



ALAMEDA COUNTY SHERIFF'S OFFICE



SHERIFF'S WORK ALTERNATIVE
PROGRAM (SWAP) PRESENTATION
SEPTEMBER 13, 2018



SHERIFF'S WORK ALTERNATIVE PROGRAM

The Sheriff's Work Alternative Program (SWAP) is a community based, light manual labor program offered to low-risk offenders in-lieu of incarceration. Participants must be referred to SWAP by the sentencing court.





WORK SITE LOCATIONS

SWAP has 28 contracted sites located within Alameda County. Participants referred by the sentencing court are interviewed by SWAP personnel and assigned to a work site. Work days are 8-10 hours depending on the specific site.

Work Site Assignments & Accommodations

SWAP personnel makes every effort to match individuals with the best work site to meet their individual needs, such as:

- Participant's available workdays
- Consideration of participant's transportation needs or resources
- Proximity of work site to individual's home.



ACTIVE SWAP SITES

SITE	DAYS	SITE NAME
ACF	TBD	ALAMEDA COUNTY FAIR
ACPW	SS	ALAMEDA COUNTY PUBLIC WORKS
ACSR	ALL	SRJ ANIMAL CONTROL
CORM	M-F	CORONER/MAINTENANCE
CTSL	M-Sn	CAL TRANS SAN LEANDRO
CVCC	M-F	CASTRO VALLEY COMMUNITY CENTER
HARD	M-F	MT EDEN PARK
HDKP	M-Sn	KENNEDY PARK
MEEK	M-F	MEEK PARK
MP	M-Sn	MEMORIAL PARK
OSP	M-Sn	OLIVER SPORTS PARK
SLP	M-Sn	SAN LORENZO PARK
CVL	M-F	CIVIL SECTION
EM	M-Sn	EMERYVILLE PUBLIC WORKS

SITE	DAYS	SITE NAME
ETS	M-F	EDEN TOWNSHIP STATION
FSD	SS	FREMONT SCHOOL DISTRICT
HERB	TWTh	HEAVY EQUIP REPAIR BUILD
JUVG	M-F	JUVENILE HALL GROUNDS
PROB	M-Th	PROBATION GROUNDS
SRG	TWTh	SRJ GROUNDS KEEPER
OAIR	T,F	AIRPORT POLICE SVCS
PSD	SS	PLEASANTON SCHOOL DIST
SAL	M-F	ALAMEDA CO. SALVAGE
DSAL	TBD	DSAL
SRJ	M-F	SRJ TRANSPORTATION
SRNG	M-F(S)	ACSO RANGE
UCPS	M-Sn	UNION CITY PUBLIC WORKS
WWP	M-F	SWAP



SWAP PARTICIPATION

YEAR	# OF INDIVIDUALS IN PROGRAM	AVERAGE DAYS IN PROGRAM
2013	3401	11 Days
2014	2953	9 Days
2015	2797	7 Days
2016	2242	7 Days
2017	2321	6 Days

- Sentences up to 365 days can be served at SWAP.
- Most misdemeanor sentences can be served at SWAP.
- Misdemeanor cases involving sex crimes, drugs or violence will be considered on a case by case basis.
- Felony cases or PC 290 registrants are ineligible to serve their sentence at SWAP.





SWAP COST COMPARISON

COUNTY	DAILY COST	ADMIN FEE
Alameda County	\$12.00	\$65.00
Butte County	\$7.00	\$75.00
Contra Costa County	\$16.00	\$125.00
El Dorado County	\$20.00	\$40.00
Fresno County	\$10.00	\$60.00
Marin County	\$12.00	35.00
Mendocino County	\$10.00	\$35.00
San Francisco County	\$20.00	\$100.00
San Joaquin County	\$10.00 (or 1 hour gross wage, whichever is greater)	\$75.00
San Luis Obispo County	\$14.00	\$75.00
Santa Clara County	Based on hours of work, not a daily rate	N/A
Tulare County	\$7.00	\$75.00





SWAP FEE HISTORY

On May 22, 2007, the Alameda County Board of Supervisors adopted a resolution modifying the SWAP fee schedule.

This was the first increase since the programs inception in 1982.

	1982 – May 31, 2007	June 1, 2007 to Current
Administrative fee	55.00	\$65.00
Daily fee	\$8.00	\$12.00





PARTICIPANTS' FINANCIAL RESPONSIBILITY

- During the initial interview SWAP personnel calculates the fees based on the individual's sentence. Sentences over 30 days are allowed to make payments in 30 sentence day increments:
 - Participants are given 30 days to make payment
 - If an individual is unable to pay the fee by the due date, SWAP staff may authorize an extension (this is done on a case by case basis)
- If the individual is unable to make payment, SWAP refers the individual back to the sentencing court.





SWAP FINANCIAL SUMMARY

DESCRIPTION	FY 2013-14	FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18
Budgeted Revenue	\$641,000	\$523,992	\$489,996	\$402,000	\$402,000
Actual Revenue	\$526,068	\$469,840	\$387,175	\$329,276	\$327,970





ACTUAL OPERATING COSTS

PERSONNEL Classification	Salaries	Overtime	Difference	Benefits	Total S&EB	# POS.	TOTAL COST
DEPUTY SHERIFF II	\$106,173.00	\$12,157.00	\$3,132.00	\$97,643.00	\$219,105.00	2	\$438,210.00
SHERIFF TECH II	\$61,554.00	\$7,048.00	\$1,816.00	\$42,458.00	\$112,876.00	2	\$225,752.00
ACCOUNT CLERK II	\$52,572.00	\$6,020.00	\$1,551.00	\$39,202.00	\$99,345.00	1	\$99,345.00
					TOTAL S&EB		\$763,307.00
SPACE ALLOCATION: Total space allocated to SWAP - 26,438 Sq. Ft							
Labor							\$91,348.53
Refuse							\$13,025.05
Maint-Bldg							\$5,537.37
Floor & Paint							\$18,566.29
Electric							\$35,939.20
Gas							\$9,044.78
Water							\$3,376.73
					TOTAL EXPENSES - FY 2018		\$176,837.95
VEHICLE EXPENSES:					TOTAL VEHICLE EXPENSES - FY 2018		\$33,413.98
					GRAND TOTAL SWAP EXPENSES		\$973,588.93





IMPACT LOSS OF FEES

- The impact of not collecting SWAP fees would be the loss of revenue used to offset the operating costs of SWAP. In FY2017 the SWAP program received approximately \$327,000.00 in fees, however, the costs of the program exceeded \$973,000.00. In FY2017-2018 the net county cost of the SWAP program exceeded \$600,000.00
- ACSO recognized the need importance of the SWAP program. In order to continue to offer services at the current level, ACSO would need equal appropriation increase from the county.
- If ACSO does not receive an appropriation increase then a reduction of services commensurate with the loss of revenue would likely occur.

