

## **Community Development Agency Mission Statement**

To enhance the quality-of-life of County residents and plan for the future well-being of the County's diverse communities; to balance the physical, economic, and social needs of County residents through land use planning, environmental management, neighborhood improvement, affordable housing, and community development; and to promote and protect agriculture, the environment, economic vitality and human health.

## **Community Development Agency 2015-2016 Mandated Services**

Provide staff support to the Board of Supervisors, Planning Commission, Boards of Zoning Adjustment, Airport Land Use Commission, Lead Abatement District Joint Powers Authority, and Successor Agency Oversight Board.

Administer Surplus Property Authority and Redevelopment Successor Agency.

Prepare, update, and implement County's General Plan; administer and update applicable County ordinances.

Conduct environmental, design, and policy review of proposed development projects pursuant to County and State development and planning laws and procedures.

Issue and enforce required land use permits and monitor required environmental mitigation measures.

Enforce the Food and Agriculture Codes and the Business and Professions Codes related to agriculture and weights and measures.

Verify accuracy of commercial weighing and measuring devices, including point-of-sale terminals.

Provide financing, project administration, and construction management for housing, community development, rehabilitation and homeless programs as mandated by local, state or federal funding sources.

EveryOne Home Plan implementation; administer supportive services, shelter, housing operations, and rental assistance programs for homeless and at-risk individuals and families.

Provide case management and environmental investigation of lead-exposed children as mandated by state or federal funding sources, and ensure remediation of lead hazards and compliance with lead-safe work practices.

Provide education, training, and lead hazard reduction strategies to prevent lead exposure of pre-1978 residential properties in the four Lead Joint Powers Authority County Service Area cities.

Manage County's demographic and census programs, including redistricting.

Implement Mineral Resource Management and Surface Mining Permit Administration. Process applications and permit amendments. Conduct annual and periodic inspections and reviews for compliance, protection, and development of mineral resources through the land-use planning process as mandated by the State's Surface Mining and Reclamation Act of 1975 (SMARA) and the County's Surface Mining Ordinance.

## **Community Development Agency 2015-2016 Discretionary Services**

Manage/staff Castro Valley Municipal Advisory Committee; Sunol Citizens' Advisory Committee; Agricultural Advisory Committee; Parks, Recreation, and Historical Commission Alcohol Policy Committee; District 4 Advisory Committee; Altamont Open Space Committee; and Housing and Community Development Advisory Committee. Provide technical expertise at Board of Supervisors' community and sub-committee meetings.

Enforce Zoning, Neighborhood Preservation, Junk Vehicle, Mobile Home Park Space Rent Stabilization, and other ordinances; protect County interests in regional transportation and land-use/planning efforts.

Support County commissions: Local Agency Formation Commission; Transportation Commission (formerly Congestion Management Agency); Climate Action Plan Team; BART to Livermore, Bayfair BART Transit Oriented Development (TOD) and Bayfair BART Safety Study Technical Advisory Committees; Tri-Valley Regional Rail Policy Working Group; Technical Advisory Working Group (TAWG); Regional Advisory Working Group (RAWG); and, Abandoned Vehicle Abatement Authority.

Participate in regular community and regional meetings; including: Rural Roads; Eden Area Livability Initiative (EALI); Agriculture/Canyonlands; East Alameda County Conservation Strategy (EACCS) Implementation Committee; Fire Commission Committee; Cherryland Community Association; San Lorenzo Homes Association; and EveryOne Home Leadership Board.

Participate on state, regional, countywide and local boards, committees, and task forces in areas related to the agency's responsibilities and staff expertise.

Provide the East Bay Economic Development Alliance, other County departments, and the public with affordable housing development expertise and economic/demographic data.

Promote sustainable property development and job creation opportunities.

Develop and implement affordable housing programs and policies for the County, including the unincorporated areas of the County.

Support strategic vision priorities and carry out Environmental/Sustainability goals that maximize the value of county resources, thriving communities, transportation services, and affordable housing stock.

Remediate environmental and safety hazards in homes of children diagnosed with asthma or respiratory distress, while increasing awareness of the importance of proper ventilation, moisture control, allergen reduction, integrated pest management, and home safety on occupant health.

Develop affordable clean energy programs for the unincorporated areas of the County.

Carry out local economic and civic development activities consistent with Board policy on reinvestment of former redevelopment funds in Alameda County.

## **Community Development Agency 2014-2015 Major Accomplishments**

### **Agriculture/Weights and Measures Department**

- Continued outreach and education through the “Alameda County Ag in the Classroom” Program.
- Ongoing inspection of commercial weighing, measuring and scanner devices to ensure equity in the market place.
- Continued expansion of the Pest Exclusion Canine Unit (dog team) into U.S. Post Office terminals.
- Ongoing outreach to schools and pesticide applicators regarding the special care and precautions that must be taken before applying pesticides in the vicinity of, or adjacent to schools and day care centers.
- Continued assessment of the drought impact on agricultural production and agricultural lands

### **Economic and Civic Development Department**

- Implemented economic development activities including business attraction, small business education events, customer attraction events and activities, and graffiti abatement.
- Continued negotiations for Billboard Reduction and Relocation Program.
- Coordinated funding of Tier One funded projects, including the Cherryland Fire Station and Cherryland Community Center.

### **Redevelopment Successor Agency:**

- Completed the required Recognized Obligation Payment Schedules (ROPS) for payment relating to enforceable obligations.
- Received approval of the Long-Range Property Management Plan regarding the disposition of former Redevelopment Agency properties.
- Completed design and initiated construction of the Cherryland Fire Station and finalized design of the Cherryland Community Center.

### **Healthy Homes Department**

- Provided case management to 300 lead-exposed children in Alameda County.

- The Healthy Homes Department acquired the minor home repair and housing rehabilitation programs of the Neighborhood Preservation and Sustainability Department.
- Provided awareness and information on maintaining a healthy home to members of the public through website, Facebook, e-subscribe and parent listserv's; increased knowledge of healthy homes measures through direct contact with individuals through the public information line, presentations and events; reached individuals through TV, radio, print and internet media spots and literature rack displays; and worked with community partners and agencies.
- The Department convened the *Time to Act: Bridging the Gap between Health and Housing Leaders' Luncheon and Funders' Briefing*, and brought together national, regional and local leaders in the field of healthy housing to begin an earnest dialogue to develop a county-wide strategy to address substandard housing issues affecting the most vulnerable populations among county residents.
- The Department was the recipient of the National Healthy Homes Champions Award in recognition of the Department's "collaborative multidisciplinary approach in healthy housing. The award was presented to the Department Director in Florida.

### **Housing and Community Development Department**

- Provided rental assistance, supportive services and/or operating subsidies to more than formerly homeless or at-risk households.
- Provided emergency winter homeless shelter beds to homeless individuals and families.
- Completed construction of 176 affordable housing units; began construction on 291 units; 369 more units are in predevelopment, for a total of 836, including additional units funded by new Affordable Housing Trust Fund 'boomerang' funds.
- Supported community services and job creation in the Unincorporated County through the Community Development Block Grant program, such as completion of second phase of construction of food distribution warehouse in Cherryland which provided food to over low-income individuals, .starting construction on the Dig Deep Fairmont Food Hub, and providing business development services to newly-licensed childcare providers in the Ashland and Cherryland communities.

### **Neighborhood Preservation and Sustainability Department**

- Oversaw the inspection, operation and review of ten surface mines under the County's Surface Mining Ordinance and the State's Surface Mining and Reclamation Act.

## **Planning Department**

- Completed the preparation of the first Community Health and Wellness/Resiliency Element of the General Plan to develop new goals and policies that balance social, environmental and economic impacts, including health impacts of community design decisions and sustainable business development.
- Completed the adoption of the West Unincorporated County Residential Design Guidelines and Standards to preserve and enhance the desired character of existing neighborhoods and improve the aesthetic and functional quality of new development projects.
- Continued the update of the Ashland-Cherryland Business District Specific Plan to promote future growth near transit that enhances the neighborhoods and provide housing and commercial opportunities in a pedestrian-friendly environment
- Continued the update of the Fairview Community Specific Plan and developed standards to address new development, view preservation, fence heights and other concerns arising from community meetings.
- Completed the annexation of the Castro Valley Canyonlands to the Castro Valley Sanitary District to provide solid waste and recycling services to the area residents.
- Completed the Altamont Pass Wind Resource Area Repowering Program Environmental Impact Report, which included permits for two repowering wind energy projects, to facilitate renewable energy production through repowering which will in turn support environmental benefits for resident terrestrial and avian species, their habitats, and general ecological values.
- Initiated the development of an Alameda County Community Choice Aggregation or energy program that enables the county to procure electricity, including renewable energy, and reduce energy cost for residents and local businesses.

## **Surplus Property Authority (Included in CAO Budget)**

- Closed sale of residential site in Dublin for \$5.6 million and three Staples Ranch properties in Pleasanton for an additional \$35 million.
- Issued an RFP for marketing Dublin Office Site 15A and selected and entered into a contract with a broker.
- Issued an RFP for Dublin Transit Center Site D-1 and selected a developer.
- Negotiated an extension of TIF credits with Dublin and collected \$3 million in park and traffic fee credit payments in Dublin.

**Community Development Agency  
2015-2016 Goals and Objectives  
Agriculture/Weights and Measures Department**

Promote and protect marketplace equity, agriculture, human health and the environment by enforcing federal, state and local laws pertaining to the introduction and spread of injurious pests, pesticide use, fruits and vegetables commodity standards, and the regulation of commercial weighing, measuring and point-of-sale devices.

**Strategic Vision Priority:**

- Environment / Sustainability
- Safe and Livable Communities

**Goals:**

- Improve and protect the environment and livability of Alameda County citizens.
- Improve the delivery of mandated services.

**Objectives:**

- Keep unwanted plant pests and diseases out of Alameda County with the use of the Pest Exclusion Canine Unit (dog team) and licensed staff. Deploy, monitor and remove insect traps to detect the introduction of harmful exotic insect pests.
- Continue outreach to K-12 schools promoting agriculture through the “Alameda County Ag in the Classroom” Program.
- Inspect commercial weighing and measuring devices and point-of-sale devices for correctness and accuracy.
- Certify pesticide applicators, register pest control companies, issue restricted material permits, inspect pesticide applications, and take appropriate enforcement actions against pesticide misuse violators.
- Inspect and certify producers and farmers markets; register/inspect organic growers, handlers and sellers; and inspect/certify shipments of agricultural goods for export.



<b>Agriculture/Weights and Measures Department Performance Measures:</b>	<b>FY 2013 Actual</b>	<b>FY 2014 Actual</b>	<b>FY 2015 Goal</b>	<b>FY 2016 Goal</b>
Deploy and remove insect traps for detecting exotic economic pests	6,469	6,329	6,910	6,332
Inspect/service insect traps in compliance with State Standards	99,343	89,688	92,922	94,656
Inspect incoming plant material at various shipping terminals	15,000	12,000	7,000	7,000
Inspect incoming plant material for Glassy-Winged Sharpshooter	3,500	2,500	2,500	2,500
Conduct pesticide applications inspections	250	250	250	275
Conduct pesticide records inspections	150	150	150	175
Issue restricted use pesticide permits and operator identification numbers to growers	300	300	300	250
Inspect commercial weighing and measuring devices, and quantity control/scanner inspections	36,000	32,900	33,000	32,000
Inspect outgoing nursery stock, harvested commodities and green waste for Light Brown Apple Moth and ongoing outreach to retail nurseries	776	388	350	350
Conduct inspections of outgoing nursery stock and green waste for Sudden Oak Death	100	100	100	100
Inspect incoming shipments to detect agricultural pests/diseases in unmarked parcels using Canine Inspection Team	2,200	2,400	2,000	2,000

**Community Development Agency  
2015-2016 Goals and Objectives  
Economic and Civic Development Department**

In June 2012, the Board of Supervisors unanimously approved a budget policy to utilize former redevelopment funds returning to the County up to \$18 million per year for five years to fund the “Tier One” list of unfunded redevelopment projects. On July 29, 2014, the Board of Supervisors clarified the policy relating to Tier One projects as follows: continue to allocate the up to \$90 million previously approved by the Board for Tier One projects on a ‘Pay-As-You-Go’ basis; and extend the time for accrual of these funds past the five years of the original commitment in order to complete Tier One projects, or reach \$90 million (whichever comes first).

**Strategic Vision Priorities:**

- Environment/Sustainability
- Safe and Livable Communities
- Housing
- Transportation

**Goals:**

- Promote economic development and community investment in the unincorporated communities of Alameda County.
- Improve and protect the environment and livability of unincorporated neighborhoods.
- Provide safe and affordable housing to Alameda County residents.

**Objectives:**

- Continue implementation of economic development activities, including business attraction, customer attraction events, small business education and graffiti abatement.
- Development and implementation of a Billboard Reduction and Relocation Program.
- Continue implementation of “Tier One” projects.

**Redevelopment Successor Agency Objectives:**

- Continue to prepare and administer Recognized Obligation Payment Schedule (ROPS) and implement Enforceable Obligations.
- Implement the Long-Range Property Management Plan.

- Provide staff support to the Successor Agency Oversight Board.

<b>Economic and Civic Development Department Performance Measures:</b>	<b>FY 2013 Actual</b>	<b>FY 2014 Actual</b>	<b>FY 2015 Goal</b>	<b>FY 2016 Goal</b>
Graffiti abatement sites	400	1,423	1,100	1,500
Economic Development Strategic Plan	Implement	Implement	Implement	Implement
E. 14 <sup>th</sup> Streetscape Phase II	New County funding for project in FY	Design pending	Commence design	Commence design
Meekland Avenue	Awaiting design	Begin design	Commence construction	Complete construction
Hesperian Blvd Streetscape Project	Complete design and start construction	Complete design	Commence construction	Commence construction
Cherryland Community Center	Complete design (ROPS funded)	Complete design	Commence construction	Commence construction
Cherryland Fire Station	Complete design	Complete design	Commence construction	Complete construction
Castro Valley Shared Parking Project	Complete design	Complete design	Commence construction	Complete construction
San Lorenzo Library Expansion	Commence construction	Under construction	Complete construction	Complete construction

**Community Development Agency  
2015-2016 Goals and Objectives  
Healthy Homes Department**

Increase awareness of the link between housing conditions and health including lead poisoning, respiratory distress, and injuries; achieve early intervention to mitigate dangerous and unhealthy housing conditions; provide training and education to prevent residential health and safety hazards.

**Strategic Vision Priorities:**

- Environment/Sustainability
- Safe and Livable Communities
- Healthy and Thriving Populations
- Housing

**Goals:**

- Advance an integrated approach for safe and healthy housing, through collaborative community initiatives, applied research and policy development, in order to improve the lives of vulnerable populations.

**Objectives:**

- Provide services to asthma clients and case management services to lead-exposed children throughout Alameda County.
- Promote awareness and increase community capacity for healthy homes measures through community outreach, partnerships, education and media.
- Continue to expand Single-Family Housing Rehabilitation Program to increase accessibility for non-English speaking residents and the senior population.
- Provide education and training in Lead Safe Work Practices to property owners, property managers, maintenance workers, workforce development trainees and housing and building officials.
- Improve health and housing outcomes by expanding efforts to incorporate lead hazard reduction, proper ventilation, moisture control, allergen reduction, integrated pest management, home safety, and code violations into green building, housing rehabilitation, weatherization, and residential energy efficiency services.

<b>Healthy Homes Department Performance Measures:</b>	<b>FY 2013 Actual</b>	<b>FY 2014 Actual</b>	<b>FY 2015 Goal</b>	<b>FY 2016 Goal</b>
Provide Lead-Safe Work Practices training to property owners, contractors, laborers, and housing inspectors	10	9	8	8
Health providers education and contacts	200	400	400	400
Review blood lead screening reports	21,000	23,000	23,000	25,000
Manage cases of lead exposed children	250	300	325	325
Respond to unsafe renovation complaints	85	85	85	85
Information line assistance	620	400	400	800
In-home consultations	200	200	200	200
Website contacts	56,000	64,000	65,000	64,000
Complete lead evaluations in housing to be remediated	50	30	50	50
Hazard reduction projects in housing units	50	25	65	50
Conduct healthy housing visual assessments	N/A	220	110	100
Conduct environmental and safety interventions	N/A	40	20	20
Percent of certified lead construction training to contractors who met workshop learning objectives	95%	95%	95%	95%
Medical provider visits	15	35	50	20
Number of countywide inspections conducted annually to identify health safety violations in homes	250	327	250	250
Percentage of homes repaired to meet local housing code	100%	100%	100%	100%
Number of homes repaired for health and safety hazards in the Unincorporated County	100	51	50	50

**Community Development Agency  
2015-2016 Goals and Objectives  
Housing and Community Development Department**

Provide community planning and funding for affordable housing development, community infrastructure, efforts to end homelessness, and fair housing. Expand and preserve affordable housing opportunities for low- and moderate-income residents and persons with special needs, including homeless populations.

**Strategic Vision Priorities:**

- Safe and Livable Communities
- Housing

**Goal:**

- Provide safe and affordable housing to Alameda County residents, and shelter and self-sufficiency to the homeless.

**Objectives:**

- Provide rental assistance, supportive services and/or operating subsidies to formerly homeless or at-risk households.
- Complete construction of 291 affordable housing units; begin construction on 606 units with 273-plus units in predevelopment, for a total of 897.
- Administer Community Development Block Grant Program in the Urban County to finance housing rehabilitation, public facilities, curb cuts, Americans with Disabilities Act (ADA) accessibility improvements, park improvements and affordable housing development; benefiting lower-income people and communities.
- Administer HOME Program funds to finance affordable housing development, housing rehabilitation, and tenant-based rental assistance to low-income households in the HOME Consortium.
- Administer the Affordable Housing Trust Fund to finance affordable housing development and Rapid Re-housing programs for homeless, very low and extremely low-income households throughout Alameda County.
- Provide emergency winter relief program to operate warming shelters, outreach and engagement to homeless individuals and rapid rehousing to families.

- Coordinate submission of annual Housing and Urban Development homeless funding application totaling more than \$27 million to assist in the implementation of the EveryOne Home Plan to end homelessness.

<b>Housing and Community Development Department Performance Measures:</b>	<b>FY 2013 Actual</b>	<b>FY 2014 Actual</b>	<b>FY 2015 Goal</b>	<b>FY 2016 Goal</b>
Housing Opportunities for Persons with AIDS-funded housing and/or information and referral services to people with AIDS	390	390	400	400
Develop affordable housing units – Unincorporated County	18	96	87	87
Develop affordable housing units – countywide	602	969	836	897
Rental assistance for person with AIDS (# of units assisted with Housing Opportunities for Persons with AIDS – Project Independence)	118	118	118	118
Rental assistance for homeless persons with disabilities (# of units assisted with Shelter Plus Care)	500	500	500	500
Number of first-time homebuyers approved or refinanced under the Mortgage Credit Certificate Program	50	50	70	70
Number of Urban County residents provided fair housing and/or tenant/landlord counseling services	1,000	1,000	1,000	1,000
Fund operation of transitional and permanent housing and supportive services programs for homeless and at-risk households	1,500	1,500	1,600	1,600





**Community Development Agency  
2015-2016 Goals and Objectives  
Neighborhood Preservation and Sustainability Department**

Promote effective mineral resource management.

**Strategic Vision Priorities:**

- Safe and Livable Communities

**Goals:**

- Mineral resource management, administration and implementation as lead agency for the County in the State's Surface Mining and Reclamation Act (SMARA) and the County's Surface Mining Ordinance (SMO).
- Assist in facilitation and provide SMARA and SMO guidance to quarry operators and the community in the operation of the largest industrial use in the Unincorporated County.
- Issue and enforce required land use permits related to surface mining and accessory uses.

**Objectives:**

- Implement mineral resource management and surface mining permit administration.
- Process applications and permit amendments.
- Conduct annual and periodic inspections and reviews for compliance, protection, and development of mineral resources through the land-use planning process as mandated by the SMARA and SMO.

**Community Development Agency  
2015-2016 Goals and Objectives  
Planning Department**

Provide planning, environmental and development services; oversight of infrastructure, new development, and land use policies; and monitor/enforce the County Zoning Ordinance, Subdivision, Neighborhood Preservation and other ordinances for unincorporated communities.

**Strategic Vision Priorities:**

- Environment/Sustainability
- Safe and Livable Communities
- Housing
- Transportation

**Goals:**

- Improve the environment and livability of unincorporated neighborhoods.
- Improve the provision of mandated services to Unincorporated County residents.
- Promote economic development in Alameda County communities.

**Objectives:**

- Complete Ashland Cherryland Business District Plan Update including new zoning standards.
- Complete Fairview Specific Plan Update and associated community and environmental processes.
- Initiate the update of the Castro Valley Central Business District Specific Plan.
- Resolve ongoing concerns in the South Livermore Valley wine region regarding nitrite levels in groundwater; complete update of the South Livermore Valley Area plan.
- Complete the rezoning of parcels to implement the land use designations of the Eden Area General Plan.
- Continue the development of an Alameda County Community Choice Aggregation or energy program that enables the county to procure electricity, including renewable energy, and reduce energy cost for residents and local businesses

<b>Planning Department Performance Measures:</b>	<b>FY 2013 Actual</b>	<b>FY 2014 Actual</b>	<b>FY 2015 Goal</b>	<b>FY 2016 Goal</b>
Comprehensive review and update of the Zoning Ordinance – Phase II	75% Complete	75%	100% Complete	N/A
Prepare, update, or review specific plans, community plans, or area studies	1	2	1	2
Implement newly revised specific plans, community plans, or area studies	1	0	1	1
Complaints received and responded to for code violations and blighted conditions	1,400	1,550	1,550	1,625
Extensive environmental reviews completed in conformance with State Planning and Land Use Law	4	6	6	6
Monitor conditional use permits for solid waste facilities	3	3	3	3
Percent of code or blight related complaints resolved	95%	95%	98%	95

**Community Development Agency  
2015-2016 Goals and Objectives  
Surplus Property Authority**

Generate funds through land sales, promote property development, and create employment opportunities that will enhance Alameda County and contribute to the financial stability of the County.

**Strategic Vision Priority:**

- Housing
- Safe and Livable Communities
- Transportation

**Goal:**

- To create income and promote economic development in Alameda County communities.

**Objectives:**

- Process entitlements and close escrow on two properties in Staples Ranch for an estimated total of \$17.4 million in net sales.
- Process entitlements and close escrow on one multi-family residential site in Dublin
- Market office sites in Dublin.

<b>Surplus Property Authority Performance Measures:</b>	<b>FY 2013 Actual</b>	<b>FY 2014 Actual</b>	<b>FY 2015 Goal</b>	<b>FY 2016 Goal</b>
Property entitlements processed for County surplus property	1	3	4	3
Surplus property sites sold	1	2	4	3

**Community Development Agency  
2014-2015 Major Accomplishments  
Unincorporated County**

**Agriculture/Weights and Measures Department**

- Conducted inspections of incoming plant products at shipping/receiving terminals using the canine inspection team and licensed staff.
- Conducted inspections on pesticide applications, employee safety records, public agencies and businesses.
- Conducted inspections on commercial weighing, measuring and scanner devices to ensure equity in the marketplace.
- Conducted insect trap inspections.

Note: Services are provided countywide and are not tracked separately for the Unincorporated County.

**Economic and Civic Development Department**

- Implemented economic development activities including business attraction, small business education events, customer attraction events and activities, and graffiti abatement.
- Continued negotiations for Billboard Reduction and Relocation Program.
- Coordinated the funding of Tier One funded projects, including the Cherryland Fire Station and Cherryland Community Center.

**Redevelopment Successor Agency:**

- Completed the required Recognized Obligation Payment Schedules (ROPS) for payment relating to enforceable obligations.
- Received approval of the Long-Range Property Management Plan regarding the disposition of former Redevelopment Agency properties.
- Completed design and initiated construction of the Cherryland Fire Station and finalized design of the Cherryland Community Center.

## **Healthy Homes Department**

- Continued work on the final year of the Healthy Child Initiative by engaging medical providers, political figures, and other community stakeholders to increase lead screening throughout Alameda County and the Unincorporated Areas of the County.
- Provided technical assistance to pediatricians to increase lead screening in the unincorporated area of the County.
- Provided technical advisement to residents regarding treatments to address lead hazards, mold, mildew and excess moisture in homes.
- Provided health and safety repairs for income eligible homeowners, Housing Quality Standard inspections for the Housing Opportunities for Persons with AIDS Program, and abatement services for property owners with zoning infractions in the Unincorporated County.
- The Department was awarded a Kaiser Community Benefits continuation award to continue the Coordinated Response to Asthma Management to address asthma triggers in the home.

## **Housing and Community Development Department**

- Provided transitional housing to individuals and families.
- Provided rapid rehousing and support services to formerly homeless households.
- Began construction on 86 affordable housing units.
- Completed Phase 2 of construction of food distribution warehouse in Cherryland, providing food to thousands of low-income individuals.
- Started construction on the Dig Deep Farms Fairmont Food Hub.
- Provided business development support to newly-licensed home-based childcare providers in the Ashland and Cherryland communities.
- Completed the ADA-compliant restroom at Mervin Morris Park in San Lorenzo.

## **Neighborhood Preservation and Sustainability Department**

- Oversaw the inspection, operation and review of surface mines under the County's Surface Mining Ordinance and the State's Surface Mining and Reclamation Act.

## **Planning Department**

- Completed the preparation and adoption of policies for Solar Energy Facilities in rural Alameda County.
- Continued preparation of the first Community Health and Wellness/Resiliency Element of the General Plan to develop new goals and policies that balance social, environmental and economic impacts, including health impacts of community design decisions and sustainable business development.
- Initiated update of the Ashland-Cherryland Business District Specific Plan to promote future growth near transit that enhances neighborhoods and provide housing and commercial opportunities in a pedestrian-friendly environment.
- Began update of the Fairview Community Specific Plan and developed standards to address new development, view preservation, fence heights and other concerns arising from community meetings.
- Completed review and approval of major projects, including Ashland Family Housing, Tiburcio Vasquez Health Center and other major community facilities.

## **Community Development Agency 2015-2016 Unincorporated Area Initiatives**

### **Agriculture/Weights and Measures Department**

- Inspect and certify shipments of agricultural goods for export.
- Regulate the use of pesticides through permitting, field monitoring, and appropriate enforcement actions against misuse violations.
- Maintain equity in the marketplace through regular inspections of all commercial weighing, measuring and point-of-sale devices (scanners).
- Provide education and outreach to students at schools and at public events on the importance of agriculture, and to enhance their understanding of the food system through the “Alameda County Ag in the Classroom” Program.

### **Economic and Civic Development Department**

- Update economic and civic development strategies, programs and projects and evaluate and propose funding opportunities. Continue to implement economic development activities including business attraction, customer attraction events, marketing, and outreach, and blight elimination.
- Implement the Billboard Reduction and Relocation Program.
- Implement the Long-Range Property Management Plan.

### **Healthy Homes Department**

- Provide services to asthma clients and case management services to lead-exposed children throughout Alameda County.
- Increase capacity to address mold problems in the home environment through research and legislative measures.
- Promote compliance with lead safety standards by developing working agreements for referrals with enforcement and housing agencies throughout Alameda County.
- Develop and implement a program for lead hazard reduction in the homes of low-income residents in Ashland, Cherryland and San Lorenzo.
- Rehabilitate owner-occupied homes, hiring local contractors and construction workers and purchasing construction materials to help the local economy and improve the homes and neighborhoods in Alameda County with Community Development Block Grant and State Housing and Community Development (Cal Home) funds in the form of loans and grants.



## **Housing and Community Development Department**

- Continue implementation of EveryOne Home Plan to end homelessness, including supportive housing opportunities and public education on solutions to homelessness.
- Provide financing and technical assistance for the development of affordable housing to serve low income persons and provide rent subsidies for those with very low incomes and persons with HIV/AIDS so they can maintain their housing. Complete construction of in-process affordable housing units; begin construction on 86 units, with possible additional developments under review.
- Improve low-income communities, increase accessibility for people with disabilities, and increase economic development and job creation through the Community Development Block Grant Program.

## **Neighborhood Preservation and Sustainability Department**

- Oversee the inspection, operation and review including Operator compliance and regulatory enforcement of surface mines under the County's Surface Mining Ordinance and the State's Surface Mining and Reclamation Act Including Annual SMARA Inspections and Reporting, Financial Assurance Cost Estimate and Mechanism Review.

## **Planning Department**

- Complete Ashland Cherryland Business District Plan Update including new zoning standards.
- Complete Fairview Specific Plan Update and associated community and environmental processes.
- Initiate the update of the Castro Valley Central Business District Specific Plan.
- Complete the rezoning of parcels to implement the land use designations of the Eden Area General Plan.
- Resolve on-going concerns in the Livermore wine region regarding nitrite levels in groundwater and complete update of the South Livermore Valley Area Plan.

## **Community Development Agency Human Impacts on Funding Reductions**

### **Agriculture/Weights and Measures Department**

#### Funding Reductions

- State funding for FY 2015/2016 for the Agriculture/Weights and Measures Department is expected to be stabilized at FY 2014/2015 levels. This, however, is still at a level of funding that was received prior to the significant reductions during the economic downturn in California. These reductions of approximately 20% have affected county pest prevention programs such as High Risk Pest Exclusion, Light Brown Apple Moth, and Glassy Winged Sharpshooter.

#### Human Impacts

- Increased costs will be incurred by agricultural producers and public/private property owners as their individual efforts will replace the department's resources to combat and hinder the spread of invasive exotic organisms on their properties.
- Property damage and costs to private residents will be incurred if high-priority invasive species become established on their properties and abatement is ordered as required by law.
- Environmental degradation (along with unknown impacts on endangered species) will occur and degrade the quality of life for Alameda County residents as pests of common occurrence increase in abundance and degrade our natural environment, or new highly invasive species arrive and disrupt ecological communities, parks, and natural areas.
- Reduced inspections that exclude high-risk insect pests known to cause environmental damage will likely cause home owners to increase pesticide use and reduce their quality of home gardening and enjoyment of natural environments such as parks and open space.

### **Economic and Civic Development Department**

#### Funding Reductions

- Dissolution of Redevelopment Agency.

#### Human Impacts

- The dissolution of the Alameda County Redevelopment Agency led to a drastic reduction in program and project funding in the urban unincorporated communities of Ashland, Cherryland, Castro Valley, and San Lorenzo. The former Redevelopment Agency was set to embark upon a \$140 million investment in public improvements, affordable housing and economic development projects throughout the Ashland, Cherryland, Castro Valley, and San Lorenzo communities.

- In recognition of this drastic reduction in funding, in June 2012 the Board of Supervisors unanimously approved a budget policy to utilize former redevelopment funds returning to the County up to \$18 million per year for five years to fund the “Tier One” list of unfunded redevelopment projects. On July 29, 2014, the Board of Supervisors clarified the policy relating to Tier One projects as follows: continue to allocate the up to \$90 million previously approved by the Board for Tier One projects on a ‘Pay-As-You-Go’ basis; and extend the time for accrual of these funds past the five years of the original commitment in order to complete Tier One projects, or reach \$90 million (whichever comes first).
- The funding for the “Tier One” list of unfunded redevelopment projects comes from the residual former redevelopment property tax increment that now is returned to the County’s General Fund. The Tier One projects include enhancements to unincorporated area commercial corridors. The business districts of these areas have suffered a great decline since the 1950’s and 1960’s. Store fronts remain vacant and many properties are underutilized and/or in disrepair along the commercial corridors.
- Human impacts resulting from the removal of this funding would include:
  - Commercial corridors will continue to be challenged by outmoded streetscapes that do not enhance the commercial corridor or its walkability.
  - Residents will be unable to get community center services in their neighborhood.
  - Ashland, Cherryland, San Lorenzo and Castro Valley residents will continue to seek shopping opportunities outside their community, as they continue to encounter vacant store fronts and blighted commercial corridors, without incentives for new retail shops to develop.

## **Healthy Homes Department**

### Funding Reductions

- Funding for Healthy Homes interventions, currently funded by the Kresge Foundation and the Kaiser Foundation, will come to an end by June 2015, which will decrease the number of housing assessments and interventions.
- Funding for the Healthy Child Initiative funded by Millennium Holdings court settlement proceedings will come to an end June 2015, which will decrease medical provider outreach and screening of lead poisoned children.
- Reductions in the U.S. Department of Housing and Urban Development budget for healthy housing have resulted in cuts in the funding for competitive grants to provide healthy housing assessments and interventions.
- The federal Community Development Block Grant Program provides essential services and community infrastructure which assists low-income people and communities. The

cumulative impact of Community Development Block Grant funding reductions in FY 13/14 and 14/15 in the Urban County has cut housing rehabilitation programs in the five small cities and the Unincorporated County by 23%.

### Human Impacts

- Funding cuts in the U.S. Department of Housing and Urban Development would decrease the number of low-income housing units receiving a healthy homes assessment and intervention.
- Inadequate funding for healthy homes interventions will result in a decrease in housing units of approximately 100 low-income families receiving the service.
- Completion of use of funds for the Healthy Child Initiative will result in a reduction of public awareness activities.
- A reduction of housing rehabilitation services and technical assistance for maintaining the housing stock and improving the homes of 750 Alameda County residents annually.
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### **Housing and Community Development Department**

#### Funding Reductions

- The federal Community Development Block Grant Program provides essential services and community infrastructure which assists low-income people and communities. CDBG-supported programs provide benefits to direct recipients and to the larger community. Countywide, CDBG funding levels have been reduced by over \$2.4 million since FY2012. Current funding is essentially level and does not restore the previous reductions.
- Federal HOME Program funding has been reduced by almost \$1.9 million (over 48%) between FY11-12 and FY12-13 for the HOME Consortium. Countywide, HOME funds have been reduced by more than \$4.3 million since FY11/12. In FY15/16, there is projected to be an additional 10% reduction in funding which equals an additional loss of \$214,834 in HOME funds.
- Federal Continuum of Care Program grants in Alameda County remained flat for FY14/15. Funding is projected to remain flat in FY15/16.

### Human Impacts

- Reductions in Community Development Block Grant funds mean fewer improvements to infrastructure in low-income communities and fewer direct services, such as meals, job training, and shelter nights to low-income individuals and families. The federal cuts referenced above will also result in the loss of funding for housing rehabilitation, senior services, Americans with Disabilities Act accessibility improvements, and job training programs.
- Flat federal funding for Continuum of Care Programs, which include rental assistance, housing operating and service programs for homeless individuals and families, will result in fewer homeless households being served and housed and a slower rate of ending homelessness in our County.
- Decreases in funding for the building of affordable rental housing, first-time homebuyer assistance, and rental assistance benefitting low-income households will reduce the number of households served by those programs annually by approximately 30-40 households per year, with a compounded impact over time.
- Reductions in federal funding to the HOME Program mean that fewer new affordable housing units will be developed in the HOME Consortium. Reductions in HOME funds mean significantly fewer affordable housing units will be developed in future years. Because these units typically have an affordability term of 59 years, that loss will impact affordable housing availability for that length of time.

## **Planning Department**

### Funding Reductions

The former Redevelopment Agency funded a full-time Code Enforcement Investigator to provide enhanced, proactive code enforcement coverage in the western unincorporated commercial areas.

### Human Impacts

With the dissolution of the Redevelopment Agency, Planning has, and will, support code enforcement coverage in the commercial areas by reallocating department resources, resulting in a constrained level of effort. This limited coverage will likely have negative effects on communities if blighted conditions in businesses are addressed by code enforcement staff in a delayed manner.