



Reimagine Adult Justice

Wendy Still, MAS

**Public Safety Advisor to the
Public Protection Committee**

ADOPTION & OBJECTIVES OF REIMAGINE ADULT JUSTICE INITIATIVE

- In September 2021, the Board of Supervisors took formal action to reinstate former Chief Probation Officer Wendy Still, Alameda County Probation Department, as the Project Director of the Reimagining Adult Justice (RAJ) initiative.
- The objective of RAJ is to, over an 18 to 24 month period, assess and inventory existing in and out of custody justice related programming, identify gaps and opportunities that will reduce our reliance on incarceration, and build on our current reforms in order to further strengthen re-entry systems, reduce recidivism and prevent victimization.
- RAJ consists of 12 elements or specifically, 12 questions which will need to be answered to inform Alameda County's reform and integration efforts moving forward.



REIMAGINE ADULT JUSTICE ELEMENTS

- 1. What is the actual cost impact to Alameda County of the contract to house federal inmates?**
- 2. Should Alameda County's federal contract at the Santa Rita Jail be terminated?**
- 3. An assessment of Alameda County's pre-trial hold rate and a comparison to other similar counties and can the pre-trial program be permanently established and expanded to reduce the jail population?**
- 4. What are the arrest rates in each police jurisdiction in Alameda County?**
- 5. What new health related opportunities exist to apply a health-related lens to justice and what funding opportunities exist to fund a new model or transform the existing justice model?**



REIMAGINE ADULT JUSTICE ELEMENTS

- 6.** What opportunities exist to reduce the Alameda County's Jail population and costs?
- 7.** What information does the existing jail population analysis provide to assist in this RAJ effort?
- 8.** Can investments in RAJ efforts mitigate or eliminate the need to increase jail staffing and jail capital expenditures? How does the current jail litigation impact the alternatives?
- 9.** What jail data is currently available that can assist in this project's analysis of alternatives and existing populations?



REIMAGINE ADULT JUSTICE ELEMENTS

- 10.** What programs exist in the jail and what are the outcomes of the programs? Can additional investments in jail programming and reentry result in decreased costs? Part of the cost benefit analysis should include a literature review of correctional program opportunities and the anticipated return on investment for any suggested new or program modifications.
- 11.** How does the new model address and achieve reductions of racial disparities in the Alameda County justice system?
- 12.** How can/should a Sheriff oversight body or Inspector General be designed into the new RAJ?



CREATION OF PUBLIC PROTECTION, JUSTICE & HEALTH COLLABORATIVE

- On January 3, 2022, Supervisor Valle hosted the meeting with the county's justice and health partners in which he spoke of the need to coordinate four existing Alameda County initiatives:
 - Health & Homelessness
 - Care First/Jails Last
 - CalAIM for the Justice and Re-Entry Population
 - Reimagine Adult Justice



CREATION OF PUBLIC PROTECTION, JUSTICE & HEALTH COLLABORATIVE

- Supervisor Valle directed that the leads for these initiatives work together to provide him a proposed structure in which to:
 - Identify, leverage and align services,
 - Identify funding opportunities,
 - Assess and inventory existing gaps and opportunities for expansion,
 - Eliminate operational inefficiencies and duplication of effort,
 - Identify and remove barriers, and
 - Refine existing systems to allow for a seamless service delivery model.
- From this effort, the Public Protection, Justice & Health Collaborative (PPJHC) was created.



PUBLIC PROTECTION, JUSTICE & HEALTH COLLABORATIVE

(Continued)

- **Developed Governance Charter Agreement which confirmed a common interest to align, coordinate and leverage systems associated with four service areas/initiatives:**
 - **Health & Homelessness (Health Care Services Agency)**
 - **Care First/Jails Last (Behavioral Health Care Services)**
 - **CalAIM (Alameda Alliance for Health)**
 - **Reimagine Adult Justice (Public Protection)**



PUBLIC PROTECTION, JUSTICE & HEALTH COLLABORATIVE

- **IDENTIFIED:**
 - Scope of work & meeting schedule
 - Departmental liaisons
 - Frequency of reports to the Public Protection Committee
 - Need to develop a comprehensive service landscape analysis to identify which areas intersect for each initiative
 - Data needs & entity responsible for collecting data
 - Existing data within the SHIE link to support the PPJHC's and RAJ objectives



REIMAGINE ADULT JUSTICE CONSULTANTS

- **CONTRACTED CONSULTANTS**
 - Dave Panush, California Health Policy Strategies, LLC
 - ✓ Behavioral Health
 - Wendy Ware, Consultant
 - ✓ Jail Data Analysis



REIMAGINE ADULT JUSTICE

COLLABORATION MEETINGS

- **ALAMEDA COUNTY PROBATION DEPARTMENT**
 - CalAIM Opportunities for the Adult & Juvenile Probation Population
- **ALAMEDA COUNTY SOCIAL SERVICES AGENCY**
 - CalAIM & Medi-Cal Resources
 - Medi-Cal Eligibility Process
 - Development of Medi-Cal Services Roadmap for the Justice-Involved Population
- **ALAMEDA ALLIANCE FOR HEALTH & CALIFORNIA HEALTH POLICIES STRATEGIES, L.L.C.**
 - CalAIM Opportunities for the Justice-Involved Population



REIMAGINE ADULT JUSTICE

COLLABORATION MEETINGS

■ **ALAMEDA COUNTY SHERIFF'S DEPARTMENT**

- Met with Custody Operations & Data Management Staff on Jail Data Analysis to be conducted by Consultant Wendy Ware
- Identified and provided data needs related to:
 - ✓ Custody Admissions
 - ✓ Physical Health
 - ✓ Behavioral Health
 - ✓ Admissions
 - ✓ Demographics
 - ✓ Population Counts
 - ✓ Special Populations
 - ✓ Program Policies
 - ✓ Program Data
 - ✓ Costs
 - ✓ Etc.
- First batch of data expected to be received in May, with the remainder received on a flow basis from the Sheriff's Department



REIMAGINE ADULT JUSTICE

UPDATE

- **DATA NEEDS IDENTIFIED & CATEGORIZED BY DEPARTMENT/AGENCY**
 - Alameda County Sheriff's Department
 - Alameda County Health Care Services Agency & Behavioral Health Care Services
 - Alameda County Social Services Agency
 - Alameda County Probation Department
 - Alameda County Cities Police Departments
 - County Administrator's Office
 - Federal Prisons
 - State Hospitals
 - Alameda Alliance for Health



THANK YOU!

