

# CalAIM Justice Initiative Implementation & Next Steps



#### **Wendy Still**

Project Director Reimagine Adult Justice Initiative

#### **David Panush**

President
California Health
Policy Strategies, LLC

June 22, 2023

### Introduction & Purpose



To provide an update and next steps associated with CalAIM Justice-Involved Initiative



# What is CalAIM? California Advancing and Innovating Medi-Cal

**New approach** for delivering health care to highly vulnerable, hard-to-serve high utilizing Medi-Cal beneficiaries with complex needs.

- Includes special focus for justice-involved adults and juveniles
- Funds Enhanced Care Management and new "Community Supports" benefits
- Builds on Whole Person Care pilots that emphasize social determinants of health (e.g., housing services)
- Medi-Cal managed care plans administer most funding



### **Seven Mandatory Populations of Focus**

- **1. Homeless:** Individuals experiencing homelessness, chronic homelessness or at risk of homelessness. (1/1/22 Go Live)
- **2. High Utilizers:** Frequent utilizers with hospital or emergency rooms visit/admissions. (1/1/22 Go Live)
- 3. Serious Mental Illness (SMI), and Substance Use Disorder (SUD) at risk of institutionalization. (Also, SED for youth) (1/1/22 Go Live)
- **4. Children and Youth** with complex physical, behavioral, developmental and/or oral health needs. Also, Foster Care. (7/1/23 Go Live)
- **5.** Nursing Facility Transition to the Community. (1/1/23 Go Live)
- **6.** Risk for Institutionalization eligible for long term care. (1/1/23 Go Live)
- 7. Individuals Transitioning from Incarceration who have "significant complex physical or behavioral health needs and may have other social factors influencing their health."

Go Live April 2024 - 2026

### **Definition Individuals Transitioning From Incarceration**

#### **Definition has 2 parts for Adults:**

**Part 1:** Adults who are transitioning from incarceration or transitioned from incarceration within the past 12 months

#### **Includes:**

- County Jail (adult)
- State prison
- State hospital



# **Definition Individuals Transitioning From Incarceration**

**Part 2:** Adults who have at least one of the following conditions:

- Chronic mental illness,
- Substance Use Disorder (SUD)
- Chronic Disease (e.g., hepatitis C, diabetes)
- Intellectual or developmental disability
- Traumatic brain jury
- HIV
- Pregnancy

AND All Juveniles.... regardless of medical or behavioral health conditions.



### 90-Day Jail In Reach

- State Department of Health Care Services has received federal approval to access federal Medicaid matching funds for care coordination services provided in a jail
   90 days prior to release. This could provide reimbursement for:
  - Conducting Initial Care Needs Assessment (medical, mental, SUD, social needs)
  - Developing a transition plan for community-based care
  - Screening and Referrals to community-based services and appointments post release
  - Developing a medication management plan, in consultation clinical providers
  - 30 days supply of medication upon release

**Implementation: April 2024 - 2026** 



### CalAIM Other Key Elements

#### **Pre-Release Medi-Cal Application Process Mandate**

- Mandates that all jails and juvenile facilities have a process to assist inmates with the Medi-Cal application process prior to release
- Implementation
  - January 1, 2023



### **CalAIM Other Key Elements**

### Mandate Requiring Behavioral Health Facilitated Referral and Linkage (Warm Handoff)

- Requires adults and juveniles receiving behavioral health treatment in custody to receive a "facilitated referral and linkage" to county behavioral health upon release
- Implementation
  - April 2024



### **CalAIM Other Key Elements**

#### **Enhanced Care Management**

- New Medi-Cal Managed Care Benefit
  - Provides intensive case management/care coordination to high-cost target populations
- Implementation Schedule
  - January 2024 for justice-involved population
  - Overlapping populations of focus (e.g., homelessness, behavioral health, high utilizers) can begin now



# More About Enhanced Case Management for the Justice-Involved Population

- Goes beyond standard care coordination/case management by providing "high-touch, on-the-ground and face-to-face"
  - Whole Person Care approach
  - Collaborative
  - Multi-disciplinary Multi Agency
  - Addresses clinical and non-clinical needs
- Enhanced care managers would work with primary care and behavioral health providers. Engage clients and family members
- Should include community health workers with lived experience



### **Enhanced Case Management for Justice-Involved**

#### **Enhanced Case Management Services include:**

- Outreach and Engagement
- Comprehensive Assessment and Care Management Plan
- Enhanced Coordination of Care
- Health Promotion
- Comprehensive Transitional Care
- Member and Family Supports
- Coordination of and Referral to Community and Social Support Services



### **Community Supports**

**Based on Whole Person Care approach,** the State Department of Health Care Services has pre-approved 14 specific services. Examples include:

- Housing Transition Navigation
- Housing Deposits (including one-time payment for security deposits, set up fees/deposits for utilities, first month coverage of utilities, first and last month rent.)
- Housing Tenancy and Sustaining Services
- Short term Post Hospitalization & Jail Housing up to six month rent (not offered yet by Alameda Alliance)
- Recuperative care (medical respite)
- Sobering Centers alternative destination for intoxicated individuals instead
  of jail or emergency rooms (Alameda Alliance to offer 1/1/24)

### **Housing Related Funding Opportunities**

- Behavioral Health Continuum Infrastructure Program: One-time \$2.2
   billion for counties to acquire or renovate behavioral health facilities
- Community Care Expansion: One-time \$805 million to provide medical and supportive services in Adult Residential Facilities and Residential Care Facilities for the Elderly
- **Housing and Homelessness Incentive Program.** One-time \$1.3 billion to provide incentive funds for Medi-Cal managed care plans for investments in addressing homelessness and keeping people housed.
- Homeless Housing Assistance and Prevention: \$2 billion over 2 years for flexible funding for local governments for homelessness.
- Behavioral Health Bridge Housing \$1.5 billion: (\$1 billion in FY 2022-23 and \$500 million in FY 2023-24) to address the immediate housing and treatment needs of people experiencing unsheltered homelessness with serious behavioral health conditions

### **Capacity Building Opportunities**

- CalAIM Incentive Payments Program
  - \$1.5 billion (over three years) administered by Medi-Cal managed care plans to build and invest in necessary community infrastructure and capacity building for Enhanced Care Management and Community Supports
  - Incentive payments are tied to outcomes
  - Funding can be used for:
    - IT Infrastructure: health information and data exchange infrastructure for ECM and Community Supports
    - Workforce Training
    - Baseline data collection for quality/outcomes measures
    - Planning
- Medi-Cal managed care plans strongly encouraged to coordinate with local partners on gap and needs assessment/planning process



### Capacity Building Opportunities (Continued)

#### PATH (Providing Access and Transforming Health)

- \$1.8 billion total (one-time) \$561 million targeted for Justice-involved over 5 years to begin July 1, 2022
- Build capacity and infrastructure or Medi-Cal enrollment and transitional care for justice-involved population: pre-release and post-release services. Sample uses include:
  - Hiring and training staff with direct role for ECM and Community Supports
  - Billing processes and contracting Technical Assistance
  - Implementing collaborative planning processes

#### Eligible for Funding

 Counties, CBOs, probation, sheriffs, adult/juvenile correctional facilities, public hospitals



# CalAIM Justice-Involved Initiative Update and Next Steps

- **PATH 1** Medi-Cal Re-Release Enrollment Planning *Received \$125,000*
- **PATH 2** Medi-Cal Pre-Release Enrollment Process. *Submitted 5/20. Requesting \$1.45 million (Sheriff, \$500,000; Probation \$500,000; Social Services Agency, \$450,000)*
- **PATH 3** 90 Day In-Reach and Behavioral Health Warm Hand-off. *Eligible for \$10-11 million*
- Enhanced Care Management and Community Supports
- Reinvestment Plan



# PATH 3 Funding Capacity Building

- \$410 million for PATH 3 Justice-involved capacity building
- Alameda County Allocations
  - Sheriff: \$4.5-\$5 million
  - Probation: \$2-\$2.5 million
  - County Behavioral Health: \$3.451 million
- Application process now open



# PATH 3 Issues Eligibility for 90-Day Pre-Release Services

#### **Juveniles**

All incarcerated youth are eligible

#### **Adults**

- Must be Medi-Cal eligible AND meet following health care need category
  - Mental Illness and or Substance Use Disorder
  - Chronic Condition/Significant Clinical Condition
  - Intellectual or Developmental Disability
  - Traumatic Brain Injury
  - HIV/AIDS
  - Pregnant or Postpartum



### PATH 3 Issues Covered Pre-Release Services

- Re-entry case management
- Physical and BH clinical consultation for diagnosis, treatment and prerelease case management and discharge planning
- Lab and radiology services
- Medications and medication administration
- Medication for Addition Treatment (MAT)
- Services provided by Community Health Workers with lived experience
- 30-day supply of medication and durable medical equipment (e.g., wheelchairs) upon release

# PATH 3 Issues Evaluation - Examples

- How long does it take to access pre-release services?
- What is the utilization of specific pre-release services (e.g., MAT, BH management, prescriptions filled, etc.)?
- What is the impact of pre-release services for engaged enrollees post release, on health outcomes for Medi-Cal members, on hospital and ER visits?
- What is the duration of Medi-Cal eligibility and enrollment in the months following release?

### PATH 3 Issues Timeline

#### Pre-Release Services

- Policy and Operational Guidance
- Draft in May 2023; Final in Summer 2023
- Launch for Pre-Release
  - April 2024 (through March 2026)



#### **Reinvestment Plan**

Savings attributable to the use of new federal funds must be reinvested in re-entry efforts including

- New re-entry services
- Improved access to behavioral health and physical communitybased health services
- Improved access to and quality of carceral health
- Improve health information technology and data sharing
- Increased community provider capacity
- Other investments to support re-entry, smooth transitions, divert individuals from incarceration, etc.

## **Enhanced Care Management**& Community Supports

- Overlapping Populations of Focus (Homeless & Behavioral Health) can begin now
- Implementation for Justice-Involved Population
  - January 1, 2024
- Model of Care for Justice Involved to be submitted to the State
   Department of Health Care Services in July
- Community Supports Updates



# How Can CalAIM Support RAJ Justice System Reform Goals?

### **Opportunities for Intervention**

- Medical
- Behavioral Health
- Social Determinants of Health
- Substance Use Disorder (SUD)
- Mental Illness
- Medically Fragile/Chronic Health Conditions
- Pregnancy
- Experiencing Homelessness



### CalAIM Justice-Involved Initiative How Many Individuals in Alameda County?

### 2021 Admissions to Jail and Juvenile Facilities Number of Persons (Unduplicated)

Santa Rita Jail	18,122
Juvenile Hall	326
Camp Sweeney	23



# CalAIM Justice-Involved Initiative How Long Are they Incarcerated?

Released Within:	1-48 Hours	2-13 Days	14-29 Days	After 30 Days
Santa Rita Jail	58%	23%	5%	14%
Juvenile Hall		34%	20%	32%
Camp Sweeney			3%	97%



# Assessing Community Capacity & Infrastructure for Justice-Involved Population

- SUD Treatment including access to Medication Assisted
   Treatment
- Mental Health Treatment Residential and Outpatient (for Specialty and Mild/Moderate)
- Clinics and Community Health Workers with Lived Experience
- Supportive Housing



### **Assessing Operational Issues**

- Medi-Cal Eligibility
  - Out-of-county residents
  - Process to determine eligibility (EVS)
  - Process to support enrollment assistance
  - Suspension and Unsuspension process
- Enhanced Care Management Enrollment and Coordination
- IT Systems and Data Sharing (e.g., jail Medi-Cal billing, utilization management, outcome tracking)
- Coordination with Probation
- Behavioral Health Warm Hand-offs
- Coordination with Courts (including Collaborative Courts), probation, parole, child welfare services/foster care
- Coordination with California Department of Corrections & Rehabilitation
- Labor issues





# QUESTIONS? THANK YOU



