (52% of total units) 28 at 20% AMI 14 at 30% AMI 31 at 50% AMI	

Measure A1 Request/Type	\$15,000,000- Regional Pool
As % of Total Development Cost	20 % of Total Development Cost
Proposed Match Amount and Detail	\$8,400,000
	The proposed match exceeds the required minimum of \$806,000 (value of planning and building fees less impact fees). The City of Livermore has provided a commitment of a land donation that has not been officially appraised yet, however estimates place its value at \$8.4 million.
Project Planning Approvals and	A Mitigated Negative Declaration was adopted in December 2019.
Environmental Review Clearances	
Project Accessibility	Twenty (20) units are accessible: fourteen (14) units will be for residents with physical disabilities and six (6) units with auditory/visual disabilities.; All units will be adaptable and "visitable" units and all will have universal design features. Accessible units will exceed Section 504 requirements by over 20%.
Project Green Building Features	Gold Level with a GreenPoint Rated score of 121.
Project Amenities and	Amenities at project site: centralized laundry, community garden,
Neighborhood Access	community kitchen space, community room, computer lab,

	elevator, outdoor landscaped seating areas, property manager's office, resident services and/or case management offices. Livermore Farmers' Market is within 0.9 miles, and Safeway is located 1.4 miles away. Civic Center Park is located 0.1 miles away. There is an AC transit bus stop located 0.2 miles from the project.
Resident Services & Supportive	SAHA will provide onsite services through a SAHA Resident
Services Provision	Services Coordinator (RSC). Services will include referral support, assessment and service plan development, tenant leadership development, lease counseling, accessing primary and behavioral health services, employment skills, benefit navigation, food assistance and other services to remove barriers to housing retention.
Developer Capacity/Experience	SAHA is a Tier 1 developer. SAHA maintains over 3,000 units serving seniors, families, veterans, transition aged youth, homeless, and those with physical, mental and developmental disabilities.

PROJECT NAME		Avance				
Average Score			67.33			
Project Address			4260 First Stree	4260 First Street, Livermore		
Project Dev	eloper		MidPen Housin	g		
Joint Venture or Partnering with Community- or Faith-Based Organization		No				
Type of Pro		or or gamzation	New construction	on		
Total Project Units and Sizes			45 total; 44 affordable; 1 resident manager's unit 12 studios 32 one-bedroom units 1 three-bedroom unit (including resident manager's unit)			
General Income Levels Served			100 % affordable to households earning at or below 50% Area Median Income (AMI).			
Mea		-		nely Low-Income House me Stretch) and Housing	•	
% Units at or below 20% AMI	% Units at or below 30% AMI	A1 Target Populations	Targeting of 20% AMI Units to Homeless	CES & Housing First	Proposed HCD Units	
13 units (29% of total units)	22 units (49% of total units)	44 units for people with developmental disabilities	No units are targeted towards the homeless	Has not committed to use CES & Housing First for homeless units	44 (98% of total units) 13 at 20% AMI 19 at 30% AMI 8 at 40% AMI	

Measure A1 Request/Type	\$1,203,853– Regional Pool; \$4,743,935—Base City;
As % of Total Development Cost	22% of Total Development Cost (total Base and Regional Pool)
Proposed Match Amount and Detail	\$ 4,300,000
	The proposed match exceeds the required minimum of \$229,860
	(value of planning and building fees less impact fees). The City of
	Livermore has provided a commitment of \$4.3 million in city
	funding to the project.
Project Planning Approvals and	CEQA and NEPA environmental reviews were completed by
Environmental Review Clearances	HUD on 07/15/17. These findings concluded that there are
	Findings of No Significant Impact.
Project Accessibility	Seven (7) units are accessible: five (5) units will be for residents
	with physical disabilities and two (2) units with auditory/visual
	disabilities. Accessible units will exceed Section 504 requirements
	by 20%.
Project Green Building Features	LEED scorecard indicates anticipated point score of 41 points.
Project Amenities and	Amenities at project site: broad-band infrastructure, centralized
Neighborhood Access	laundry, community garden, community kitchen space, community
	room, designated support services office, outdoor landscaped
	seating areas, property manager's office, resident services and/or

4 at 50% AMI

	case management offices. Project is located 0.8 miles from		
	Jackson Avenue Elementary School. The nearest grocery store is		
	Safeway, located 0.2 miles away. Wattenburger Park is located 0.9		
	miles from the project. There is an AC transit bus stop located 0.1		
	miles from the project.		
Resident Services & Supportive	Developer will provide services through MidPen Service		
Services Provision	Coordinator. Services will include assistance in accessing multiple		
	outside services including paratransit, and educational or		
	employment activities, computer classes, cooking classes, money		
	skills classes, and health related classes.		
Developer Capacity/Experience	MidPen is a Tier 1 developer. In its 50 year history, MidPen has		
	developed or rehabilitated over 8,000 affordable homes across 11		
	counties. MidPen has completed more than 3 similar projects all of		
	which were completed on time and within budget.		

Attachment 2 – South County Regional Pool Request for Proposals Summary and Recommendations

Introduction

The total amount of the South County Regional Pool project funds, \$30,185,486, was released in the Request for Proposals (RFP). Five projects applied for funding with requests totaling \$38,486,219. Three projects are in the City of Fremont, one in the City of Newark, and one in the City of Union City.

All projects met minimum thresholds and were scored by the South County Regional Pool County Selection Committee (CSC). Upon CSC review and scoring, the average of the three CSC member scores was used to place the projects in ranked order.

Project Ranking and Funding Recommendations

Three projects are recommended for full funding, one project is recommended for partial funding in the amount remaining in the Regional Pool after the top three ranked projects were fully funded. One project is not recommended for funding, due to having the lowest score. The projects, average scores, rank, and amount requested and recommended funding amounts are show below in Table 1:

Table 1: South County Project Rankings and Funding Recommendations

Project Name	Project Ranking	Average Score	Funding Request	Funding Recommendation
Irvington Senior	1	90.00	\$12,200,000	\$12,200,000
34320 Fremont Blvd. Family Housing	2	89.67	\$8,452,654	\$8,452,654
Granite Ridge Apartments	3	85.00	\$5,078,933	\$5,078,933
Lazuli Landing	4	84.67	\$6,000,630	\$4,453,899
Newark Timber Street Senior	5	73.17	\$6,754,002	\$0

As shown in Table 2 below, if funded, the four recommended projects together would add 294 new affordable units to Alameda County's affordable housing stock, of which 62 will be set aside for households with incomes at or below 20% of the Area Median Income (AMI), and 62 of which will be set aside for permanent supportive housing for the homeless. Project summaries for each project are attached, arranged in order of project ranking.

Table 2: Units in South County Projects Recommended for Funding

Project Name	Total Units	Affordable Units	Units at or below 20% AMI	Homeless Units
Irvington Senior	90	89	18	18
34320 Fremont Blvd. Family Housing	54	53	13	13
Granite Ridge Apartments	73	72	15	15
Lazuli Landing	81	80	16	16

RFP Goals, Threshold Requirements, and Evaluation Criteria

The RFP thresholds and evaluation criteria were developed primarily to incentivize project readiness, financial feasibility, leveraging of the Measure A1 investment, and targeting of the Measure-A1 funded units to homeless populations through the provision of permanent supportive housing units to the greatest extent possible.

Minimum Thresholds - Projects were assessed first on whether they attained minimum threshold requirements. After staff determined that a project met minimum threshold, it was approved for evaluation on the basis of the rating and ranking Evaluation Criteria. The RFP contained ten threshold requirements: seven from the adopted Implementation Policies for the Measure A1 Rental Housing Development Fund, and three additional thresholds specific to this RFP.

The thresholds from the Implementation Policies included, among others, the requirement that at least twenty percent (20%) of the total project units would be reserved for households with incomes at or below twenty percent (20%) of the Area Median Income (AMI) and that the project serve at least one of the adopted Measure A1 target populations including homeless people, seniors, veterans, people with disabilities, re-entry populations, transition-age youth, and lower income workforce. Additional threshold requirements added to this RFP addressed the goals of project feasibility and readiness to proceed. The threshold requirements were designed to ensure that those projects recommended Measure A1 funding will reasonably be able to move into construction within twelve months.

Rating and Ranking Evaluation Criteria - Attachment 2A contains the RFP minimum thresholds and rating and ranking Evaluation Criteria used in the 2019 South County Regional Pool RFP. A maximum of 124 points were available. Several criteria assessed the project's financial feasibility, readiness to proceed, likelihood of success with outside competitive funding sources, alignment with Measure A1 Implementation Policies, developer experience and capacity, and conformance with HCD's Housing Development Program Policies and Procedures and Administrative Loan Terms. These technical criteria include:

- Readiness to Proceed: 15 points
- Match, Leveraging, and Measure A1 Investment: 15 points
- Financial Feasibility: 21 points
- Developer/Sponsor Experience: 16 points
- Total Technical Points: 67

Other categories addressed target populations and project characteristics. These criteria include:

- Neighborhood Access and Amenities: 5 points
- Project Amenities, Accessibility and Green Building: 15 points
- Targeting Units to Homeless or ELI Populations: 18 points
- Resident Services/Supportive Services: 6 points
- Development Partnership: 5 points
- Bonus Points for Additional 20% AMI Units Targeted for Homeless: 8 points
- Total Points for these Criteria: 57

Attachment 2A— Measure A1 South County Regional Pool RFP Minimum Thresholds and Rating and Ranking Evaluation Criteria

Measure A1 Regional Pool Evaluation Criteria

Measure A1 Rental Fund East & South County Regional Pool Rating and Ranking Evaluation Criteria (September 2019)	Maximum	Scoring Notes	
A. Readiness to Proceed	15		
1. Amount of Financing Commitments	5	Points awarded based on a percentage of total committed permanent financing sources, with exception of Measure A1 funding request. All funding sources with exception of A1 must be committed to receive maximum points. Points awarded on a sliding scale for - evidence of enforceable financing commitments other than Measure A1: 5 points if all but A1 are committed; 4 points if 90-99% committed; 3 points if 80-89%; 2 points if 70-79%; 5 points if 60-69%; 1 point if 50-59%; 0 points if less than 50% committed excluding Measure A1.	
2. Environmental Review Approvals	2	Sliding scale based on project's progress towards obtaining Environmental Review Approvals. 2 points if awarded, 1 if under review, and 0 if not yet sought.	
3. Entitlements	2	Sliding scale based on project's progress towards obtaining Land Use or Planning Entitlements. 2 points if awarded, 1 if under review, and 0 if not yet sought.	
4. Project Ownership Entity	2	2 points if project ownership entity (LLC or LP) has been formed and documentation has been submitted with Application; otherwise, 0 points. For the purposes of this criteria, a W-9, LP Agreement or Articles of Incorporation will be considered acceptable evidence of ownership entity formation.	
5. Evaluation of Scope of Development and Project Plan	2	Sliding scale: 2 points for well-defined project that responds comprehensively to required components of the Project Narrative submitted with Application, and scope of development is feasible and meets Measure A1 goals and policies. Otherwise points deducted.	
6. Community Outreach Plan is Completed or Underway	2	2 points if Application includes documentation that Community Outreach Plan has been completed or is underway and evidence of such engagement (presentations, flyers, sign-in-sheets, comments received, actions taken) is included with application; 1 points if Community Outreach Plan has been developed but has not begun; 0 points if no plan submitted and no actions taken.	
B. Neighborhood Access and Amenities	5		
7. Proximity to services that meet needs of target population(s) of the project (e.g. for family development, proximity to public schools; for senior development, proximity to senior services; for special needs, proximity to services for target population)	2	2 points if project is within 1/2 mile, 1 point if within 1 mile, 0 points if more than 1 mile away. TCAC Regulations have points for types of services needed for type of population. For a general family development, proximity to public schools shall be evaluated. For a Senior Development, proximity to a daily operated senior center or services site for seniors shall be evaluated. For a Special Needs development, proximity to services serving the target population shall be evaluated.	
8. Proximity to full-scale grocery store, neighborhood market, and/or farmers' market	1	1 point if project is within 1/2 mile of a full-scale grocery store, 1/2 point if within 1 mile, 0 points if more than 1 mile away. Full-scale grocery stores have at least 25,000 gross interior square feet where staples, fresh meat, and fresh produce are sold. 1/2 point if project is within 1/4 mile of neighborhood market of 5,000 sf where staples, fresh meat, and fresh produce are sold. 1/2 point if project is within 1/2 mile of a weekly farmers' market on list of Certified Farmers' Markets maintained by CA Department of Food & Agriculture and operated at least 5 months per year.	
9. Proximity to public transit station	1	1 point if project is within 1/3 mile of public bus stop, light rail station, commuter rail station, ferry terminal, bus station and/or BART station with service at least every 30 minutes during the hours of 7 9am and 4-6pm Monday-Friday. 1/2 point if within 1/2 mile of these public transit facilities, 0 points more than 1/2 mile away.	
10. Proximity to public park, recreation or community center open to the public	1	1 point if project is within 1/2 mile of a public park, recreation center or community center open to the public, 1/2 point if within 3/4 miles, 0 points if more than 3/4 mile away	

C. Project Amenities, Accessibility and Green Building	15	
11. Availability of Onsite Amenities	4	0.5 point for every onsite amenity, up to the max of 4 points (Broad-Band Infrastructure Installed throughout, Project, Centralized Laundry, Child Care Center, Community Garden/Planting Beds, Community Kitchen Space, Community Room, Computer Lab, Designated, Support Services Office, Elevator, Outdoor Landscaped Seating Areas, Play Lot/Tot Lot, Property Manager's Office, Resident Services and/or Case Management Offices, or others)
12. Project exceeds minimum accessibility requirements	6	(Sliding Scale: Universal Design = full points; minimum accessibility = 0 points since it is threshold). 2 points if exceeds the minimum number of required accessible units per Section 504 of the Rehabilitation Act of 1973 by at least 20%; 3 points if exceeds minimum accessible units by at least 20% plus all remaining units are adaptable; 4 points if exceeds min. accessible units by at least 20%, and all remaining units adaptable plus 100% of project units being Visitable; 6 points if project exceeds Section 504 accessibility by 20%, remaining adaptable units, and project uses Universal Design principles.
13. Project Level of Energy Efficiency/Green Building	5	For Rehab Projects: GPR of 80+ points receives 5 points; GPR score 65-79 gets 3 points; less than GPR score of 65 gets no points. For New construction projects: GPR 140+ (Platinum) or LEED Platinum receives 5 points; GPR 110-139 (Gold) gets 4 points; GPR 80-109 (Silver) or LEED Silver gets 2 points, less than these standards gets no points. Hybrid Rehab/New Construction Projects will receive a weighted score dependent on the number of units associated with each type of development.
D. Targeting Units to Homeless or ELI Populations	18	
14. 20% AMI Units will serve Homeless Populations	6	Project units that are designated for households at 20% or less of AMI (20% of total units must be at 20% AMI per minimum required threshold) will ALL serve homeless populations. Units must be designated for homeless populations, be rented at 20% AMI rent levels, and have a commitment of operating subsidy. 6 points if yes to all conditions; 3 points if units are designated for homeless populations and will be rented at 20% AMI rent levels, but do not yet have a commitment of operating subsidy; otherwise 0 points.
15. Referrals from County Coordinated Entry System to Reach the Homeless with the Highest Barriers to Housing	5	Project will accept referrals for the units designated for homeless populations through the County's Coordinated Entry System, and application includes written commitment of such intention from the executive director of the developer organization. 5 points if yes; otherwise 0 points.
16. Commitment to WIC Section 8255(b) "Housing First" Tenant Screening and Selection Practices	3	Project agrees to implement "Housing First" tenant screening and selection practices as codified in Section 8255(b) of Chapter 6.5 of the California Welfare and Institutions Code. Written commitment must come from the executive director of the developer organization. 3 points if yes; otherwise 0 points. https://leginfo.legislature.ca.gov/faces/codes_displayText.xhtml?lawCode=WIC&division=8.&title=∂=&chapter=6.5.&article=
17. Project has set aside more than the minimum required 20% of total units at 20% AMI for Extremely Low-Income (ELI) Households (households with incomes at or below 30% of AMI), and these households pay no more than 30% of income for rent. Project must meet feasibility test to gain these points	4	1 point for each additional 5% of project units (beyond 20% requirement) provided at 30% or less of AMI up to the maximum 4 points (i.e. projects that provide 40% of total project units for households at or below 30% AMI get full points).

E. Resident Services/Supportive Services	6	
18. Is the Services Plan well-defined and appropriate for the targeted population?	2	Applicant has submitted with application either a written Resident Services Plan and/or a Supportive Services Plan for Special Needs Populations, as applicable. The plan(s) has an identified service provider(s) and scope of services. Scope of services is appropriate for the target populations, FTEs are indicated, plan describes services coordination and case management to be provided, and includes designated services coordinator work space and private space for counseling as required at the project site. Plan discusses whether services are on-site versus referrals to other agencies, and types of services (e.g. children/youth services, tutoring, computer training, other programs; physical and mental health services; education, financial literacy, employment, etc. 2 points, yes; 0 points if no.
19. Is the supportive services budget fully defined, and are there funds identified to pay for it?	2	2 points, yes; 0 points for gaps. The Operating budget must include cost of supportive services. Provide description of what services are provided and the budget for the services. Note if external services are provided at the expense of the external organization.
20. If applicable, are there commitment letters from service providers or MOUs with service providers?	2	If using external organizations and have documentation, 2 points. If providing in-house services, 2 points (no commitment letters/MOUs necessary). If using external orgs and no documentation, 0 points.
F. Match, Leveraging, and Measure A1 Investment	15	
21. Additional Match Provided beyond Minimum Requirements	5	Sliding Scale based on degree to which match exceeds minimum amount required per the Measure A1 Implementation Policies. Ratio of total confirmed proposed match to minimum required amount. If ratio =>30, then full 5 points given (i.e. proposed match is 30x minimum required); if ratio is 25-29, 4 points; if ratio is 20-24, 3 points; if ratio is 15-19, 2 points; if ratio is 1-14, 1 point.
22. Leveraging of Measure A1 Funding Based on Permanent Commitments	5	Degree to which enforceable permanent financing commitments have been received to leverage Measure A1 funds. Based on amount of enforceable permanent financing commitments from sources other than Measure A1 as percentage of requested amount of Measure A1, as follows: 0 points for less than 25%; 1 point: 25-49%; 2 points: 50-99%; 3 points 100% to 149%; 4 points 150% to 199%; 5 points: >200%.
23. Amount of Measure A1 Investment Per Project - Based on Permanent Financing Need	5	Ratio of total proposed Measure A1 funds as a percentage of total project costs (TPC) based on permanent financing need. 0 points if Applicant is seeking maximum A1 funds per Policies. For 9% TCAC projects, 1 point if A1 is >25% but less than 30% of TPC; 2 points if A1 is >20% but less than 25%; 3 points if A1 is >15% but less than 20% of TPC; 4 points if A1 is >10% but less than 15% of TPC; 5 points is A1 is less than 10% of TPC. For 4% TCAC projects, 1 point if A1 is >30% but less than 40% of TPC; 2 points if A1 is >20% but less than 30% TPC; 3 points if A1 is >10% but less than 20% TPC; 4 points if A1 is >5% but less than 10% TPC; 5 points if A1 is >5% but less than 10% TPC; 5 points if A1 is less than 5% TPC. For project not seeking tax credits, will use 9% TCAC scale.
G. Financial Feasibility	21	
24. Feasibility of Financing Plan	2	Financing Plan submitted with Application demonstrates that project has a strong likelihood of receiving proposed funding sources. See RFP and Application for further instructions on required components of Financing Plan. Sliding scale: 2 points if Financing Plan is feasible and there is strong likelihood of project receiving proposed funding sources, and financing meets Measure A1 goals and policies. Otherwise, deduct points accordingly.
25. Reasonable Development Costs Analysis	5	subcategories below
26. Project hard costs are no more than 15% different from average of comparable projects (land & soft costs excluded). If a rehab, PNA justifies costs.	4	Full points if yes, 0 points if no. Considers both hard cost per unit and hard cost per square foot, if within 15% in either category project will be awarded full points. notes also state that below 15% should not be penalized
27. Required contingency standards are met (10% for new construction; 15% for rehabilitation)	0	Required
28. Relocation budget is appropriate amount for project (if required)	1	Full points if yes (or not required), 0 points if no. Budget should be based on an independent, recently completed Relocation Plan
29. The proforma demonstrates the project's ability to meet its obligations, make payments, and maintain project over time	8	subcategories below
30. Cash flow budget includes \$300/unit/year monitoring fee	1	Full points if yes, 0 points if no. Only refers to HCD-restricted units. The number of these units should be based on that indicated in the Proforma and referred to throughout the application.
31. Replacement reserves meet County's standard	1	Full points if yes, 0 points if no. Refer to County's Policies and Procedures for comparison.
32. Operating reserves meet County's standard	2	Full points if yes, 0 points if no. Refer to County's Policies and Procedures for comparison.

33. Is cash flow positive over 15 year period	4	Full points, if yes; if not, 0 points. Cash flow can be maintained by withdrawing from operating reserves
34. Reasonable & Feasible Operating Budget, measured on a per unit/per year basis; committed sources of rental subsidy required for points if it is proposed in the proforma	6	subcategories below
35. Operating costs(not including direct services) vary by no more than 15% from the average of similar projects in this RFP round	3	Full points if yes, 0 points if no.
36. If operating subsidy is needed, is it committed?	3	Full points if yes, 0 points if not committed. If it doesn't need rental subsidy, then it gets full points.
H. Developer/Sponsor Experience	16	
37. Completing more than 3 similar projects or a combination of equivalent, dissimilar projects on time and within budget	3	3 points if all projects listed completed construction within past 10 years; 2 points if some projects listed completed construction within past 10 years; 1 point if all projects listed completed construction more than 10 years ago.
38. Lead Staff (Project Manager) Experience	2	2 points if PM has completed at least 2 similar projects or a combination of equivalent, dissimilar projects is full points, 1/2 points if they completed 1 project, 0 points if they have not completed any projects
39. Lead Staff (Project Manager) Capacity	1	Working on up to 3 projects (including one in the application) or a combination of equivalent, dissimilar projects is full points, more than 3 projects, 0 points.
40. Strength of Development Team (Architect, GC, Legal, Financial Consultant)	3	Other team members (architect, general contractor, legal, financial consultant) have worked on at least 3 similar projects(including one in the application) or a combination of equivalent, dissimilar projects is full points. If other team members have worked on 2 similar projects, deduct 0.5 point; 1 similar project, deduct 1 point
41. Management Company Experience	1	1 point if management company has 11 or more projects managed over 3 years; 1/2 point if 6-10 projects managed over 3 years
42. Experience meeting Local/Targeted Hiring Goals	1	The applicant submits evidence of meeting local/targeted hiring goals in at least 3 previous affordable housing developments completed in the past 10 years. 1 point if yes, 0 points if no.
43. Developer has local government reference letter for past performance, including monitoring performance.	5	The applicant submits written letter of reference/recommendation from housing director or equivalent level from jurisdiction other than jurisdiction in which proposed Measure A1 project located. 5 points if letter provides positive recommendation on developer's ability to deliver affordable housing project ontime and on-budget and have no unresolved findings and/or issues with respect to monitoring performance. Deduct points accordingly.
I. Development Partnership	5	
44. Developer has partnered with a Community-Based or Faith-Based Organization with land asset for project	5	The developer is partnering with a community-based or faith-based organization (CBO or FBO) bringing land asset to the proposed development. 5 points if yes; 0 points if no. Application must include written documentation of partnership through MOU or other equivalent executed agreement between developer and CBO/FBO.
J. Total Points	116	
45. BONUS POINTS FOR ADDITIONAL 20% AMI UNITS TARGETED FOR HOMELESS	8	Basic threshold requires projects to include 20% of total units for households at 20% AMI or less. If project will designate additional units for households over and above the 20% of total required which are specifically designated for homeless households, have committed operating subsidies, and have agreed to accept referrals through the County's Coordinated Entry System, bonus points will be awarded. Up to 4 points will be available for projects that set aside up to 40% of their units for homeless (1pt for each 5% of units); AND 4 points will be available on a bell curve for the total number of units set aside (project with most gets all four, project with least gets 1).
K. Total Points Including Bonus Points	124	1000 800 17.

Minimum Threshold Requirements

- 1. The developer must be a nonprofit organization, a local government agency, or a joint venture that includes a qualified nonprofit organization.
- 2. The proposed project must be located in the South County region of Alameda County.
- 3. The majority of project units must serve households with incomes between 30% and 60% AMI for Alameda County, as published by the U.S. Department of Housing and Urban Development (HUD).
- 4. At least twenty percent (20%) of the project units must be reserved for extremely low-income households with incomes of no more than 20% AMI.
- 5. The project must be new construction, acquisition/rehabilitation, rehabilitation of existing affordable housing with extended affordability.
- 6. Project must provide permanent affordable rental housing.
- 7. The applicant must have site control.
- 8. Project will serve at least one of the priority target population groups identified in the Implementation Policies, including the following: homeless people, seniors, veterans, people with disabilities, re-entry populations, transition-age youth aging out of foster care, and/or lower-income workforce.
- 9. Requested funds must fill a financing gap. The project must not already be fully funded with permanent financing, and Measure A1 may not replace other permanent funding on the project.
- 10. Project must demonstrate in the Application that the minimum required match contribution from Alameda County will be committed in advance of construction loan closing, and is administratively approved prior to submittal of the Application, and include documentation of such. The minimum amount of match must equal the County's planning and building fees, not including impact fees, for the jurisdiction in which the project is located. Eligible match types are described in Section VI of the Implementation Policies.

Attachment 2B – Project Summaries

	Attachment 2B – Project Summaries					
PROJECT	NAME		Irvington Ser	Irvington Senior		
Average Sc	ore		90.00			
Project Add	dress		4038 Irvingto	n Avenue		
Project Dev	eloper		Allied Housin	ng, Inc. (Allied)		
Joint Ventu	re or Partne	ering with	No			
Community	y- or Faith-B	ased Organizati	on No			
Type of Pro	oject		New construc	tion		
Total Proje	ct Units and	Sizes	90 total; 89 af	fordable; 1 resident i	manager's unit	
9			81 one-bedroo	om units	-	
			9 two-bedroom	9 two-bedroom units (including resident manager's		
			unit)	unit)		
General Income Levels Served			100 % afforda	able to households ea	rning at or below	
			50% Area Me	edian Income (AMI)		
Maggur	a A 1 Target	Populations Ta	racting to Extreme	ely Low-Income Ho	uspholds and	
		•	0	e Stretch) and Hous	· · · · · · · · · · · · · · · · · · ·	
% Units	% Units	Coordinated E	itty bystem (Home		lig First	
at or	at or	A1 Target	Targeting of	CES & Housing	Proposed HCD	
below	below	Populations Populations	20% AMI Units	First	Units	
20% AMI	30% AMI	Topulations	to Homeless	11130	Cints	
18 units	45 units	89 units for	18 units (20% of	Has committed to	89 (98% of total	
(20% of	(50% of	seniors, 44	total units)	use CES &	units)	

at or below 20% AMI	at or below 30% AMI	A1 Target Populations	Targeting of 20% AMI Units to Homeless	CES & Housing First	Proposed HCD Units
18 units	45 units	89 units for	18 units (20% of	Has committed to	89 (98% of total
(20% of	(50% of	seniors, 44	total units)	use CES &	units)
total units)	total units)	units for		Housing First for	
		people with		homeless units	18 at 20% AMI
		mental			27 at 30% AMI
		disabilities, 23			19 at 40% AMI
		units for			25 at 50% AMI
		chronically			
		homeless			

Measure A1 Request/Type	\$12,200,000– Regional Pool	
As % of Total Development Cost	18.49% of Total Development Cost	
Proposed Match Amount and	\$ 9,000,000	
Detail	The proposed match exceeds the required minimum of	
	\$750,000 (value of planning and building fees less impact	
	fees). The City of Fremont has provided a preliminary	
	commitment of \$9 million in funding to the project.	
Project Planning Approvals and	CEQA review has been completed and the project was found	
Environmental Review	to be exempt from CEQA review. Staff determined that	
Clearances	NEPA review was not needed.	
Project Accessibility	Forty-nine (49) units are accessible: forty-five (45) units will	
	be for residents with physical disabilities and four (4) units	
	with auditory/visual disabilities. All units will be adaptable	

	and "visitable". All units will have universal design features. Accessible units will exceed Section 504 requirements by over 20%.		
Project Green Building Features	Gold Level with a GreenPoint Rated score of 123.		
Project Amenities and	Amenities at project site: centralized laundry, community		
Neighborhood Access	garden, community kitchen space, community room,		
	computer lab, designated support services office, elevator,		
	outdoor landscaped seating areas, property manager's office,		
	resident services and/or case management offices. The		
	project is within 0.2 miles of several groceries including		
	Safeway. The closest park is located 0.1 miles away. There is		
	a bus stop located 0.02 miles away.		
Resident Services & Supportive	Developer will partner with Abode Services as the primary		
Services Provision	resident services provider. Abode will provide a Case		
	Manager and Service Coordinator; these staff will provide		
	individual self-sufficiency plans and identify services and		
	resources to address the needs of the residents.		
Developer Capacity/Experience	Allied is a Tier 1 developer. It has developed, rehabilitated,		
	or preserved 375 units of affordable housing since 2005.		
	They currently have over 600 units in the pipeline as lead		
	developer and over 350 units as a joint venture partner		
	throughout Alameda, Santa Clara and Napa Counties.		

PROJECT	NAME		34320 Frei	34320 Fremont Blvd Family Housing		
Average Sc	ore		89.67	89.67		
Project Ad	dress		34320 Fren	nont Blvd		
Project Dev	veloper		Allied Hou	sing, Inc. (Allied)		
Joint Ventu	ire or Partne	ering with	Yes			
Communit	y- or Faith-B	ased Organizati	ion les			
Type of Pro	oject		New constr	uction		
Total Proje	ect Units and	Sizes	54 total; 53	affordable; 1 resident	manager's unit	
			22 one-bed	room units		
			17 two-bed	room units (including	resident	
			manager's	*		
			15 three-be	droom units		
General In	come Levels	Served	100 % affor	100 % affordable to households earning at or below		
			60% Area l	60% Area Median Income (AMI).		
Measure A1 Target Populations, Target			rgeting to Extre	mely Low-Income Ho	useholds, and	
				me Stretch) and Hou		
% Units	% Units					
at or	at or	A1 Target	Targeting of	CES & Housing	Proposed HCD	
below	below	Populations	20% AMI Unit	First	Units	
20% AMI	30% AMI	-	to Homeless			
13 units	27 units	27 homeless	13 units (24% o	f Has committed to	53 (98% of total	
(24% of	(50% of	transition-	total units)	use CES &	units)	
total units)	total units)	aged youth;		Housing First for	·	
	·	54 lower-		Homeless Units	13 at 20% AMI	
		income			14 at 30% AMI	
		workforce			6 at 40% AMI	
					10 at 50% AMI	
					10 at 60% AMI	

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Measure A1 Request/Type	\$8,452,654– Regional Pool;		
As % of Total Development Cost	20.46% of total development cost		
Proposed Match Amount and	\$ 5,400,000		
Detail	The proposed match exceeds the required minimum of		
	\$290,400 (value of planning and building fees less impact		
	fees). The City of Fremont has provided a preliminary		
	commitment of \$5.4 million in funding to the project.		
Project Planning Approvals and	CEQA review has been completed and the project was found		
Environmental Review	to be exempt from CEQA review. Staff determined that		
Clearances	NEPA review was not needed.		
Project Accessibility	Nine (9) units are accessible: six (6) units will be for		
	residents with physical disabilities and three (3) units with		

	auditory/visual disabilities. All units will be adaptable and
	"visitable". All units will have universal design features.
	Accessible units will exceed Section 504 requirements by
	20%.
Project Green Building Features	Gold Level with a GreenPoint Rated score of 116.
Project Amenities and	Amenities at project site: centralized laundry, community
Neighborhood Access	room, designated support services office, elevator, outdoor
	landscaped seating areas, play lot, property manager's office,
	resident services and/or case management offices. Project is
	located 0.5 miles from Warwick Elementary School and 0.7
	miles from Ardenwood Elementary School. 99 Ranch Market
	and Lucky grocery stores are both located within 0.2 miles.
	North Gate Community park is located 0.2 miles from the
	project. There is an AC transit bus stop located 0.06 miles
	from the project.
Resident Services & Supportive	Developer will partner with Abode Services as the primary
Services Provision	resident services provider. Abode will provide a Case
	Manager and Service Coordinator who will provide
	individual self-sufficiency plans and identify services and
	resources to address the needs of the residents. These
	services will include vocational assistance, health and dental
	referrals, substance abuse treatment, mediation, mental
	health services, family support, and others.
Developer Capacity/Experience	Allied is a Tier 1 developer. It has developed, rehabilitated,
	or preserved 375 units of affordable housing since 2005.
	Allied currently has more than 600 units in the pipeline as
	lead developer and over 350 units as a joint venture partner
	throughout Alameda, Santa Clara and Napa Counties.

PROJECT NAME	Granite Ridge Apartments	
Average Score	85.00	
Project Address	7350 Sequoia Road	
Project Developer	Eden Housing, Inc. (Eden)	
Joint Venture or Partnering with	No	
Community- or Faith-Based Organization	110	
Type of Project	New construction	
Total Project Units and Sizes	73 total; 72 affordable; 1 resident manager's unit,	
	32 one-bedroom units	
	22 two-bedroom units (including resident	
	manager's unit)	
	19 three-bedroom units	
General Income Levels Served	100 % affordable to households earning at or below	
	60% Area Median Income (AMI).	

Measure A1 Target Populations, targeting to Extremely Low Income Households, and
Use of County's Coordinated Entry System (Home Stretch) and Housing First

% Units at or below 20% AMI	% Units at or below 30% AMI	A1 Target Populations	Targeting of 20% AMI Units to Homeless	CES & Housing First	Proposed HCD Units
15 units (20% of total units)	15 units (20% of total units)	72 units for lower income families; 15 units for homeless families	15 units (20% of total units)	Has committed to use CES & Housing First for Homeless Units;	50 units (68% of total units) 15 at 20% AMI 15 at 40% AMI 10 at 50% AMI 10 at 60% AMI

Measure A1 Request/Type	\$5,078,933– Regional Pool, \$4,621,067 Base City
As % of Total Development Cost	21% of Total Development Cost
Proposed Match Amount and	\$ 7,500,000
Detail	The proposed match exceeds the required minimum of
	\$456,956 (value of planning and building fees less impact
	fees). The City of Fremont has provided a \$7.5 million loan
	from the city's Affordable Housing Funds.
Project Planning Approvals and	CEQA review has been completed as of 2015. NEPA review
Environmental Review	has not been completed.
Clearances	
Project Accessibility	Eight (8) units are accessible: five (5) units will be for
	residents with physical disabilities and three (3) units with
	auditory/visual disabilities.; All units will be adaptable and
	"visitable." All units will have universal design features.

	Accessible units will exceed Section 504 requirements by 20%.
Project Green Building Features	Platinum Level with a GreenPoint Rated score of 141.
Project Amenities and	Amenities at project site: centralized laundry, community
Neighborhood Access	kitchen space, community room, designated support services
	office, elevator, outdoor landscaped seating areas, property
	manager's office. The project is located .4 miles from
	Ramirez Market, and 1.1 miles from Whole foods. Alameda
	Creek Regional Park is located 0.6 miles away, and
	Centerville Junior High is located 0.5 miles away. The
	closest bus stop is located .03 miles away.
Resident Services & Supportive	Developer will coordinate services through Eden Housing
Services Provision	Resident Services Inc. (EHRSI). Services provided will
	include workshops in Housing Stability, Economic
	Empowerment. Education for Children and adults, health and
	wellness training, community engagement, and technology
	access. Additionally, referrals to other service programs will
	be provided.
Developer Capacity/Experience	Eden is a Tier 1 developer. Since its founding in 1968, Eden
	has developed, acquired or rehabilitated more than 10,600
	affordable units, and currently provides homes to more than
	22,000 lower-income residents. Incomes of residents
	typically range from 20% to 60% of AMI

PROJECT NAME		Lazuli Landing						
Average Score			84.67					
Project Address		Mission Blvd. b	between D St., E St	., and 2nd St.				
Project Dev				MidPen Housin	g (MidPen)			
	ire or Partne			No	No			
Communit	y- or Faith-B	ased Organizati	ion	110				
Type of Project		New Construction providing housing for low income workforce/families.						
Total Project Units and Sizes		81 total; 80 affordable; 1 resident manager's unit 18 one-bedroom units 35 two-bedroom units (including resident manager's unit) 28 three-bedroom units						
General Income Levels Served		100% affordable to households earning at or below 80% of the Area Median Income (AMI).						
					y Low-Income Hous Stretch) and Hous			
% Units at or below 20% AMI	% Units at or below 30% AMI	A1 Target Populations	Targeting of 20% AMI Units to Homeless		CES & Housing First	Proposed HCD Units		
16 units (20% of total units)	16 units (20% of total units)	80 units for lower income workforce and families		units (20% of al units)	Has not committed to use CES & Housing First for homeless units	80 units (99% of total units) 16 at 20% AMI 16 at 40% AMI 21 at 50% AMI 21 at 60% AMI 6 at 80% AMI		

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Measure A1 Request/Type	\$6,000,630– Regional Pool; \$8,781,121—Base City		
As % of Total Development Cost	20% of Total Development Cost		
Proposed Match Amount and	\$ 14,324,924		
Detail	The proposed match exceeds the required minimum of		
	\$526,136 (value of planning and building fees less impact		
	fees). The City of Livermore has provided a commitment of		
	\$6.8 million in city funding to the project, and \$7.49 million		
	in a land donation.		
Project Planning Approvals and	CEQA review for this project is in process. The estimated		
Environmental Review	date of completion is 01/28/2020. NEPA review has not been		
Clearances	completed.		
Project Accessibility	Thirteen (13) units are accessible: nine (9) units will be for		

	residents with physical disabilities and four (4) units for residents with auditory/visual disabilities. Accessible units
	will exceed Section 504 requirements by over 20%.
Project Green Building Features	LEED scorecard indicates anticipated point score of 61.5
	points.
Project Amenities and	Amenities at project site: broad-band infrastructure,
Neighborhood Access	centralized laundry, community kitchen space, community
	room, computer lab, designated support services office,
	elevator, outdoor landscaped seating areas, play lot, property
	manager's office, and resident services and/or case
	management offices. Project is located 0.3 miles from Guy
	Junior Emanuele Elementary School and 0.5 miles from
	Mission Hills Middle School. The nearest grocery stores are
	Mexico Super and Supermercado Guadalajara, which are
	located 0.5 and 0.6 miles away, respectively. Decoto Park is
	located 0.2 miles from the project. There is an AC transit bus
	stop located 0.07 miles from the project, and the Union City
	Bart station is located 1 mile away.
Resident Services & Supportive	Developer will provide services through MidPen Resident
Services Provision	Services Corporation. Services will adult education on
	available outside services, independent living skills, parent
	education, computer learning, exercise and nutrition and
	financial literacy management. MidPen Services staff will
	also provide similar on-site programing for youth and
	working age adults.
Developer Capacity/Experience	MidPen is a Tier 1 developer. In its 50 years history, MidPen
	has developed or rehabilitated over 8,000 affordable homes
	across 11 counties. MidPen has completed more than 3
	similar projects all of which were completed on time and
	within budget.

PROJECT	NAME		Newark Timl		ber Street Senior	
Average Sc	ore		73.1	.7		
Project Address		376	37660 Timber Street			
Project Developer		Ede	n Housing	g, Inc. (Eden)		
Joint Venture or Partnering with		No	No.			
Community	y- or Faith-B	ased Organizati	ion	NO		
Type of Pro	oject		Nev	v construc	tion	
Total Proje	ct Units and	Sizes	79 t	79 total; 78 affordable; 1 resident manager's unit		
			78 s	tudios		
			1 tw	1 two-bedroom units (including resident manager's		
			unit	unit)		
General Income Levels Served		100	100 % affordable to households earning at or below			
		50%	50% Area Median Income (AMI).			
Measure A1 Target Populations, Targetin						
Use	Use of County's Coordinated Entry System (Home Stretch) and Housing First				ing First	
% Units	% Units		Targe	ting of		
at or	at or	A1 Target	Targeting of 20% AMI Units		CES & Housing	Proposed HCD
below	below	Populations		meless	First	Units
20% AMI	30% AMI		10 110	incress		
16 units	16 units	78 units for		(20% of	Has committed to	78 total units
(20% of	(20% of	seniors	total uni	ts)	use CES &	(99% of total
total units)	total units)				Housing First for	units)
					homeless units	

Measure A1 Request/Type	\$6,754,002– Regional Pool, \$2,713,174—Base City;		
As % of Total Development Cost	20% of Total Development Cost		
Proposed Match Amount and	\$ 2,765,000		
Detail	The proposed match exceeds the required minimum of		
	\$112,180 (value of planning and building fees less impact		
	fees).		
Project Planning Approvals and	CEQA and NEPA review have not been completed.		
Environmental Review	Preliminary environmental and geotechnical reviews have		
Clearances	been undertaken.		
Project Accessibility	Eight (8) units are accessible: five (5) units will be for		
	residents with physical disabilities and three (3) units with		
	auditory/visual disabilities. All units will be adaptable and		
	"visitable". All units will have universal design features.		
	Accessible units will exceed Section 504 requirements by		
	20%.		
Project Green Building Features	Gold Level with a GreenPoint Rated score of 110.		

16 at 20% AMI 62 at 50% AMI

Project Amenities and	Amenities at project site: centralized laundry, community
Neighborhood Access	kitchen space, community room, computer lab, elevator,
	outdoor landscaped seating areas, property manager's office,
	resident services and/or case management offices. The
	project is located 0.5 miles from Herat Market and 0.9 miles
	from Grocery Outlet, both moderately sized grocery stores.
	The closest park is Birch Grove Park, which is .4 miles away.
	A bus stop is located 0.06 miles away at Cedar Boulevard
	and Central Avenue.
Resident Services & Supportive	Developer will coordinate services through Eden Housing
Services Provision	Resident Services Inc. (EHRSI). Services provided will
	include English as a second language courses, financial
	education, job skills training, health and wellness classes,
	green education youth programming, and art classes.
	Additionally, referrals to other service programs will be
	provided.
Developer Capacity/Experience	Eden is a Tier 1 developer. Since its founding in 1968 Eden
	has developed, acquired or rehabilitated more than 10,600
	affordable units, and currently provides homes to more than
	22,000 lower-income residents. Incomes of residents
	typically range from 20% to 60% AMI

Attachment 3 – Unincorporated County Base City Allocation Request for Proposals Summary and Recommendations

Introduction

The total amount of the Unincorporated County 'Base City' Allocation project funds, \$17,704,703, was released in the Request for Proposals (RFP). Two projects applied for funding with requests totaling \$26,606,927. One project is in Ashland and one is in Castro Valley.

Table 1: Project Proposals

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Project Name	Developer	Unincorporated Area	Funding Request					
Madrone Terrace	Resources for Community Development	Ashland	\$14,779,540					
Ruby Street Apartments	Eden Housing, Inc.	Castro Valley	\$11,827,387					

Madrone Terrace is a 79-unit new construction project located in the Unincorporated Area of Ashland. The project will include sixteen (16) units for households with incomes at or below 20% AMI and thirty-two (32) units for households with incomes at or below 30% AMI, all of which will be targeted for the chronically homeless. Project amenities include a childcare center, a community kitchen space, and outdoor landscaped seating areas. The project is located 0.3 miles from an elementary school as well as Edendale Park.

Ruby Street Apartments is a 72-unit new construction project located in Castro Valley. The project will include fifteen (15) units for households earning at or below 20% AMI, all of which will be targeted to homeless households. Project amenities include a walking path along the creek, a community room, outdoor landscaped seating areas, and a play lot. The project is located 0.4 miles from a community park.

Both projects met minimum thresholds and were scored by the Unincorporated County Base City Allocation County Selection Committee (CSC). Both projects met the minimum of 70 points required to be considered for funding recommendation.

RFP Goals, Threshold Requirements, and Evaluation Criteria

The RFP thresholds and evaluation criteria were developed primarily to incentivize the project readiness, financial feasibility, leveraging of the A1 investment, and targeting of the Measure A1-funded units to homeless populations through the provision of permanent supportive housing units to the greatest extent possible.

Minimum Thresholds - Projects were assessed first on whether they attained minimum threshold requirements. After staff determined that a project met minimum threshold, it was approved for evaluation based on the rating and ranking Evaluation Criteria. The RFP contained nine threshold requirements; seven from the adopted Implementation Policies for the Measure A1 Rental Housing Development Fund, and two additional thresholds specific to this RFP.

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The thresholds from the Implementation Policies included, among others, the requirement that at least twenty percent (20%) of the total project units would be reserved for households with incomes at or below twenty percent (20%) of the Area Median Income (AMI) and that the project serve at least one of the adopted Measure A1 target populations including homeless people, seniors, veterans, people with disabilities, re-entry populations, transition-age youth, and lower income workforce. Additional threshold requirements added to this RFP addressed the goals of project feasibility and readiness to proceed. The threshold requirements were designed to ensure that those projects recommended Measure A1 funding will reasonably be able to move into construction within twelve months.

Rating and Ranking Evaluation Criteria - Attachment 3A contains the RFP minimum thresholds and rating and ranking Evaluation Criteria used in the 2019 Unincorporated County Base City Allocation RFP. A maximum of 119 points were available. Several criteria assessed the project's financial feasibility, readiness to proceed, likelihood of success with outside competitive funding sources, alignment with Measure A1 Implementation Policies, developer experience and capacity, and conformance with HCD's Housing Development Program Policies and Procedures and Administrative Loan Terms. These technical criteria included:

• Readiness to Proceed: 15 points

• Match, Leveraging, and Measure A1 Investment: 10 points

• Financial Feasibility: 21 points

• Developer/Sponsor Experience: 16 points

• Total Technical Points: 62

Other categories addressed target populations and project characteristics. These criteria included:

- Neighborhood Access and Amenities: 5 points
- Project Amenities, Accessibility and Green Building: 15 points
- Targeting Units to Homeless or ELI Populations: 18 points
- Resident Services/Supportive Services: 6 points
- Development Partnership: 5 points
- Bonus Points for Additional 20% AMI Units Targeted for Homeless: 8 points
- Total Points for this Section: 57

The Unincorporated County Base City Allocation RFP was the same as the Regional Pool RFPs with a few exceptions. First, the Unincorporated County minimum threshold requirements did not allow the developer to be a local government agency, as the Regional Pool minimum thresholds do, since the projects will be in the unincorporated County and the County will not be the developer. Second, the Unincorporated County minimum match requirement allows the project to demonstrate that the minimum-required match from the County will be committed in advance of construction loan closing, not at the time of the application. With regard to the Rating and Ranking Criteria, the Unincorporated County RFP is the same as the Regional Pool RFP except the Unincorporated County RFP does not have points for "additional match provided beyond minimum requirements", as there is no city to provide matching funds.

In addition, the Unincorporated County RFP contained the following language: *HCD reserves* the right to recommend funding for less than the amount requested by an applicant, and/or apportion funds between projects in cases of tie scores, as needed to expend funds in a timely fashion, and/or to achieve Measure A1 goals. The Measure A1 Implementation Policies include goals of producing the largest number of units possible and maximizing leverage of other funding sources, both of which are achieved with the even split of funding in the Unincorporated County RFP.

Project Scores and Funding Recommendations

After review and scoring by the members of the CSC, the average of the three CSC total scores was then used to rank the projects. In this case, the two project scores were almost equal: 83.67 for Madrone Terrace and 83 for Ruby Street Apartments.

HCD recommends dividing the available funding equally between the two proposed projects. As noted above, the RFP contained language allowing HCD to recommend less than the total amount requested by an applicant to achieve Measure A1 goals. Funding both projects will support the Measure A1 goal of maximizing the number of affordable units produced with Measure A1 funds allocation, in accordance with the RFP language above. In addition, it allows the funds to provide the maximum affordable housing benefit to the Unincorporated County from its Base City Allocation. Ideally, this recommendation will also allow the Unincorporated County to benefit from the maximum amount of State and Federal affordable housing financing being leveraged to support these two developments. This is especially important give the lack of any alternate significant amount of local funding for affordable housing development in the Unincorporated County.

Table 2: Unincorporated County Project Rankings and Funding Recommendations

Project Name	Project Ranking	Average Score	Funding Request	Funding Recommendation
Madrone Terrace	1	83.67	\$14,779,540	\$8,852,351.50
Ruby Street Apartments	2	83.00	\$11,827,387	\$8,852,351.50

If both recommended projects are funded, as shown below in Table 3, these two projects would add 149 new affordable units to Alameda County's affordable housing stock, of which 31 will be set aside for households with incomes at or below 20% of the Area Median Income (AMI), all of which will be set aside for permanent supportive housing for the homeless. A project summary for each project is attached.

Table 3: Units in Unincorporated County Projects Recommended for Funding

Project Name	Total Units	Affordable Units	Units at or below 20% AMI	Homeless Units
Madrone Terrace	79	78	16	16
Ruby Street Apartments	72	71	15	15

Attachment 3A— Measure A1 Unincorporated County Base City Allocation RFP Minimum Thresholds and Rating and Ranking Evaluation Criteria

Measure A1 Rental Fund Unincorporated County Base City Allocation Rating and Ranking Evaluation Criteria (September 2019)	Maximum	Scoring Notes	
A. Readiness to Proceed	15		
1. Amount of Financing Commitments	5	Points awarded based on a percentage of total committed permanent financing sources, with exception of Measure A1 funding request. All funding sources with exception of A1 must be committed to receive maximum points. Points awarded on a sliding scale for - evidence of enforceable financing commitments other than Measure A1: 5 points if all but A1 are committed; 4 points if 90-99% committed; 3 points if 80-89%; 2 points if 70-79%; 5 points if 60-69%; 1 point if 50-59%; 0 points if less than 50% committed excluding Measure A1.	
2. Environmental Review Approvals	2	Sliding scale based on project's progress towards obtaining Environmental Review Approvals. 2 points if awarded, 1 if under review, and 0 if not yet sought.	
3. Entitlements	2	Sliding scale based on project's progress towards obtaining Land Use or Planning Entitlements. 2 points if awarded, 1 if under review, and 0 if not yet sought.	
4. Project Ownership Entity	2	2 points if project ownership entity (LLC or LP) has been formed and documentation has been submitted with Application; otherwise, 0 points. For the purposes of this criteria, a W-9, LP Agreement or Articles of Incorporation will be considered acceptable evidence of ownership entity formation.	
5. Evaluation of Scope of Development and Project Plan	2	Sliding scale: 2 points for well-defined project that responds comprehensively to required components of the Project Narrative submitted with Application, and scope of development is feasible and meets Measure A1 goals and policies. Otherwise points deducted.	
6. Community Outreach Plan is Completed or Underway	2	2 points if Application includes documentation that Community Outreach Plan has been completed or is underway and evidence of such engagement (presentations, flyers, sign-in-sheets, comments received, actions taken) is included with application; 1 points if Community Outreach Plan has been developed but has not begun; 0 points if no plan submitted and no actions taken.	
B. Neighborhood Access and Amenities	5		
7. Proximity to services that meet needs of target population(s) of the project (e.g. for family development, proximity to public schools; for senior development, proximity to senior services; for special needs, proximity to services for target population)	2	2 points if project is within 1/2 mile, 1 point if within 1 mile, 0 points if more than 1 mile away. TCAC Regulations have points for types of services needed for type of population. For a general family development, proximity to public schools shall be evaluated. For a Senior Development, proximity to a daily operated senior center or services site for seniors shall be evaluated. For a Special Needs development, proximity to services serving the target population shall be evaluated.	
8. Proximity to full-scale grocery store, neighborhood market, and/or farmers' market	1	1 point if project is within 1/2 mile of a full-scale grocery store, 1/2 point if within 1 mile, 0 points if more than 1 mile away. Full-scale grocery stores have at least 25,000 gross interior square feet where staples, fresh meat, and fresh produce are sold. 1/2 point if project is within 1/4 mile of neighborhood market of 5,000 sf where staples, fresh meat, and fresh produce are sold. 1/2 point if project is within 1/2 mile of a weekly farmers' market on list of Certified Farmers' Markets maintained by CA Department of Food & Agriculture and operated at least 5 months per year.	
9. Proximity to public transit station	1	1 point if project is within 1/3 mile of public bus stop, light rail station, commuter rail station, ferry terminal, bus station and/or BART station with service at least every 30 minutes during the hours of 7-9am and 4-6pm Monday-Friday. 1/2 point if within 1/2 mile of these public transit facilities, 0 points if more than 1/2 mile away.	
10. Proximity to public park, recreation or community center open to the public	1	1 point if project is within 1/2 mile of a public park, recreation center or community center open to the public, 1/2 point if within 3/4 miles, 0 points if more than 3/4 mile away	

C. Project Amenities, Accessibility and Green Building	15	
11. Availability of Onsite Amenities	4	0.5 point for every onsite amenity, up to the max of 4 points (Broad-Band Infrastructure Installed throughout, Project, Centralized Laundry, Child Care Center, Community Garden/Planting Beds, Community Kitchen Space, Community Room, Computer Lab, Designated, Support Services Office, Elevator, Outdoor Landscaped Seating Areas, Play Lot/Tot Lot, Property Manager's Office, Resident Services and/or Case Management Offices, or others)
12. Project exceeds minimum accessibility requirements	6	(Sliding Scale: Universal Design = full points; minimum accessibility = 0 points since it is threshold). 2 points if exceeds the minimum number of required accessible units per Section 504 of the Rehabilitation Act of 1973 by at least 20%; 3 points if exceeds minimum accessible units by at least 20% plus all remaining units are adaptable; 4 points if exceeds min. accessible units by at least 20%, and all remaining units adaptable plus 100% of project units being Visitable; 6 points if project exceeds Section 504 accessibility by 20%, remaining adaptable units, and project uses Universal Design principles.
13. Project Level of Energy Efficiency/Green Building	5	For Rehab Projects: GPR of 80+ points receives 5 points; GPR score 65-79 gets 3 points; less than GPR score of 65 gets no points. For New construction projects: GPR 140+ (Platinum) or LEED Platinum receives 5 points; GPR 110-139 (Gold) gets 4 points; GPR 80-109 (Silver) or LEED Silver gets 2 points, less than these standards gets no points. Hybrid Rehab/New Construction Projects will receive a weighted score dependent on the number of units associated with each type of development.
D. Targeting Units to Homeless or ELI Populations	18	
14. 20% AMI Units will serve Homeless Populations	6	Project units that are designated for households at 20% or less of AMI (20% of total units must be at 20% AMI per minimum required threshold) will ALL serve homeless populations. Units must be designated for homeless populations, be rented at 20% AMI rent levels, and have a commitment of operating subsidy. 6 points if yes to all conditions; 3 points if units are designated for homeless populations and will be rented at 20% AMI rent levels, but do not yet have a commitment of operating subsidy; otherwise 0 points.
15. Referrals from County Coordinated Entry System to Reach the Homeless with the Highest Barriers to Housing	5	Project will accept referrals for the units designated for homeless populations through the County's Coordinated Entry System, and application includes written commitment of such intention from the executive director of the developer organization. 5 points if yes; otherwise 0 points.
16. Commitment to WIC Section 8255(b) "Housing First" Tenant Screening and Selection Practices	3	Project agrees to implement "Housing First" tenant screening and selection practices as codified in Section 8255(b) of Chapter 6.5 of the California Welfare and Institutions Code. Written commitment must come from the executive director of the developer organization. 3 points if yes; otherwise 0 points. https://leginfo.legislature.ca.gov/faces/codes_displayText.xhtml?lawCode=WIC&division=8.&title=∂ =&chapter=6.5.&article=
17. Project has set aside more than the minimum required 20% of total units at 20% AMI for Extremely Low-Income (ELI) Households (households with incomes at or below 30% of AMI), and these households pay no more than 30% of income for rent. Project must meet feasibility test to gain these points	4	1 point for each additional 5% of project units (beyond 20% requirement) provided at 30% or less of AMI up to the maximum 4 points (i.e. projects that provide 40% of total project units for households at or below 30% AMI get full points). Project must receive 2 points under criteria #23 to receive full points under this category.

E. Resident Services/Supportive Services	6	
18. Is the Services Plan well-defined and appropriate for the targeted population?	2	Applicant has submitted with application either a written Resident Services Plan and/or a Supportive Services Plan for Special Needs Populations, as applicable. The plan(s) has an identified service provider(s) and scope of services. Scope of services is appropriate for the target populations, FTEs are indicated, plan describes services coordination and case management to be provided, and includes designated services coordinator work space and private space for counseling as required at the project site. Plan discusses whether services are on-site versus referrals to other agencies, and types of services (e.g. children/youth services, tutoring, computer training, other programs; physical and mental health services; education, financial literacy, employment, etc. 2 points, yes; 0 points if no.
19. Is the supportive services budget fully defined, and are there funds identified to pay for it?	2	2 points, yes; 0 points for gaps. The Operating budget must include cost of supportive services. Provide description of what services are provided and the budget for the services. Note if external services are provided at the expense of the external organization.
20. If applicable, are there commitment letters from service providers or MOUs with service providers?	2	If using external organizations and have documentation, 2 points. If providing in-house services, 2 points (no commitment letters/MOUs necessary). If using external orgs and no documentation, 0 points.
F. Leveraging and Measure A1 Investment	10	
21. Leveraging of Measure A1 Funding Based on Permanent Commitments	5	Degree to which enforceable permanent financing commitments have been received to leverage Measure A1 funds. Based on amount of enforceable permanent financing commitments from sources other than Measure A1 as percentage of requested amount of Measure A1, as follows: 0 points for less than 25%; 1 point: 25-49%; 2 points: 50-99%; 3 points 100% to 149%; 4 points 150% to 199%; 5 points: >200%.
22. Amount of Measure A1 Investment Per Project - Based on Permanent Financing Need	5	Ratio of total proposed Measure A1 funds as a percentage of total project costs (TPC) based on permanent financing need. 0 points if Applicant is seeking maximum A1 funds per Policies. For 9% TCAC projects, 1 point if A1 is >25% but less than 30% of TPC; 2 points if A1 is >20% but less than 25%; 3 points if A1 is >15% but less than 20% of TPC; 4 points if A1 is >10% but less than 15% of TPC; 5 points is A1 is less than 10% of TPC. For 4% TCAC projects, 1 point if A1 is >30% but less than 40% of TPC; 2 points if A1 is >20% but less than 30% TPC; 3 points if A1 is >10% but less than 20% TPC; 4 points if A1 is >5% but less than 10% TPC; 5 points if A1 is less than 5% TPC. For project not seeking tax credits, will use 9% TCAC scale.
G. Financial Feasibility	21	
23. Feasibility of Financing Plan	2	Financing Plan submitted with Application demonstrates that project has a strong likelihood of receiving proposed funding sources. See RFP and Application for further instructions on required components of Financing Plan. Sliding scale: 2 points if Financing Plan is feasible and there is strong likelihood of project receiving proposed funding sources, and financing meets Measure A1 goals and policies. Otherwise, deduct points accordingly.
24. Reasonable Development Costs Analysis	5	subcategories below
25. Project hard costs are no more than 15% different from average of comparable projects (land & soft costs excluded). If a rehab, PNA justifies costs.	4	Full points if yes, 0 points if no. Considers both hard cost per unit and hard cost per square foot, if within 15% in either category project will be awarded full points. notes also state that below 15% should not be penalized
26. Required contingency standards are met (10% for new construction; 15% for rehabilitation)	0	Required
27. Relocation budget is appropriate amount for project (if required)	1	Full points if yes (or not required), 0 points if no. Budget should be based on an independent, recently completed Relocation Plan
28. The proforma demonstrates the project's ability to meet its obligations, make payments, and maintain project over time	8	subcategories below
29. Cash flow budget includes \$300/unit/year monitoring fee	1	Full points if yes, 0 points if no. Only refers to HCD-restricted units. The number of these units should be based on that indicated in the Proforma and referred to throughout the application.
30. Replacement reserves meet County's standard	1	Full points if yes, 0 points if no. Refer to County's Policies and Procedures for comparison.
31. Operating reserves meet County's standard	2	Full points if yes, 0 points if no. Refer to County's Policies and Procedures for comparison.
32. Is cash flow positive over 15 year period	4	Full points, if yes; if not, 0 points. Cash flow can be maintained by withdrawing from operating reserves
33. Reasonable & Feasible Operating Budget, measured on a per unit/per year basis; committed sources of rental subsidy required for points if it is proposed in the proforma	6	subcategories below
34. Operating costs(not including direct services) vary by no more than 15% from the average of similar projects in this RFP round	3	Full points if yes, 0 points if no.
35. If operating subsidy is needed, is it committed?	3	Full points if yes, 0 points if not committed. If it doesn't need rental subsidy, then it gets full points.

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H. Developer/Sponsor Experience	16	
36. Completing more than 3 similar projects or a combination of equivalent, dissimilar projects on time and within budget	3	3 points if all projects listed completed construction within past 10 years; 2 points if some projects listed completed construction within past 10 years; 1 point if all projects listed completed construction more than 10 years ago.
37. Lead Staff (Project Manager) Experience	2	2 points if PM has completed at least 2 similar projects or a combination of equivalent, dissimilar projects is full points, 1/2 points if they completed 1 project, 0 points if they have not completed any projects
38. Lead Staff (Project Manager) Capacity	1	Working on up to 3 projects (including one in the application) or a combination of equivalent, dissimilar projects is full points, more than 3 projects, 0 points.
39. Strength of Development Team (Architect, GC, Legal, Financial Consultant)	3	Other team members (architect, general contractor, legal, financial consultant) have worked on at least 3 similar projects(including one in the application) or a combination of equivalent, dissimilar projects is full points. If other team members have worked on 2 similar projects, deduct 0.5 point; 1 similar project, deduct 1 point
40. Management Company Experience	1	1 point if management company has 11 or more projects managed over 3 years; 1/2 point if 6-10 projects managed over 3 years
41. Experience meeting Local/Targeted Hiring Goals	1	The applicant submits evidence of meeting local/targeted hiring goals in at least 3 previous affordable housing developments completed in the past 10 years. 1 point if yes, 0 points if no.
42. Developer has local government reference letter for past performance, including monitoring performance.	5	The applicant submits written letter of reference/recommendation from housing director or equivalent level from jurisdiction other than jurisdiction in which proposed Measure A1 project located. 5 points if letter provides positive recommendation on developer's ability to deliver affordable housing project on-time and on-budget and have no unresolved findings and/or issues with respect to monitoring performance. Deduct points accordingly.
I. Development Partnership	5	
43. Developer has partnered with a Community-Based or Faith-Based Organization with land asset for project	5	The developer is partnering with a community-based or faith-based organization (CBO or FBO) bringing land asset to the proposed development. 5 points if yes; 0 points if no. Application must include written documentation of partnership through MOU or other equivalent executed agreement between developer and CBO/FBO.
J. Total Points	111	
44. BONUS POINTS FOR ADDITIONAL 20% AMI UNITS TARGETED FOR HOMELESS	8	Basic threshold requires projects to include 20% of total units for households at 20% AMI or less. If project will designate additional units for households over and above the 20% of total required which are specifically designated for homeless households, have committed operating subsidies, and have agreed to accept referrals through the County's Coordinated Entry System, bonus points will be awarded. Up to 4 points will be available for projects that set aside up to 40% of their units for homeless (1pt for each 5% of units); AND 4 points will be available on a bell curve for the total number of units set aside (project with most gets all four, project with least gets 1).
K. Total Points Including Bonus Points	119	

Minimum Threshold Requirements

- 1) The developer must be a nonprofit organization or a joint venture.
- 2) The proposed project must be located in an unincorporated area of Alameda County.
- 3) The majority of project units must serve households with incomes between 30% and 60% AMI for Alameda County, as published by the U.S. Department of Housing and Urban Development (HUD).
- 4) At least twenty percent (20%) of the project units must be reserved for extremely low-income households with incomes of no more than 20% AMI.
- 5) The project must be new construction, acquisition/rehabilitation, rehabilitation of existing affordable housing with extended affordability.
- 6) Project must provide permanent affordable rental housing.
- 7) Applicants must have site control, and evidence of site control must be included in the application.
- 8) Project will serve at least one of the priority target population groups identified in the Implementation Policies, including the following: homeless people, seniors, veterans, people with disabilities, re-entry populations, transition-age youth aging out of foster care, and/or lower-income workforce.
- 9) Requested funds must fill a financing gap. The project must not already be fully funded with permanent financing, and Measure A1 may not replace other permanent funding on the project.

Attachment 3B – Project Summaries

PROJECT NAME	Madrone Terrace	
Average Score	83.67	
Project Address	16060 E 14 th Street, San Leandro, CA 94578	
Project Developer	Resources for Community Development (RCD)	
Joint Venture or Partnering with		
Community- or Faith-Based	No	
Organization		
Type of Project	New construction	
Total Project Units and Sizes	79 total; 78 affordable; 1 resident manager's unit	
	36 one-bedroom units	
	21 two-bedroom units (including the resident	
	manager's unit)	
	22 three-bedroom units	
General Income Levels Served	100 % affordable to households at or below 60% of	
	the Area Median Income (AMI).	
Measure A1 Target Populations, Targeting to Extremely Low-Income Households, and		

Measure A1 Target Populations, Targeting to Extremely Low-Income Households, and Use of County's Coordinated Entry System (Home Stretch) and Housing First

% Units at or below 20% AMI	% Units at or below 30% AMI	A1 Target Populations	Targeting of 20% AMI Units to Homeless	CES & Housing First	Proposed HCD Units
16 units	32 units	58 units for	All 16 20% AMI	Has not	78 units (99%
(20% of	(40% of	lower income	units and 4 30%	committed to use	of total units)
total units)	total units)	families and	AMI units are	CES & Housing	
		20 units for	targeted for the	First for	16 at 20% AMI
		chronically	chronically	homeless units	16 at 30% AMI
		homeless	homeless (26% of		38 at 50% AMI
			total units)		8 at 60% AMI

Measure A1 Request/Type	\$14,779,540– Regional Pool	
As % of Total Development Cost	20% of Total Development Cost	
Project Planning Approvals and Environmental Review Clearances	Developer maintains that under streamlined SB 35 approval processes, consistent with County standards, the project is not subject to CEQA. A draft NEPA document is currently under review by the County.	
Project Accessibility	Eight (8) units are accessible: six (6) units will be for residents with physical disabilities and two (2) units for residents with auditory/visual disabilities. Accessible units will exceed Section 504 requirements by over 20%.	
Project Green Building Features	GreenPoint Certified Platinum, with a score of 144.	
Project Amenities and	Amenities at project site: centralized laundry, childcare	
Neighborhood Access	center, community kitchen space, community room, elevate	

	outdoor landscaped seating areas, property manager's office,
	resident services and/or case management offices. The
	project is located 0.2 miles from Edendale Middle School
	and 0.3 miles from Hillside Elementary School. The nearest
	grocery store is the San Leandro Farmers' Market located 0.5
	miles away. Edendale Park is located 0.3 miles from the
	project. An AC transit bus stop is located 0.03 miles from the
	project, and the Bay Fair Bart Station is located 0.4 miles
	away.
	RCD will provide on-site resident service coordinators.
Resident Services & Supportive	services will consist of housing retention, health and
Services Provision	wellness, economic stability & jobs education, youth
Services r rovision	enrichment and social resident engagement classes and
	opportunities.
	RCD is a Tier 1 developer. Over the past 35 years, RCD has
Developer Capacity/Experience	developed more than 2,200 units of housing for families,
Developer Capacity/Experience	seniors, HOPWA, special needs and formerly homeless
	residents and has over 300 units in predevelopment.

PROJECT	NAME		Ruk	y Street Apartmen	its	
Average Score		83.0	00			
Project Address			174	4 Ruby Street		
Project Dev	veloper		Ede	n Housing, Inc. (Ede	en)	
Joint Ventu	ire or Partno	ering with				
Community	y- or Faith-B	Based	No			
Organization	on					
Type of Pro	oject		New construction			
Total Proje	ect Units and	Sizes		otal; 71 affordable; 1	I resident manager's	s unit,
			8 sti	udio		
				one-bedroom units		
			18 two-bedroom units (including resident manager's unit)			
			19 three-bedroom units			
General Inc	come Levels	Served	100 % affordable to households at or below 60% of the Area			
			Med	dian Income (AMI).		
Measur	e A1 Target	Populations	, Ta	rgeting to Extremel	v Low-Income Ho	useholds, and
	_	_		ntry System (Home	-	*
% Units	% Units					
at or	at or	A1 Targe	et	Targeting of	CES & Housing	Proposed HCD
below	below	Populatio		20% AMI Units	First	Units
20% AMI	30% AMI	•		to Homeless		
15 units	15 units	71 units for	•	15 units	Has committed	50 units (68%
(21% of	(21% of	families			to use CES &	of total units)
total units) total units)				Housing First for		
					homeless units	15 at 20% AMI
						25 at 50% AMI
						10 at 60% AMI

Measure A1 Request/Type	\$11,827,387– Regional Pool
As % of Total Development Cost	23% of Total Development Cost
Project Planning Approvals and	The County CEQA Consultant has determined that the
Environmental Review	project is eligible for a Community Plan Exemption from
Clearances	CEQA. NEPA review has not been completed.
Project Accessibility	Eight (8) units are accessible: five (5) units will be for residents with physical disabilities and three (3) units for residents with auditory/visual disabilities. All units will be adaptable and "visitable". All units will have universal design features. Accessible units will exceed Section 504 requirements by 20%.
Project Green Building Features	Gold Level with a GreenPoint Rated score of 111.
Project Amenities and	Amenities at project site: centralized laundry, community
Neighborhood Access	room, designated support services office, elevator, outdoor

	landscaped seating areas, play lot, property manager's office, Resident servicers and/or case management offices. The project is located 0.3 miles from Dehoff's Key Market and 0 0.7 miles from Lucky. The closest park is Red Morton Community Park which is located 0.4 miles away. There is a bus stop at Roosevelt Avenue and Ruby Street, 0.2 miles away.
Resident Services & Supportive Services Provision	Developer will coordinate services through Eden Housing Resident Services Inc. (EHRSI). Services provided will include workshops in housing stability, economic empowerment. education for children and adults, health and wellness training, community engagement, and technology access. Additionally, referrals to other service programs will be provided.
Developer Capacity/Experience	Eden is a Tier 1 developer. Since its founding in 1968 Eden has developed, acquired or rehabilitated more than 10,600 affordable units, and currently provides homes to more than 22,000 lower-income residents. Incomes of residents typically range from 20% to 60% of AMI