

# Alameda County Behavioral Health Care Services & Forensic System Redesign Plan Update

Alameda County Board of Supervisors' (BOS) Presentation  
Joint Health & Public Protection Committee  
Monday, September 27, 2021

Karyn Tribble, PsyD, LCSW, Director  
Alameda County Behavioral Health Care Services (ACBH)

Colleen Chawla, Director, Health Care Services Agency (HCSA)



# A Systems Approach & Plan to Reduce Forensic Involvement with Behavioral Health Clients – Update 2

## PURPOSE:

- 1) To provide an overall Planning Update
- 2) To provide a detailed update to the Implementation of Medium-Term Goals
- 3) To summarize Departmental Next Steps



# Departmental BOS Requests & Considerations:

- Obtain BOS input on ACBH Implementation of Forensic & System Planning efforts overall.
- Seek BOS direction on Long-Term Goal planning efforts; and
- Seek BOS support for additional discussion surrounding funding strategies & leverage opportunities.





# Context

- On **May 12, 2020**, Alameda County Board of Supervisors (BOS) authorized additional staffing and related costs at the Santa Rita Jail for the Sheriff's Office and Health Care Services Agency/Behavioral Health (BOS Agenda, Item 72) and directed Alameda County Behavioral Health Care Services to develop a plan **to reduce the number of incarcerated individuals** with behavioral health conditions within the jail.
- On **October 27, 2020**, Alameda County BOS expressed general support for Forensic Plan; authorized ACBH to implement the *Short-Term Goals* and directed ACBH to provide a more detailed summary of the Medium-Term Goals (and Planning update) on May 10, 2021.
- During an Alameda County Budget Hearing on **June 24, 2021**, the BOS directed HCSA to work with the County CAO's office to identify funding for the Medium-Term Goals and provide an update to the Board following the Summer Recess.



# **Context:** *Community Stakeholders*

- **Peers & Family Members; Peer & Family Organizations;**
- **Faith-Based Institutions, Coalitions & Advocacy Groups;**
- **Justice Involved Mental Health (JIMH) Taskforce;**
- **Community Based Organizations (CBOs);**
- **Alameda County Mental Health Advisory Board (MHAB);**
- **Federally Qualified Health Centers (FQHCs);**
- **Mental Health Services Act (MHSA) Community Program Planning (CPP); and**
- **Courts, Public Defender, District Attorney, Probation, & Law Enforcement**



# ACBH Forensic Planning: *Ongoing Strategies & Assumptions*

- **Health Equity Lens**
- **Data Driven Metrics** with Concrete system goals
- **Sequential Intercept Map (SIM) Framework for all Forensic Services**
- **Clearly Identify Target Populations**
- **Case Management & Interagency Coordination**
- **Universal Assessment & Risk Needs Responsivity** (*RNR; at intersection of mental health, criminogenic risk, and substance use*)
- **Structured Decision-Making Tool for RNR Implementation**



# ACBH Forensic Planning Update: *Cost Summary*

Estimated Cost Summary – By Intercept:							
<u>Intercept -2</u> Prevention	<u>Intercept -1</u> Early Intervention	<u>Intercept 0</u> Hospital, Crisis Respite, Peer & Community Services	<u>Intercept 1</u> Law Enforcement & Emergency Services	<u>Intercept 2</u> Initial Detention & Initial Court Hearings	<u>Intercept 3</u> Jails & Courts	<u>Intercept 4</u> Reentry	<u>Intercept 5</u> Community Corrections & Community Supports
\$3.045M	\$4.882M	\$27.3M	\$555K	\$141K	\$524K	\$4.68M	\$9.5M
Estimated Cost Summary – By Duration:							
<u>Short-Term</u> (<6 Months) 5 Recommendations							\$150,000
<u>Medium-Term</u> (6-12 Months) 9 Recommendations							\$8,565,000
<u>Long-Term</u> (12+ Months) 12 Recommendations							\$41,912,000
<b>TOTAL ESTIMATED COSTS →</b>							<b>\$50,627,000</b>

# ACBH Forensic Planning: *Updates*

- African American Wellness Hub – Facility Development (\$6M → \$14.8M)\*\* (**Forensic Plan**)
- Regional approach to South & East County Services (**Forensic Plan**)
  - Potential Partnership with Washington Hospital (South County, Fremont TBD)\*\*
  - Axis Community Health (East County, Pleasanton @\$300K Pilot)
- Peer Support Specialist Certification (SB 803, Beal) – Alameda County Opt-In
- Community Health Center Network (CHCN, 8 Peer Pediatric Care Coordinators Pilot – July 2021)
- Expand Forensic Linkage Program at Santa Rita Jail (\$524K; Safe Landing Program) (**Forensic Plan**)
- MHSA INNOVATIONS – Community Assessment Treatment & Transportation (CATT) Augmentation Request
- DHCS Crisis Services Grant Application Submitted (\$3.3M)





# ACBH Forensic Planning: *Updates*

- Incompetent to Stand Trial Program (IST; Napa State Hospital Pilot)
- MHSA INNOVATIONS Fund Planning & Financial Leveraging
- Mental Health Services for Collaborative Courts (**Forensic Plan**)
- 5150/5585 Pilot (**Forensic Plan**)
- Forensic, Diversion, & Reentry Services System of Care (**Forensic Plan**)



# ACBH Forensic Planning Update – Short-Term Goals (5)

\$150K

Community (Intercepts-2 to 1)	Diversion/In-Custody (Intercepts 2 and 3)	Reentry (Intercepts 4 and 5)
<p><b>Direct In-Home Outreach Team (IHOT) &amp; Assisted Outpatient Treatment (AOT) Referrals by Law Enforcement Departments</b> (\$0 Cost; Int 1) – <b>Completed</b></p> <p><b>Regional Approach to South &amp; East County Services</b> (\$0 Cost; Int -2) – <b>Completed</b> “South County” = Union City, Fremont, and Newark “East County” = Pleasanton, Dublin, and Livermore</p> <p><b>Re-Tool Crisis Intervention Training (CIT)</b> (\$100K; Int -1) – <b>In progress</b></p>	<p><i>See Medium and Long-Term Goals</i></p>	<p><b>High fidelity Assertive Community Treatment (ACT) &amp; Forensic Assertive Community Treatment (FACT) Teams</b> (\$50K Cost; Int 4) – <b>Assessment Completed</b></p>
<b>Cross-System</b>		
<p><b>Create Director of Forensic, Diversion, &amp; Re-Entry Services Position</b> (\$0 Cost; Int -2) – <b>Completed &amp; Position Filled</b></p>		



# ACBH Forensic Planning Update – Medium-Term Goals (9)

\$8.56M

Community (Intercepts-2 to 1)	Diversion/In-Custody (Intercepts 2 and 3)	Reentry (Intercepts 4 and 5)
<p>Expand 5150 &amp; 5585 capacity to place/release countywide (\$0; Int -1) – <b>Completed</b></p> <p>Expand Satellite Urgent Care Clinic Hours &amp; Services (\$2M; Int 0) – <b>Planning</b> (Countywide)</p> <p>Overnight Crisis Support Services (AKA: Overnight Mobile Crisis Services &amp; Crisis Calls) (\$2.2M; Int 0) – <b>Planning &amp; In progress</b> (Countywide)</p> <p>Overnight Crisis Support Services Program Model <b>Planning</b> – (\$2.2M; Int 0) (Countywide)</p>	<p>Pre-Trial Diversion: Increase Funding to Collaborative Courts/ Mental Health Courts (\$141K; Int 2) – <b>Completed (\$154K)</b></p> <p>Expand Forensic Linkage Program at Santa Rita (\$524K; Int 3) – <b>In progress</b> (Dublin, Countywide)</p>	<p>Develop TAY Full-Service Partnership (50 Client FSP) (\$1.5M; Int 4) – <b>Currently program planning</b> (Countywide)</p>
<b>Cross-System</b>		
<p>Design Forensic, Diversion, &amp; Re-Entry Services System of Care (\$0) – <b>Complete</b></p> <p>Initiate Feasibility Study to explore Capital Expansion for Acute Inpatient Treatment (General &amp; Forensic) (\$TBD) – <b>Completed (\$139,800)</b> (BOS Support for GSA Feasibility Study requested; Oakland, Countywide.)</p>		



# ACBH Forensic Planning Update – Long-Term Goals (12)

\$41.9M

Community (Intercepts-2 to 1)	Diversion/In-Custody (Intercepts 2 and 3)	Reentry (Intercepts 4 and 5)
<p><b>Expand Crisis Services</b> (\$7.155M) – <b>Program Model Planning</b> (Including reconceptualization of client access to services)</p> <p><b>Expand 24/hour Crisis Services Call Center</b> (\$682K) – <b>In progress &amp; Program Model Planning</b></p> <p><b>Develop (2) Substance Use Mobile Outreach Teams</b> (\$1.2M) – <b>Program Model Planning</b></p>	<p><b>Develop (2) Multi-disciplinary Re-Entry Teams (MRTs)</b> (\$1.08M)</p> <p><b>Competency Restoration &amp; Diversion</b> (\$9.5M) – <b>Program Model Planning</b> (Including reconceptualization of client access to services)</p>	<p><b>Co-locate TAY behavioral health services &amp; Develop Forensic TAY Programming targeting African American Youth</b> (\$2.245M)</p> <p><b>Significantly increase the capacity of residential treatment beds countywide</b> (\$16.5M) – <b>Currently program planning</b></p> <p><b>Six (6) Bed Forensic Peer Respite</b> (from Santa Rita Jail, on Probation, or at-risk) (\$1M) – <b>Currently program planning in concert with Peer Certification (SB 803)</b></p> <p><b>Re-design &amp; Create New Outpatient Service Team(s) Model</b> (\$1.5M)</p>
<b>Cross-System</b>		
<p><b>Prioritize the care of “high utilizers” of county behavioral health and forensic services to ensure that they are connected to appropriate treatment and facilities</b> (\$0 Cost); <b>Expand Short Term &amp; Permanent Housing; Board &amp; Care Facility Options</b> (\$2.2M); <b>Adult Residential Co-Occurring Forensic Treatment facility with direct linkage from Santa Rita</b> (\$1.05M)</p>		



# ACBH Forensic Planning Update:

## *Funding Secured to Date*

Estimated Cost Summary	
<u>Short-Term (&lt;6 Months)</u> 5 Recommendations	<b>\$150,000</b> <span style="color: blue;">(\$150,000)</span>
<u>Medium-Term (6-12 Months)</u> 9 Recommendations  Non-PLAN: Axis Community Health (\$300K, 1X – Pilot) Non-PLAN: CHCN Peer Pediatric Care Coordinators (Contract Allocation, 1X – Pilot)	<b>\$8,565,000</b> <span style="color: blue;">(\$2,878,000)</span> <b>Ongoing</b>
<u>Long-Term (12+ Months)</u> 12 Recommendations  Non-PLAN: Capital Expansion African American Wellness Hub (\$8.8M, 1X)	<b>\$41,912,000</b> <span style="color: blue;">(\$1,500,000)</span> <b>Ongoing</b>
<b>TOTAL ESTIMATED COSTS →</b>	<b>\$50,627,000</b> <span style="color: blue;">(\$4,528,200)</span>



# ACBH Forensic Planning: *Next Steps*

## Ongoing System Redesign & Implementation

➤ *(Program Planning; Leverage Opportunities; Program Prioritization & System Review)*

## Departmental Strategic Planning

➤ *(Program Planning; Leverage Opportunities; Program Prioritization & System Review)*

## Care First, Jails Last Taskforce Activities

➤ *(Per Care First, Jails Last Policy Resolution Dated, May 25, 2021; BOS Action taken June 24, 2021)*

## Ongoing BOS & MHAB Progress Updates



*Thank you*

