

Community Development Agency Mission Statement

To enhance the quality-of-life of County residents and plan for the future well-being of the County's diverse communities; to balance the physical, economic, and social needs of County residents through land use planning, environmental management, neighborhood improvement, affordable housing, and community development; and to promote and protect agriculture, the environment, economic vitality and human health.

Community Development Agency 2014-2015 Mandated Services

Provide staff support to the Board of Supervisors, Planning Commission, Boards of Zoning Adjustment, Airport Land Use Commission, Lead Abatement District Joint Powers Authority, and Successor Agency Oversight Board.

Administer Surplus Property Authority and Redevelopment Successor Agency.

Prepare, update, and implement County's General Plan; administer and update applicable County ordinances.

Conduct environmental, design, and policy review of proposed development projects pursuant to County and State development and planning laws and procedures.

Issue and enforce required land use permits and monitor required environmental mitigation measures.

Enforce the Food and Agriculture Codes and the Business and Professions Codes.

Verify accuracy of commercial weighing and measuring devices, including point-of-sale terminals.

Provide financing, project administration, and construction management for housing, community development, rehabilitation and homeless programs as mandated by local, state or federal funding sources.

EveryOne Home Plan implementation; administer supportive services, shelter, housing operations, and rental assistance programs for homeless and at-risk individuals and families.

Provide case management and environmental investigation of lead-exposed children as mandated by state or federal funding sources, and ensure remediation of lead hazards and compliance with lead-safe work practices.

Provide education, training, and lead hazard reduction strategies to prevent lead exposure of pre-1978 residential properties in the four Lead Joint Powers Authority County Service Area cities.

Manage County's demographic and census programs, including redistricting.

Implement Mineral Resource Management and Surface Mining Permit Administration. Process applications and permit amendments. Conduct annual and periodic inspections and reviews for compliance, protection, and development of mineral resources through the land-use planning process as mandated by the State's Surface Mining and Reclamation Act of 1975 (SMARA) and the County's Surface Mining Ordinance.

Community Development Agency 2014-2015 Discretionary Services

Manage/staff Castro Valley Municipal Advisory Committee; Sunol Citizens' Advisory Committee; Agricultural Advisory Committee; Parks, Recreation, and Historical Commission Alcohol Policy Committee; Ordinance Review Advisory Committee; District 4 Advisory Committee; and Altamont Open Space Committee. Provide technical expertise at Board of Supervisors' community and sub-committee meetings.

Enforce Zoning, Neighborhood Preservation, Junk Vehicle, Mobile Home Park Space Rent Stabilization, and other ordinances; protect County interests in regional transportation and land-use/planning efforts.

Support County commissions: Local Agency Formation Commission; Housing and Community Development Advisory Committee; Transportation Commission (formerly Congestion Management Agency); Climate Action Plan Team; BART to Livermore, Bayfair BART Transit Oriented Development (TOD) and Bayfair BART Safety Study Technical Advisory Committees; Tri-Valley Regional Rail Policy Working Group; Technical Advisory Working Group (TAWG); Regional Advisory Working Group (RAWG); and, Abandoned Vehicle Abatement Authority.

Participate in regular community and regional meetings; including: Rural Roads; Agriculture/Canyonlands; East Alameda County Conservation Strategy (EACCS) Implementation Committee; Fire Commission Committee; Cherryland Community Association; San Lorenzo Homes Association; and Unincorporated Areas Technical Advisory Committee.

Participate on state, regional, countywide and local boards, committees, and task forces in areas related to the agency's responsibilities and staff expertise.

Provide the East Bay Economic Development Alliance, other County departments, and the public with affordable housing development expertise and economic/demographic data.

Promote sustainable property development and job creation opportunities.

Support strategic vision priorities and carry out Environmental/Sustainability goals that maximize the value of county resources, thriving communities, transportation services, and affordable housing stock.

Remediate environmental and safety hazards in homes of children diagnosed with asthma or respiratory distress, while increasing awareness of the importance of proper ventilation, moisture control, allergen reduction, integrated pest management, and home safety on occupant health.

Develop affordable clean energy programs for the unincorporated areas of the County.

Carry out local economic and civic development activities consistent with Board policy on reinvestment of former redevelopment funds in Alameda County.

Community Development Agency 2013-2014 Major Accomplishments

Agriculture/Weights and Measures Department

- Continued outreach and education through the “Alameda County Ag in the Classroom” Program.
- Ongoing inspection of commercial weighing, measuring and scanner devices to ensure their accuracy.
- Continued expansion of the Pest Exclusion Canine Unit (dog team) into U.S. Post Office terminals.

Economic and Civic Development Department

- Implemented economic development activities including business attraction, small business education events, customer attraction events and activities, and graffiti abatement.
- Continued negotiations for Billboard Reduction and Relocation Program.
- Coordinated funding of Tier One funded projects, including San Lorenzo Library expansion; Castro Valley shared parking design, Ashland Youth Center operations, and new traffic signal at 163rd Avenue and E. 14th Street.

Redevelopment Successor Agency:

- Completed the required Recognized Obligation Payment Schedules (ROPS) for payment relating to enforceable obligations.
- Prepared and submitted a Long-Range Property Management Plan regarding the disposition of former Redevelopment Agency properties.
- Continued design of the Cherryland Fire Station and Cherryland Community Center.

Healthy Homes Department

- Provided case management to 300 lead-exposed children in Alameda County.
- Eliminated lead hazards in 25 low-income housing units.
- Conducted “Healthy Homes” housing interventions in 40 homes of asthmatic children.
- Responded to 85 unsafe renovation complaints.

- Provided awareness and information on maintaining a healthy home to over 100,000 members of the public through website, Facebook, e-subscribe and parent listserv's; increased knowledge of healthy homes measures through direct contact with over 2,400 individuals through the public information line, presentations and events; reached over 500,000 through 35 TV, radio, print and internet media spots, 100 literature rack displays; and worked with community partners and agencies.

Housing and Community Development Department

- Provided rental assistance, supportive services and/or operating subsidies to more than 2,000 formerly homeless or at-risk households.
- Provided emergency winter homeless shelter beds to 100 homeless individuals and 15 families.
- Completed construction of 542 affordable housing units; began construction on 357 units; 70 more units are in predevelopment, for a total of 969.
- Provided food to over 6,300 low-income individuals through completion of first phase of a food distribution warehouse in Cherryland and a kitchen facility that provides delivered meals to home-bound seniors in Mid and East County.

Neighborhood Preservation and Sustainability Department

- Rehabilitated owner-occupied homes, hired local contractors and construction workers, and purchased construction materials, expending \$1.1 million in federal Community Development Block Grant and Home funding and \$550,000 in State Housing and Community Development funding.
- Included energy conservation efforts (such as low-flow toilets and energy star appliances, and the inclusion of sustainable landscaping and recycling) on all projects.
- Provided health and safety repairs for income eligible homeowners, Housing Quality Standard inspections for the Housing Opportunities for Persons with AIDS Program, and abatement services for property owners with zoning infractions in the Unincorporated County.
- Reduced lead-based paint hazards on housing rehabilitation projects.
- Oversaw the inspection, operation and review of ten surface mines under the County's Surface Mining Ordinance and the State's Surface Mining and Reclamation Act.

Planning Department

- Completed the preparation and adoption of policies for Solar Energy Facilities in rural Alameda County.

- Continued preparation of the first Community Health and Wellness/Resiliency Element of the General Plan to develop new goals and policies that balance social, environmental and economic impacts, including health impacts of community design decisions and sustainable business development.
- Initiated update of the Ashland-Cherryland Business District Specific Plan to promote future growth near transit that enhances the neighborhoods and provide housing and commercial opportunities in a pedestrian-friendly environment
- Began update of the Fairview Community Specific Plan and developed standards to address new development, view preservation, fence heights and other concerns arising from community meetings.
- Completed review and approval of major projects, including Ashland Family Housing, Tiburcio Vasquez Health Center and other major community facilities.

Surplus Property Authority (Included in CAO Budget)

- Closed sale of retail site in Dublin for \$14 million and one Staples Ranch property in Pleasanton for \$1.4 million.
- Negotiated and entered into contracts for \$5.7 million residential site and \$8.25 million neighborhood park site in Dublin.
- Entered into contracts for \$16 million Staples Ranch Auto Mall site and \$12.5 million Staples Ranch retail site in Pleasanton.
- Collected \$2.8 million in park and traffic fee credit payments in Dublin.
- Oversaw completion of construction of \$20 million in infrastructure for Staples Ranch.

**Community Development Agency
2014-2015 Goals and Objectives
Agriculture/Weights and Measures Department**

Promote and protect marketplace equity, agriculture, human health and the environment by enforcing federal, state and local laws pertaining to the introduction and spread of injurious pests, pesticide use, fruits and vegetables commodity standards, and the regulation of commercial weighing, measuring and point-of-sale devices.

Strategic Vision Priority:

- Environment / Sustainability
- Safe and Livable Communities

Goals:

- Improve and protect the environment and livability of Alameda County citizens.
- Improve the delivery of mandated services.

Objectives:

- Keep unwanted plant pests and diseases out of Alameda County with the use of the Pest Exclusion Canine Unit (dog team) and deploy, monitor and remove insect traps to detect the introduction of harmful exotic insect pests.
- Continue outreach to K-12 schools promoting agriculture through the “Alameda County Ag in the Classroom” Program.
- Inspect commercial weighing and measuring devices and point-of-sale devices for correctness and accuracy.
- Certify pesticide applicators, issue restricted material permits and take appropriate enforcement actions against pesticide misuse violators.
- Inspect and certify producers and farmers markets; register/inspect organic growers, handlers and sellers; and inspect/certify shipments of agricultural goods for export.

Agriculture/Weights and Measures Department Performance Measures:	FY 2012 Actual	FY 2013 Actual	FY 2014 Goal	FY 2015 Goal
Deploy and remove insect traps for detecting exotic economic pests	6,921	6,469	6,329	6,641
Inspect/service insect traps in compliance with State Standards	122,813	99,343	89,688	92,362
Inspect incoming plant material at various shipping terminals	17,000	15,000	12,000	7,000
Inspect incoming plant material for Glassy-Winged Sharpshooter	4,000	3,500	2,500	2,500
Conduct pesticide applications inspections	250	250	250	250
Conduct pesticide records inspections	150	150	150	150
Issue restricted use pesticide permits and operator identification numbers to growers	300	300	300	300
Inspect commercial weighing and measuring devices, and quantity control/scanner inspections	42,374	36,000	31,000	33,000
Inspect outgoing nursery stock, harvested commodities and green waste for Light Brown Apple Moth and ongoing outreach to retail nurseries	776	776	388	350
Conduct inspections of outgoing nursery stock and green waste for Sudden Oak Death	64	100	100	100
Inspect incoming shipments to detect agricultural pests/diseases in unmarked parcels using Canine Inspection Team	2,125	2,200	2,400	2,000

**Community Development Agency
2014-2015 Goals and Objectives
Economic and Civic Development Department**

The Board of Supervisors established a policy in June 2012 regarding property tax increment returned to the County as a result of the State's dissolution of redevelopment agencies to fund to \$18 million per year for "Tier One" projects (former Redevelopment projects) for up to five years, and to establish a more formal economic development program for unincorporated areas of the County.

Strategic Vision Priorities:

- Environment/Sustainability
- Safe and Livable Communities
- Housing
- Transportation

Goals:

- Promote economic development and community investment in the unincorporated communities of Alameda County.
- Improve and protect the environment and livability of unincorporated neighborhoods.
- Provide safe and affordable housing to Alameda County residents.

Objectives:

- Continue implementation of economic development activities, including business attraction, customer attraction events, small business education and graffiti abatement.
- Development and implementation of a Billboard Reduction and Relocation Program.
- Continue implementation of "Tier One" projects.

Redevelopment Successor Agency Objectives:

- Continue to prepare and administer Recognized Obligation Payment Schedule (ROPS) and implement Enforceable Obligations.
- Implement the Long-Range Property Management Plan.
- Provide staff support to the Successor Agency Oversight Board.

Economic and Civic Development Department Performance Measures:	FY 2012 Actual	FY 2013 Actual	FY 2014 Goal	FY 2015 Goal
Graffiti abatement sites	400	400	1,092	1,100
Negotiate Development and Disposition Agreement for San Lorenzo Village	Execute ENA and prepare DDA	Suspended due to RDA dissolution	Suspended due to RDA dissolution	Suspended due to RDA dissolution
Castro Valley Redevelopment Strategic Plan	Implement	Suspended due to RDA dissolution	Suspended due to RDA dissolution	Suspended due to RDA dissolution
Identify/acquire key development sites	2 acres	Suspended due to RDA dissolution	Suspended due to RDA dissolution	Suspended due to RDA dissolution
Economic Development Strategic Plan	Implement	Implement	Implement	Implement
E. 14 th Streetscape Phase II	Construction	New County funding for project in FY	Design pending	Commence design
Ashland Youth Center	Construction	Complete	Complete	Complete
Meekland Avenue	Finalize Master Plan and complete design	Awaiting design	Begin design	Commence construction
Castro Valley Streetscape Project	Construction	Complete	Complete	Complete
Hesperian Blvd Streetscape Project	Complete design and commence construction	Complete design and start construction	Complete design	Commence construction
Cherryland Community Center	Commence design	Complete design (ROPS funded)	Complete design	Commence construction
Cherryland Fire Station	Commence design	Complete design	Complete design	Commence construction
Castro Valley Shared Parking Project	Commence construction	Complete construction	Complete design	Commence construction
San Lorenzo Library Expansion	Commence design	Under construction	Commence construction	Complete construction
Fairmont Park	Acquire land	Did not acquire	Fund Ashland Youth Center operations (HCSA)	Complete
Lorenzo Theater	Complete exterior renovations	Suspended due to RDA dissolution	Suspended due to RDA dissolution	Suspended due to RDA dissolution

**Community Development Agency
2014-2015 Goals and Objectives
Healthy Homes Department**

Increase awareness of the link between housing conditions and health including lead poisoning, respiratory distress, and injuries; achieve early intervention to mitigate dangerous and unhealthy housing conditions; provide training and education to prevent residential health and safety hazards.

Strategic Vision Priorities:

- Environment/Sustainability
- Safe and Livable Communities
- Healthy and Thriving Populations
- Housing

Goal:

- Advance an integrated approach for safe and healthy housing, through collaborative community initiatives, applied research and policy development, in order to improve the lives of vulnerable populations.

Objectives:

- Provide case management services to lead-exposed children throughout Alameda County.
- Promote awareness and increase community capacity for healthy homes measures through community outreach, partnerships, education and media.
- Promote identification and remediation of residential lead hazards through on-site consultations, compliance education, lead hazard repair funds and technical assistance.
- Provide education and training in Lead Safe Work Practices to property owners, property managers, maintenance workers, workforce development trainees and housing and building officials.
- Improve health and housing outcomes by expanding efforts to incorporate lead hazard reduction, proper ventilation, moisture control, allergen reduction, integrated pest management, home safety, and code violations into green building, housing rehabilitation, weatherization, and residential energy efficiency services.

Healthy Homes Department Performance Measures:	FY 2012 Actual	FY 2013 Actual	FY 2014 Goal	FY 2015 Goal
Provide Lead-Safe Work Practices training to property owners, contractors, laborers, and housing inspectors	11	10	9	8
Health providers education and contacts	175	200	400	400
Review blood lead screening reports	20,742	21,000	23,000	24,000
Manage cases of lead exposed children	250	250	300	325
Respond to unsafe renovation complaints	82	85	85	85
Information line assistance	620	620	400	400
In-home consultations	182	200	200	200
Website contacts	38,260	56,000	64,000	65,000
Complete lead evaluations in housing to be remediated	42	50	30	30
Hazard reduction projects in housing units	95	50	25	20
Conduct healthy housing visual assessments	100	N/A	220	110
Conduct environmental and safety interventions	80	N/A	40	20
Percent of certified lead construction training to contractors who met workshop learning objectives	100%	95%	95%	95%
Medical provider visits	N/A	15	35	50

**Community Development Agency
2014-2015 Goals and Objectives
Housing and Community Development Department**

Provide community planning and funding for affordable housing development, community infrastructure, efforts to end homelessness, and fair housing. Expand and preserve affordable housing opportunities for low- and moderate-income residents and persons with special needs, including homeless populations.

Strategic Vision Priorities:

- Safe and Livable Communities
- Housing

Goal:

- Provide safe and affordable housing to Alameda County residents, and shelter and self-sufficiency to the homeless.

Objectives:

- Provide rental assistance, supportive services and/or operating subsidies to 1,600 formerly homeless or at-risk households.
- Complete construction of 294 affordable housing units; begin construction on 143 units with 130-plus units in predevelopment, for a total of 567.
- Administer Community Development Block Grant Program in the Urban County to finance housing rehabilitation, public facilities, curb cuts, Americans with Disabilities Act (ADA) accessibility improvements, park improvements and affordable housing development; benefiting lower-income people and communities.
- Administer HOME Program funds to finance affordable housing development, housing rehabilitation, and tenant-based rental assistance to low-income households in the HOME Consortium.
- Provide emergency winter homeless shelter beds to 100 homeless individuals and 15 families.
- Coordinate submission of annual Housing and Urban Development homeless funding application totaling more than \$25 million to assist in the implementation of the EveryOne Home Plan to end homelessness.

Housing and Community Development Department Performance Measures:	FY 2012 Actual	FY 2013 Actual	FY 2014 Goal	FY 2015 Goal
Housing Opportunities for Persons with AIDS-funded housing and/or information and referral services to people with AIDS	500	390	390	400
Develop affordable housing units – Unincorporated County	96	18	96	87
Develop affordable housing units – countywide	1,081	602	969	567
Rental assistance for person with AIDS (# of units assisted with Housing Opportunities for Persons with AIDS – Project Independence)	142	118	118	118
Rental assistance for homeless persons with disabilities (# of units assisted with Shelter Plus Care)	600	500	500	500
Number of first-time homebuyers approved or refinanced under the Mortgage Credit Certificate Program	77	50	50	70
Number of Urban County residents provided fair housing and/or tenant/landlord counseling services	1,000	1,000	1,000	1,000
Fund operation of transitional and permanent housing and supportive services programs for homeless and at-risk households	1,000	1,500	1,500	1,600

**Community Development Agency
2014-2015 Goals and Objectives
Neighborhood Preservation and Sustainability Department**

Promote effective energy efficiency, property rehabilitation, mineral management, and job creation opportunities to enhance local communities and contribute to the financial stability of the County.

Strategic Vision Priorities:

- Safe and Livable Communities
- Housing
- Environment/Sustainability

Goal:

- Maintain and improve the housing stock for Alameda County residents, improve resource use, and provide construction-related technical services for CDA departments.
- Mineral Resource management, administration and implementation as Lead Agency for the County in the State's Surface Mining and Reclamation Act and the County's Surface Mining Ordinance.

Objectives:

- Rehabilitate owner-occupied homes and improve overall service delivery of existing programs that provide health and safety repairs, exterior paint and curb appeal grants, energy efficiency and water conservation improvements, expending \$1 million in federal Community Development Block Grant and HOME funds.
- Continue to expand Single-Family Housing Rehabilitation Program to increase accessibility for Spanish speaking residents.
- Provide technical and financial assistance to income-eligible households for major repairs and specialized programs for energy efficiency and water conservation.
- Incorporate lead-safe construction practices and reduce lead-based paint hazards on projects.
- Manage annual inspections, compliance, review, permitting and amendments under the State's Surface Mining and Reclamation Act and the County's Surface Mining Ordinance for ten permitted surface mines.

Neighborhood Preservation and Sustainability Department Performance Measures:	FY 2012 Actual	FY 2013 Actual	FY 2014 Goal	FY 2015 Goal
Number of countywide inspections conducted annually to identify health safety violations in homes	250	250	327	250
Percentage of homes repaired to meet local housing code	100%	100%	100%	100%
Number of homes repaired for health and safety hazards in the Unincorporated County	100	100	51	50

**Community Development Agency
2014-2015 Goals and Objectives
Planning Department**

Provide planning, environmental and development services; oversight of infrastructure, new development, and land use policies; and monitor/enforce the County Zoning Ordinance, Subdivision, Neighborhood Preservation and other ordinances for unincorporated communities.

Strategic Vision Priorities:

- Environment/Sustainability
- Safe and Livable Communities
- Housing
- Transportation

Goals:

- Improve the environment and livability of unincorporated neighborhoods.
- Improve the provision of mandated services to Unincorporated County residents.
- Promote economic development in Alameda County communities.

Objectives:

- Complete Ashland Cherryland Business District Plan Update including new zoning standards.
- Complete Fairview Specific Plan Update and associated community and environmental processes.
- Complete Community Health and Wellness Element for the unincorporated areas of Cherryland and Ashland.
- Resolve ongoing concerns in the South Livermore Valley wine region regarding nitrite levels in groundwater; complete update of the South Livermore Valley Area plan.
- Complete adoption of County Residential Design Guidelines and Standards.

Planning Department Performance Measures:	FY 2012 Actual	FY 2013 Actual	FY 2014 Goal	FY 2015 Goal
Comprehensive review and update of the Zoning Ordinance – Phase II	60% Complete	75% Complete	100% Complete	N/A
Prepare, update, or review specific plans, community plans, or area studies	3	1	2	1
Implement newly revised specific plans, community plans, or area studies	2	1	0	1
Complaints received and responded to for code violations and blighted conditions	1,269	1,400	1,550	1,550
Extensive environmental reviews completed in conformance with State Planning and Land Use Law	8	4	6	6
Monitor conditional use permits for solid waste facilities	3	3	3	3
Percent of code or blight related complaints resolved	99%	95%	95%	98%

**Community Development Agency
2014-2015 Goals and Objectives
Surplus Property Authority**

Generate funds through land sales, promote property development, and create employment opportunities that will enhance Alameda County and contribute to the financial stability of the County.

Strategic Vision Priority:

- Housing
- Safe and Livable Communities
- Transportation

Goal:

- To create income and promote economic development in Alameda County communities.

Objectives:

- Close escrow on two auto mall properties in Staples Ranch for an estimated total of \$22.6 million in net sales.
- Process entitlements for retail site on Staples Ranch and close escrow for an estimated \$12.25 million in net sales.
- Process entitlements and close escrow on one multi-family residential site in Dublin for an estimated \$5.7 million in net sales.
- Issue Request For Proposal and enter into contract for one multi-family residential site in Dublin.
- Market office sites in Dublin.

Surplus Property Authority Performance Measures:	FY 2012 Actual	FY 2013 Actual	FY 2014 Goal	FY 2015 Goal
Property entitlements processed for County surplus property - Dublin	1	1	2	2
Property entitlements for County surplus property - Pleasanton	0	0	1	1
Surplus property sites sold - Dublin	0	0	1	1
Surplus property sites sold - Pleasanton	2	1	1	3

**Community Development Agency
2013-2014 Major Accomplishments
Unincorporated County**

Agriculture/Weights and Measures Department

- Conducted insect trap inspections.
- Conducted inspections of incoming plant products at shipping/receiving terminals using the canine inspection team.
- Conducted inspections on pesticide applications, employee safety records, and businesses.

Note: Services are provided countywide and are not tracked separately for the Unincorporated County.

Economic and Civic Development Department

- Implemented economic development activities including business attraction, small business education events, customer attraction events and activities, and graffiti abatement.
- Continued negotiations for Billboard Reduction and Relocation Program.
- Coordinated the funding of Tier One funded projects, including the San Lorenzo Library expansion, Castro Valley shared parking design, Ashland Youth Center operations, and new traffic signal at 163rd Avenue and E. 14th Street.

Redevelopment Successor Agency:

- Completed the required Recognized Obligation Payment Schedules (ROPS) for payment relating to enforceable obligations.
- Prepared and submitted a Long-Range Property Management Plan regarding the disposition of former Redevelopment Agency properties.
- Continued design of the Cherryland Fire Station and Cherryland Community Center.

Healthy Homes Department

- Implemented the Healthy Child Initiative by engaging medical providers, political figures, and other community stakeholders to increase lead screening throughout Alameda County and the Unincorporated Area of the County.
- Worked with 35 pediatricians to increase lead screening.

- Provided education, referrals, and compliance monitoring to reduce lead hazards and lead exposure.
- Provided in-home education and assessments for at-risk households to reduce the incidence of lead poisoning and asthma triggers.
- Provided phone consultations to residents regarding treatments to address lead hazards, mold, mildew and excess moisture in homes.

Housing and Community Development Department

- Provided transitional housing to 80 individuals and families in 22 households.
- Provided rapid rehousing and support services to 5 formerly homeless households.
- Completed construction of 10 affordable housing units; began construction on 6 units; 80 more units are in predevelopment, for a total of 96.
- Completed Phase 1 of construction of food distribution warehouse in Cherryland, providing food to thousands of low-income individuals.

Neighborhood Preservation and Sustainability Department

- Rehabilitated owner-occupied homes, hired local contractors and construction workers, and purchased construction materials, expending \$118,000 in federal Community Development Block Grant and Home funding.
- Included energy conservation efforts such as low-flow toilets and energy star appliances, and the inclusion of sustainable landscaping and recycling on all projects.
- Provided 20 health and safety repairs for income eligible homeowners, 3 Housing Quality Standard inspections for the Housing Opportunities for Persons with AIDS Program, and abatement services for 18 property owners with zoning infractions in the Unincorporated County.
- Reduced lead-based paint hazards on housing rehabilitation projects.
- Oversaw the inspection, operation and review of 10 surface mines under the County's Surface Mining Ordinance and the State's Surface Mining and Reclamation Act.

Planning Department

- Completed the preparation and adoption of policies for Solar Energy Facilities in rural Alameda County.
- Continued preparation of the first Community Health and Wellness/Resiliency Element of the General Plan to develop new goals and policies that balance social, environmental

and economic impacts, including health impacts of community design decisions and sustainable business development.

- Initiated update of the Ashland-Cherryland Business District Specific Plan to promote future growth near transit that enhances the neighborhoods and provide housing and commercial opportunities in a pedestrian-friendly environment.
- Began update of the Fairview Community Specific Plan and developed standards to address new development, view preservation, fence heights and other concerns arising from community meetings.
- Completed review and approval of major projects, including Ashland Family Housing, Tiburcio Vasquez Health Center and other major community facilities.

Community Development Agency 2014-2015 Unincorporated Area Initiatives

Agriculture/Weights and Measures Department

- Inspect and certify shipments of agricultural goods for export.
- Regulate the use of pesticides through permitting, field monitoring, and appropriate enforcement actions against misuse violations.
- Maintain equity in the marketplace through regular inspections of all commercial weighing, measuring and point-of-sale devices (scanners).
- Provide education and outreach to students at schools and at public events on the importance of agriculture, and to enhance their understanding of the food system through the “Alameda County Ag in the Classroom” Program.

Economic and Civic Development Department

- Implement economic development activities including business attraction, customer attraction events, marketing and outreach, and blight elimination.
- Implement the Billboard Reduction and Relocation Program.
- Implement the Long-Range Property Management Plan.

Healthy Homes Department

- Implement the Healthy Child Initiative in Hayward and surrounding unincorporated areas, by engaging obstetrics and gynecology providers to increase lead screening.
- Promote compliance with lead safety standards by developing working agreements for referrals with enforcement and housing agencies throughout Alameda County.
- Provide healthy homes and lead poisoning prevention information through media, presentations, events, and an information line.

Housing and Community Development Department

- Continue implementation of EveryOne Home Plan to end homelessness, including supportive housing opportunities and public education on solutions to homelessness.
- Complete construction of in-process affordable housing units; begin construction on 86 units, with possible additional developments under review.

- Improve low-income communities, increase accessibility for people with disabilities, and increase economic development and job creation through the Community Development Block Grant Program.
- Provide financing and technical assistance for the development of affordable housing to serve low income persons and provide rent subsidies for those with very low incomes and persons with HIV/AIDS so they can maintain their housing.

Neighborhood Preservation and Sustainability Department

- Rehabilitate owner-occupied homes, hiring local contractors and construction workers and purchasing construction materials to help the local economy and improve the homes and neighborhoods in Alameda County with approximately \$1.1 million in Community Development Block Grant and State Housing and Community Development (Cal Home) funds in the form of loans and grants.
- Continue to improve and expand overall service delivery of technical and financial assistance for existing housing rehabilitation loan and grant programs that provide health and safety repairs, exterior paint and curb appeal grants, energy efficiency and water conservation improvements to low- to moderate-income households.
- Continue to expand Single-Family Housing Rehabilitation Program to increase accessibility for Spanish-speaking residents.
- Enhance existing waste reduction and recycling activities in the community and implement sustainable landscaping and waste reduction in residential rehabilitation projects and incorporate lead Safe construction practices, reduce lead based paint hazards on residential rehabilitation projects.
- Oversee the inspection, operation and review including Operator compliance and regulatory enforcement of the ten surface mines under the County's Surface Mining Ordinance and the State's Surface Mining and Reclamation Act.

Planning Department

- Complete Ashland Cherryland Business District Plan and Fairview Specific Plan Update.
- Complete Community Health and Wellness Element for the unincorporated areas of Cherryland and Ashland.
- Complete project work on Senior Housing Facility in San Lorenzo, and Fire Station and Community Center in Cherryland.
- Resolve on-going concerns in the Livermore wine region regarding nitrite levels in groundwater and complete update of the South Livermore Valley Area Plan.
- Complete adoption of the County Residential Design Guidelines and Standards.

Community Development Agency Human Impacts on Funding Reductions

Agriculture/Weights and Measures Department

Funding Reductions

- State funding reductions being considered by the California Department of Food and Agriculture will negatively impact agriculture in Alameda County in pest prevention and consumer protection programs. These programs include:
 - 20% reduction in pest exclusion funding to inspect packages at local shipping terminals for shipments coming from areas of the United States known to be high risk.
 - Elimination of funding for pest detection of the Asian Citrus Psyllid.
 - 10% reduction in funding that supports the introduction and spread of the Glassy Winged Sharpshooter.
 - 20% reduction for funding supporting the regulation and enforcement of the Light Brown Apple Moth quarantine.

Human Impacts

- Increased costs will be incurred by agricultural producers and public/private property owners as their individual efforts will replace the department's resources to combat and hinder the spread of invasive exotic organisms on their properties.
- Property damages and costs to private residents will be incurred if high-priority invasive species become established on their properties and abatement is ordered as required by law.
- Environmental degradation (along with unknown impacts on endangered species) will occur and degrade the quality of life for Alameda County residents as pests of common occurrence increase in abundance and degrade our natural environment, or new highly invasive species arrive and disrupt ecological communities, parks, and natural areas.
- Reduced inspections that exclude high-risk insect pests known to cause environmental damage will likely cause home owners to increase pesticide use and reduce their quality of home gardening and enjoyment of natural environments such as parks and open space.
- Reduced Glassy-Winged Sharp Shooter funding will increase the risk of introduction of the lethal Pierce's Disease in the county's wine-growing region.

Economic and Civic Development Department

Funding Reductions

- Dissolution of Redevelopment Agency.

Human Impacts

- The central unincorporated area of Alameda County is home to over 120,000 residents and includes the communities of Ashland, Cherryland, Castro Valley, and San Lorenzo. Historically, public infrastructure dollars have been inadequate to keep up with needed repairs and enhancement of existing roadways, sidewalks and other public infrastructure investments. The lack of funds for community investments significantly reduced opportunities to access needed education enrichment, health care, and community recreation. A high prevalence of obesity, diabetes, cancer, stroke, Influenza/Pneumonia, and Chronic Obstructive Lung disease are reported in Ashland and Cherryland and are the leading causes of death in this community. Many of these health conditions have been linked to inadequate exercise, nutrition, and access to health care.
- The business districts of these areas have suffered a great decline since the 1950's and 1960's. Store fronts remain vacant and many properties are underutilized and/or in disrepair along the commercial corridors. Aside from blight resulting from the economic decay over the last generation, the Ashland and Cherryland median household income is substantially lower than the countywide median (\$40,826 compared with the County median of \$55,946) and the communities on the whole suffer from inadequate housing, poor access to transportation, and limited economic opportunities and needed services.
- Through the use of redevelopment funds, the Agency planned to invest over \$140 million in public improvements, affordable housing and economic development projects throughout the Ashland, Cherryland, Castro Valley, and San Lorenzo communities. The Board of Supervisors has designated up to \$90 million to complete these unfunded projects.
- Human impacts resulting from the removal of this funding will include:
 - With less funding for neighborhood sidewalk improvements, school children (and other residents) will continue to walk on roadways.
 - Fire safety personnel in San Lorenzo will continue to operate in an outdated facility that is in need of major repairs.
 - Ashland, Cherryland, San Lorenzo and Castro Valley residents will continue to seek shopping opportunities outside their community, as they continue to encounter vacant store fronts and blighted commercial corridors, without incentives for new retail shops to develop.
 - Affordable housing will be less available to low-income seniors, families and individuals.

Healthy Homes Department

Funding Reductions

- Reductions in the U.S. Department of Housing and Urban Development budget for lead hazard control may result in major cuts in the funding for competitive grants to remediate lead hazards in low-income housing.

- Funding for Healthy Homes interventions, currently funded by the Kresge Foundation and the Kaiser Foundation will come to an end by June 2015.

Human Impacts

- Funding cuts in the U.S. Department of Housing and Urban Development Lead Hazard Control Program would decrease the number of low-income housing units receiving lead hazard remediation.
- Inadequate funding for healthy homes interventions will result in a decrease in housing units of approximately 100 low-income families receiving the service.

Housing and Community Development Department

Funding Reductions

- The federal Community Development Block Grant Program provides essential services and community infrastructure which assists low-income people and communities. CDBG-supported programs provide benefits to direct recipients and to the larger community. Countywide, CDBG funding levels have been reduced by over \$2.4 million in the last two fiscal years. We are currently projecting an additional 1.5% reduction (\$23,700) in the Urban County Community Development Block Grant for FY14/15, which will negatively impact programs in the five small cities and the Unincorporated County – due to federal budget level and additional localities qualifying for grants nationally.
- Federal HOME Program funding has been reduced by almost \$1.9 million (over 48%) between FY11-12 and FY12-13 for the HOME Consortium. Countywide, HOME funds have been reduced by more than \$4.3 million since FY11/12. In FY14/15, a slight increase in funding is being projected (5.5%, \$111,200); however this is a relatively small amount and does not compensate for prior reductions.
- Federal Continuum of Care Program grants in Alameda County were reduced by \$1.2 million (5%) for federal FY13 due to sequestration cuts. Funding is projected to remain at the reduced rate in FY14/15.

Human Impacts

- Reductions in Community Development Block Grant funds mean fewer improvements to infrastructure in low-income communities and fewer direct services, such as meals, job training, and shelter nights to low-income individuals and families. Sequestration and other federal cuts referenced above will result in the loss of funding for housing rehabilitation, senior services, Americans with Disabilities Act accessibility improvements, and job training programs.

- Reductions in federal funding for rental assistance, housing operating and service programs for disabled homeless people and their families will result in a loss of approximately 30 housing subsidies annually and cuts to services.
- Decreases in funding for the building of affordable rental housing, first-time homebuyer assistance, and rental assistance benefitting low-income households will reduce the number of households served by those programs annually by approximately 30-40.
- Reductions in federal funding to the HOME Program mean that fewer new affordable housing units will be developed in the HOME Consortium. Reductions in HOME funds, combined with the loss of Redevelopment housing set-asides, mean significantly fewer affordable housing units will be developed in future years. Because these units typically have an affordability term of 59 years, that loss will impact affordable housing availability for that length of time.
- Reductions in Continuum of Care funding will result in the loss of a grant funding an employment program for the homeless which assists more than 1,800 clients annually. Additionally, another program's funding was reduced, resulting in an estimated 900 homeless clients losing access to supportive services to assist them in obtaining and retaining housing.

Neighborhood Preservation and Sustainability Department

Funding Reductions

- The dissolution of Redevelopment Agencies, including the Cities of Fremont and Union City and County Redevelopment Agency resulted in a \$1.1 million loss of funds which supported technical and financial assistance for community revitalization, including housing rehabilitation.
- The federal Community Development Block Grant Program provides essential services and community infrastructure which assists low-income people and communities. The cumulative impact of Community Development Block Grant funding reductions in FY 13/14 and 14/15 in the Urban County has cut housing rehabilitation programs in the five small cities and the Unincorporated County by 23%.

Human Impacts

- The loss of approximately \$4 million for loans and grants, which facilitated the hiring of local contractors and construction workers and the purchase of construction materials. This represents a loss to the local economy and a reduction in economic development for area residents.
- A reduction of housing rehabilitation services and technical assistance for maintaining the housing stock and improving the homes of 750 Alameda County residents annually.

Planning Department

Funding Reductions

- The former Redevelopment Agency funded a full-time Code Enforcement Investigator to provide enhanced, proactive code enforcement coverage in the western unincorporated commercial areas.

Human Impacts

- With the dissolution of the Redevelopment Agency, Planning has, and will, support code enforcement coverage in the commercial areas by reallocating department resources, resulting in a constrained level of effort. This limited coverage will likely have negative effects on communities if blighted conditions in businesses are addressed by code enforcement staff in a delayed manner.