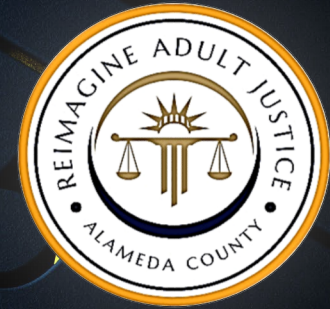


# REIMAGINE ADULT JUSTICE & PRETRIAL



## Public Protection Committee Presentation

**Wendy Still, MAS**

Reimagine Adult Justice Project Manager

**Thomas Nixon, Presiding Judge**

Alameda County Superior Court

**Adrienne Chambers, Deputy Chief Probation Officer**

Alameda County Probation Department

**Cory Jacobs, Pretrial Program Manager**

Alameda County Superior Court

## Implementation Status & Pretrial Expansion

March 28, 2024



# Status of 53 Recommendations



- ✓ **CalAIM – 8 Recommendations [15 through 21 & 23]**
  - In late 2023, Scott Coffin, former CEO for the Alameda Alliance for Health, was retained by the Alameda County Sheriff's Office to lead this effort and to move these recommendations forward.
- ✓ **Assembly Bill 1185: Sheriff's Oversight – 10 Recommendations [24 through 33]**
  - Delegated to specified county departments through Board action, i.e., County Counsel's Office, Chief Administrator's Office, Human Resource Services
- ✓ **Strategic Planning, Racial Equity, Program Evaluations – 13 Recommendations [3, 6 through 14, 41, 50 & 52]**
  - Two (2) In Process of Implementation
  - Four (4) County Departments Plan to Implement
  - Seven (7) To Be Determined

# 22 Reimagine Adult Justice Recommendations

## Anticipated Completion Date

Jan - March

April - June

July -Sept

### RAJ Elements 1 Through 12

1. Establish a RAJ Project Manager to Lead the Planning and Implementation of the RAJ Initiative and CalAIM for Justice-Involved Residents

2. Direct the PPJHC Executive Body to Continue the Implementation of the RAJ Initiative

4. Develop Interdepartmental Data Sharing Solutions

5. Support the Sheriff's Strategic (Transition) Plan

### CalAIM, RAJ Elements 3 & 10

22. Leverage the Knowledge Gained by Researcher Wendy Ware in the Development of a Santa Rita Jail Analysis to Further the County's Justice Reform Goals

### Alameda County Pretrial Program, RAJ Element 5

34. Expand Pretrial Release and Explore Removing Limitations

35. Expand the Existing Co-Occurring Disorders Court

36. Transform the Existing Re-entry & PRCS Court into a Co-occurring Disorders Court

37. Create or Expand Existing Diversion Courts

38. Support the District Attorney's Advocacy Efforts Related to Providing the Justice-Involved Population with Expanded Diversion Opportunities and Sentencing Reforms

39. Explore Funding Opportunities to Support Alternatives to Incarceration and Pretrial

40. Assess the Existing Inmate Population to Determine Options for Diversion

# 22 Reimagine Adult Justice Recommendations

Anticipated Completion 2024

Jan - March

April - June

July -Sept

## Marshal's Contract, RAJ Elements 6 & 7

42. Explore a Modification to the Sheriff's Jail Management System, ATIMS

43. Mandate an Annual Analysis of the Existing Marshal's Contract to Determine the Cost and Risks to Alameda County

## Santa Rita Jail Population Analysis, RAJ Elements 1, 2, 8, 9, 10, 11

44. Implement a Jail Population Review Team

45. Increase the Efficiency of Case Processing

46. Increase Data Management and Production of Standardized Reports

47. Begin Assessing Behavioral Health Needs at Intake and Explore Alternative Options

48. ACBHCS Should Have a Larger Role in the Substance Use Assessment of Inmates to Determine the Appropriate Community Level of Care to Connect Clients to ACBHCS Substance Use Treatment

49. Explore the Establishment of Cite and Release [Service] Centers

## Santa Rita Jail Programming & Re-Entry Planning, RAJ Element 12

51. Support the Sheriff's Priority and Plan Related to Re-Entry and Rehabilitation

53. Create a Dedicated Research Unit (Sheriff)

Tracking, but not facilitating. Research capacity configuration to be identified by ACSO.



## Looking Ahead (60 to 90 days)



- Within the next 60 to 90 days, it is anticipated the following reports will be completed and submitted to the Public Protection Committee and the Board of Supervisors, with recommendations, on the following topic areas.

Recommendation Category	Recommendation #
Pretrial and diversion opportunities	34 and 40
Expansion and consolidation of collaborative courts	35 through 39
Establishment of cite and release [service] center	49

- All reports will encompass research on best practices from throughout the nation, to include existing practices within Alameda County, and recommendations to safely reduce the jail population through models that incorporate pre and post services for the justice-involved population.
- The Alameda County Sheriff's Office (ACSO) is also in the process of contracting with Researcher Wendy Ware. The contract will be submitted to the Board for approval and execution. This contract will facilitate the continued analysis of the Santa Rita Jail population and allow for the transfer and training of knowledge to be transitioned to the ACSO.



# Pretrial, Diversion, Expansion & Consolidation of Collaborative Courts

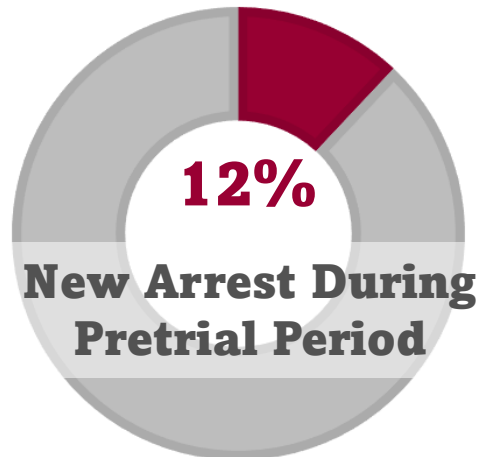


## Pretrial Own Recognizance Release Population

### Low Risk

**1.7**

Avg # of Days in Custody from Booking to First OR Release

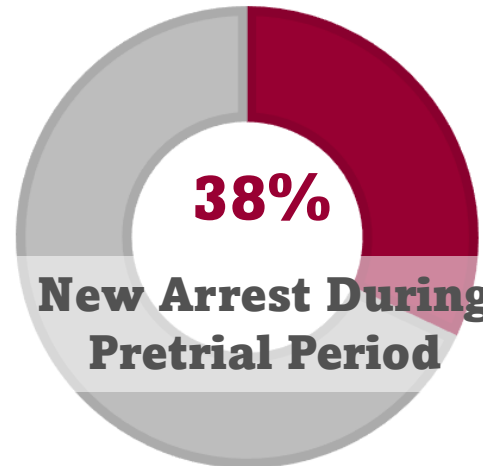


≈1,000 individuals

### Moderate Risk

**5.3**

Avg # of Days in Custody from Booking to First OR Release

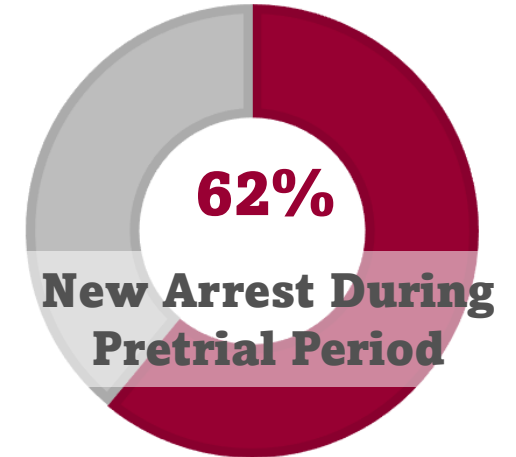


≈1,500 individuals

### High Risk

**9.3**

Avg # of Days in Custody from Booking to First OR Release



≈200 individuals

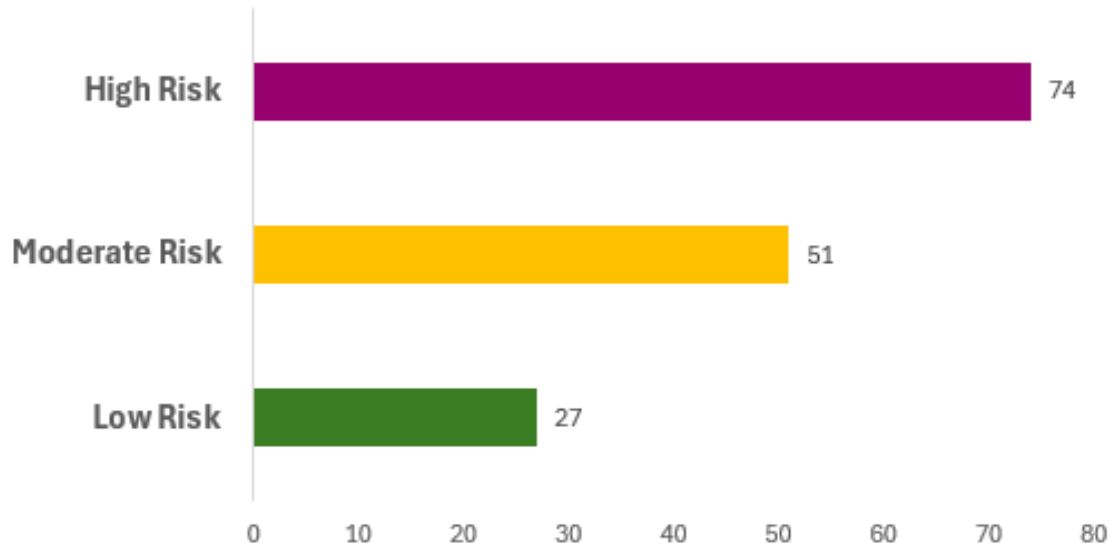


# Pretrial, Diversion, Expansion & Consolidation of Collaborative Courts

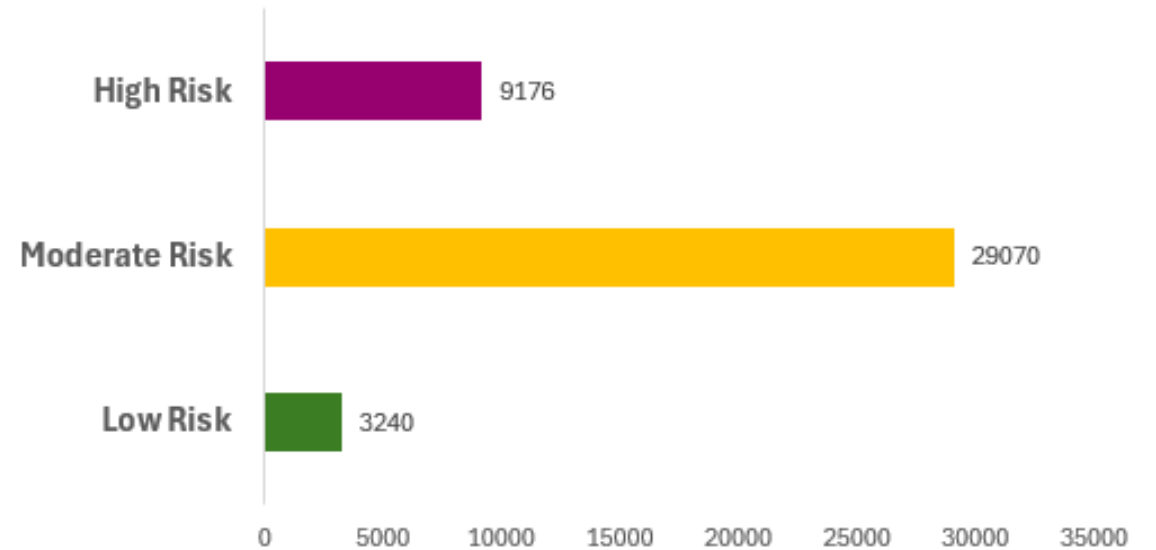


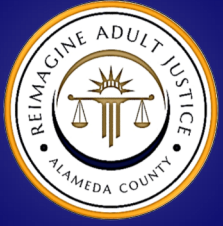
## Pretrial Own Recognizance Release Population

**Average # of Days in Custody during Pretrial Period After New Arrest**



**Total # of Jail Days Per Year for Individuals with New Arrests**





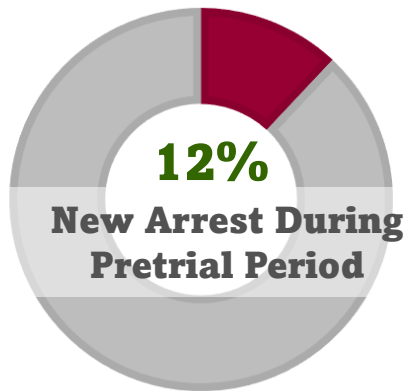
# Pretrial, Diversion, Expansion & Consolidation of Collaborative Courts



## Low Risk

**1.7**

**Avg # of Days in Custody**



**≈1,000 individuals**

## Accomplishments

### Automated Assessment System

- Increased assessed population from 50% to 100%
- Reduced annual assessment costs from \$2 million to \$200,000 (90% reduction)
- Expansion of pre-arraignment release to include entire eligible population
- Increase in average # of pre-arraignment releases per day from 1.5 to 5

### Expedited Pre-Arraignment Release

- Collaboration with law enforcement to improve PC Dec submittal processes
- 50% reduction in # of hours from booking to pre-arraignment release

### Improved Pretrial Reports

- Consistent, comprehensive information available within minutes of booking
- Promotes fairness and informed decision making

## Next Steps

### Pretrial Service Referral System

- Collaborate with Alameda County Behavioral Health to identify needs
- Connect individuals to community-based services and resources





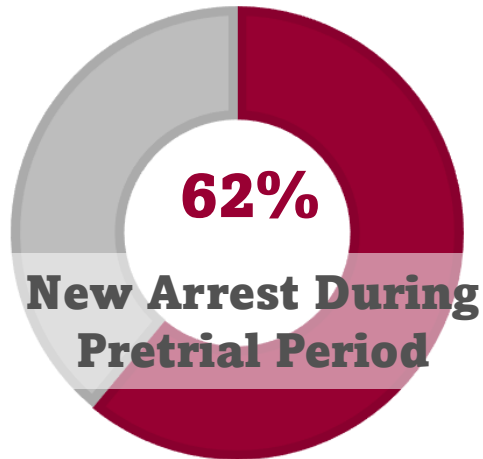
# Pretrial, Diversion, Expansion & Consolidation of Collaborative Courts



## High Risk

**9.3**

**Avg # of Days in Custody**



**≈200 individuals**

## Accomplishments

- Improved referral process that utilizes restrictive release options as an **alternative to incarceration**
- **Expansion of Probation Pretrial Services** by amending MOU in Feb. 2024 to remove language that limits services to individuals released with GPS and/or alcohol monitoring

## Next Steps

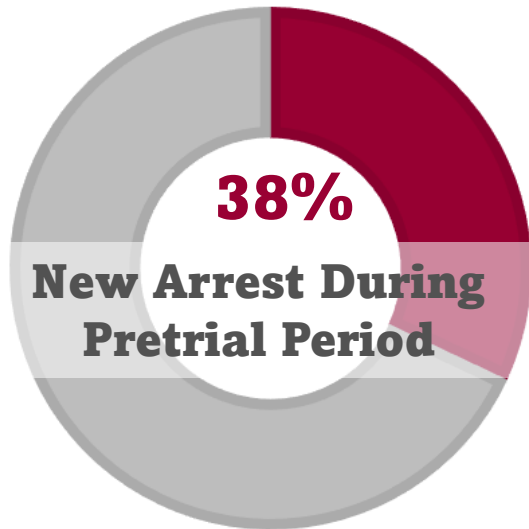
- Increase **caseload capacity** to accommodate entire high-risk population (current caseload capacity is **100**)
- Identify options for expansion of after-hours monitoring and/or enhanced monitoring technology to **improve public safety**



# Pretrial, Diversion, Expansion & Consolidation of Collaborative Courts



## Moderate Risk ≈1,500 individuals



**29,070**

Total # of Jail Days Per Year for Individuals with New Arrest

## Next Steps

- Identify needs for services and resources
- Mitigate risk factors by tailoring release conditions and service plans to the individual
- Mitigate barriers to service and resource connections such as transportation, childcare, and mental health challenges with ongoing community-based case management
- Improve community safety by addressing underlying needs and reducing victimization
- Reduce time in custody by expediting release decisions and reducing new arrests
- Expand Collaborative Courts by identifying treatment needs and increasing referrals



# Pretrial, Diversion, Expansion & Consolidation of Collaborative Courts



## Proposal for Expansion of Pretrial Services

### Responding Effectively to Individual Risk and Needs

#### Low Needs

#### Low Risk

- Pre-arraignment release if eligible
- Voluntary service and resource connections

#### Moderate Risk

- Community-based support
- Service and resource connections

#### High Risk

- Pretrial supervision/monitoring
- Service and resource connections

#### Moderate Needs

- Pre-arraignment release if eligible
- Voluntary service and resource connections

- Case management
- Community-based support
- Service and resource connections

- Pretrial supervision/monitoring
- Service and resource connections

#### High Needs

- Behavioral Health Court
- Collaborative Courts

- Behavioral Health Court
- Collaborative Courts

- Pretrial supervision/monitoring
- Behavioral Health Court
- Collaborative Courts



# **Pretrial, Diversion, Expansion & Consolidation of Collaborative Courts**

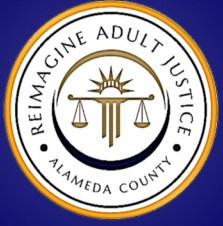


## **Proposal for Expansion of Pretrial Services ALAMEDA COUNTY PROBATION DEPARTMENT**

**Aug. – Dec. 2024**

**Increase Caseload  
Capacity to 140**

- Fill existing positions
- Complete training
- Union negotiations



# Pretrial, Diversion, Expansion & Consolidation of Collaborative Courts



## Proposal for Expansion of Pretrial Services ALAMEDA COUNTY SUPERIOR COURT

**Apr. – June 2024**

### PHASE 1

#### Pretrial Service Referral System

- Behavioral Health complete implementation at Santa Rita

**Sept. – Dec. 2024**

### PHASE 2

#### Leadership and Oakland Pretrial Services Team

- Program Administrator (1)
- Management Analyst (1)
- Pretrial Treatment Manager (1)
- Pretrial Counselor (4)

**Jan. – Mar. 2025**

### PHASE 3

#### Dublin Pretrial Services Team

- Pretrial Treatment Manager (1)
- Pretrial Counselor (4)



# Pretrial, Diversion, Expansion & Consolidation of Collaborative Courts



## Cost of Jail Days Per Year for Individuals with New Arrests during Pretrial Period

**\$1.6 million**

**Low Risk**

**\$5 million**

**Moderate Risk**

**\$600,000**

**High Risk**

**\$2.5 million**

50% reduction in new arrests for moderate risk population

**\$3.6 million**

50% reduction in new arrests for all populations

**\$1,950,000**

**Year 1 Cost of Proposed Expansion**

**\$1,800,000**

**Ongoing Cost of Proposed Expansion**

1. Personnel Costs: \$1,800,000
2. Operating Costs: \$100,000
3. Technology/System Update Costs: \$50,000

**TOTAL ONE-TIME COSTS: \$150,000**

**TOTAL ONGOING COSTS: \$1,800,000**